# SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 

FORM 10-K

## ® ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 <br> For the Fiscal Year Ended December 31, 2001 <br> o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Transition Period From $\qquad$ to $\qquad$

Commission File Number: 1-13610

## PMC COMMERCIAL TRUST

(Exact name of registrant as specified in its charter)

## Texas

(State or other jurisdiction of incorporation or organization)

18111 Preston Road, Suite 600, Dallas, TX 75252

75-6446078
(I.R.S. Employer Identification No.)
(972) 349-3200
(Registrant's telephone number)

Securities registered pursuant to Section 12(b) of the Act:
Common Shares of beneficial interest, \$.01 par value

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES $\boxtimes$ NO o

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of the Registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. 区

The aggregate market value of the voting stock held by non-affiliates of the Registrant, based upon the closing sale price of the Common Shares of Beneficial Interest on March 20, 2002 as reported on the American Stock Exchange, was approximately $\$ 89$ million. Common Shares of Beneficial Interest held by each officer and trust manager and by each person who owns $10 \%$ or more of the outstanding Common Shares of Beneficial Interest have been excluded because such persons may be deemed to be affiliates. This determination of affiliate status is not necessarily a conclusive determination for other purposes.

As of March 20, 2002, Registrant had outstanding 6,442,291 Common Shares of Beneficial Interest.

## DOCUMENTS INCORPORATED BY REFERENCE:

Portions of the Registrant's Proxy Statement to be filed with the Securities and Exchange Commission within 120 days after the year covered by this Form 10-K with respect to the Annual Meeting of Shareholders to be held on May 15, 2002 are incorporated by reference into Part III.

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## PMC COMMERCIAL TRUST

## Form 10-K

## For the Year Ended December 31, 2001

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## PART I

## Item 1. BUSINESS

## General

PMC Commercial Trust ("PMC Commercial" and together with its wholly-owned subsidiaries, the "Company", "our" or "we") is a real estate investment trust ("REIT") that originates loans to small businesses and owns limited service hospitality properties.

As a commercial lender, we originate loans to small businesses, primarily collateralized by first liens on real estate of the related business. Our loans receivable are primarily to borrowers in the lodging industry. We also originate loans for commercial real estate and the service, retail and manufacturing industries. In addition, our investments include the ownership of commercial properties in the lodging industry.

We generate income from interest earned on our loans receivable, accretion of income on our retained interests in transferred assets (defined below), other related fee income from our lending activities and rental income from property ownership.

We intend to maximize shareholder value through long-term growth in cash available for distribution to our shareholders. During 2001 we increased our quarterly dividends paid from $\$ 0.365$ per share to $\$ 0.40$ per share. We expect to increase the funds from operations ("FFO") generated from our investments through increasing our loans receivable. A subsidiary of our affiliate, PMC Capital, Inc. ("PMC Capital"), identifies loan origination opportunities for us pursuant to an investment management agreement. We believe we benefit from the established customer base of PMC Capital and its relationships with national hotel and motel franchisors. Our relationship with PMC Capital assists us in finding lending opportunities. Our loan origination volume during 2001 achieved record levels of $\$ 51.7$ million compared to $\$ 22.5$ million during 2000.

We seek cost-effective financing to fund our growth through structured loan transactions and other funding sources. In December 2000 we completed our first joint structured loan sale transaction with PMC Capital and our second was completed during June 2001. See "Structured Loan Transactions." By pooling our loans receivable with PMC Capital, we reduced our up-front costs through sharing of costs, and lessened the amount of proceeds from the sale of loans receivable being initially invested in short-term (lower yielding) investments.

As a REIT, we must distribute at least $90 \%$ of our REIT taxable income to shareholders. See "Tax Status." Our investments are managed pursuant to investment management agreements with PMC Advisers, Ltd. and its subsidiary (together, "PMC Advisers" or the "Investment Manager"), indirect whollyowned subsidiaries of PMC Capital. See "Investment Management." We operate from the headquarters of the Investment Manager in Dallas, Texas, and through its loan production offices in Georgia, Arizona and Missouri.

## Lending Activities

We are primarily a commercial lender that originates loans to small businesses that (i) exceed the net worth, asset, income, number of employees or other limitations applicable to the Small Business Administration (the "SBA") programs utilized by PMC Capital, (ii) require funds in excess of $\$ 1.1$ million without regard to SBA eligibility requirements, or (iii) require funds which exceed PMC Capital's non-committed funds and which otherwise meet our underwriting criteria. These loans receivable are primarily collateralized by first liens on real estate of the related business, are generally personally guaranteed by the principals of the entities obligated on the loans receivable and are subject to our underwriting criteria. The Investment Manager receives loan referrals from PMC Capital which solicits loan applications on our behalf from borrowers, through personal contacts, internet referrals, attendance at trade shows and meetings, correspondence with local chambers of commerce, direct mailings, advertisements in trade publications and other marketing methods. In addition, the Investment Manager has generated a significant percentage of loans through referrals from lawyers, accountants, real estate and loan brokers and existing borrowers. In some instances, we may make payments to non-affiliated individuals who assist in

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generating loan applications, with such payments generally not exceeding $1 \%$ of the principal amount of the originated loan.
We originate loans to small businesses primarily collateralized by commercial real estate. We believe that we successfully compete in the commercial real estate finance market due to our understanding of the borrowers' businesses and the flexible terms that we offer. Our approach to assessing new commercial mortgage loans requires an analysis of the replacement cost of the collateral and an analysis of local market conditions. We also consider the underlying cash flow of the real estate tenant or owner-occupant as well as more traditional real estate loan underwriting criteria.

The underwriting criteria applied by us to evaluate prospective borrowers generally requires such borrowers to (i) provide first-lien real estate mortgages not exceeding $70 \%$ of the lesser of appraised value or cost unless credit enhancements such as additional collateral or third party guarantees are obtained, (ii) provide proven management capabilities, (iii) meet historical or projected debt coverage tests determined on a case-by-case basis, and (iv) have principals with satisfactory credit histories and provide personal guarantees, as applicable. We evaluate a number of factors to determine the credit worthiness of the prospective borrower and the amount of required debt coverage for the borrower, including:

- The components and value of the borrower's collateral (for example, real estate, equipment or marketable securities);
- The ease with which the collateral can be liquidated;
- The industry and competitive environment in which the borrower operates;
- The financial strength of the guarantors;
- The existence of any secondary repayment sources; and
- The existence of a franchise relationship.

We generally price new fixed-rate commercial mortgage loans based on a fixed spread ranging from $3.75 \%$ to $4.5 \%$ over the ten-year U.S. Treasury rate. At December $31,2001,86 \%$ of our loans receivable carried a fixed interest rate and $14 \%$ carried a floating interest rate based on the prime rate or LIBOR. Our fixed interest rate loans receivable primarily require level payments of principal and interest calculated to amortize the principal on a ten to 25 -year basis. Certain loans receivable with less than a 25 -year maturity have a balloon payment at maturity. Our variable interest rate loans receivable require payments of principal and interest, reset on a quarterly basis, to fully amortize the loan receivable over its life (typically ten to 20 years.)

As interest rates moved towards historically low levels during 2001, we expanded the type of loan products offered to include variable-rate loans. We departed from our previous practice of originating only fixed-rate loans for a number of reasons including:

- Increased market penetration;
- Reduction of interest rate risk (as interest rates change both our lending rates and short-term borrowing rates will move in the same direction);
- Ease in maintaining spread on structured loan sale transactions;
- Interest rates are at or near historical lows; and
- Broaden our source of funds to include lenders of floating rate/LIBOR funds as well as other types of facilities which may include commercial paper conduits.


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Information on our loans receivable which have been sold and on which we have retained interests (the "Sold Loans"), our loans receivable and combined with our Sold Loans (the "Aggregate Portfolio") is as follows:

|  | December 31, 2001 |  |  | December 31, 2000 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Loans } \\ \text { Receivable(1) } \end{gathered}$ | Sold Loans | Aggregate Portfolio | $\begin{gathered} \text { Loans } \\ \text { Receivable(1) } \end{gathered}$ | Sold Loans | Aggregate Portfolio |
|  | (Dollars in millions) |  |  |  |  |  |
| Portfolio Outstanding | \$79.5 | \$82.6 | \$162.1 | \$66.4 | \$55.7 | \$122.1 |
| Weighted Average Interest Rate | 9.6\% | 9.6\% | 9.6\% | 10.4\% | 9.7\% | 10.0\% |
| Annualized Average Yield(2) | 10.5\% | 10.7\% | 10.6\% | 10.8\% | 9.7\% | 10.7\% |
| Weighted Average Contractual Maturity (in years) | 12.7 | 16.5 | 14.7 | 10.0 | 16.1 | 13.0 |
| Provision for Loan Losses(3) | \$ 0.2 | - | \$ 0.2 | \$ 0.6 | - | \$ 0.6 |
| Loan Loss Reserves | \$ 0.3 | - | \$ 0.3 | \$ 0.1 | - | \$ 0.1 |
| Delinquent and Impaired Loans(4) | \$ 1.4 | - | \$ 1.4 | \$ 1.4 | - | \$ 1.4 |
| Lodging Industry Concentration \% | 90.6\% | 97.9\% | 94.3\% | 94.9\% | 97.8\% | 96.2\% |
| Texas Concentration\%(5) | 23.7\% | 21.7\% | 22.7\% | 23.1\% | 16.1\% | 20.0\% |

(1) Portfolio outstanding before reserves and deferred commitment fees. Includes the principal balance remaining on loans receivable in the structured loan financing transaction completed in June 1998 in the amount of $\$ 39.4$ million and $\$ 42.8$ million at December 31, 2001 and 2000, respectively.
(2) Includes all loan fees and prepayment fees earned and is reduced by the loan loss reserve.
(3) For the applicable year ended.
(4) Includes loans receivable which are either past due greater than 60 days or the collection of the balance of principal and interest is considered impaired and a loan loss reserve has been established. The balance does not include the principal balance of loans which have been identified as potential problem loans for which it is expected that a full recovery of the principal balance will be received through either collection efforts or liquidation of collateral ("Special Mention Loans"). Our Special Mention Loans were $\$ 1.1$ million (1.4\%) of our loans receivable as of December 31, 2001. None of our sold loans were Special Mention Loans at December 31, 2001.
(5) For Sold Loans at December 31, 2001, Arizona had a concentration percentage of 13.9\%. No other state had a concentration greater than $10 \%$ as of December 31, 2001.

The following table sets forth the interest rates we charged on loans originated for the five years ended December 31, 2001:
Interest Rates and Principal Amounts of Loans Originated
(Dollars in thousands)

| Year Ended | $\begin{gathered} \text { Weighted } \\ \text { Average Interest } \\ \text { Rate } \end{gathered}$ | Total | Fixed Interest Rate Range |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 8.00-8.99\% | 9.00-9.99\% | 10.00-10.99\% | 11.00-11.99\% | Variable |
| 1997 | 10.68\% | \$ 43,129 | \$ - | \$ 1,457 | \$39,076 | \$2,596 | \$ |
| 1998 | 9.53\% | 42,968 | 10,254 | 23,401 | 8,343 | 970 | - |
| 1999 | 9.70\% | 17,478 | 2,548 | 13,637 | 992 | 301 | - |
| 2000 | 10.04\% | 22,508 | - | 1,873 | 20,167 | 468 | - |
| 2001 | 9.53\%(1) | 51,683 | 7,675 | 24,203 | 8,540 | 50 | 11,215 |
| Total |  | \$177,766 | \$20,477 | \$64,571 | \$77,118 | \$4,385 | \$11,215 |
| Percentage of Loan Originations |  | 100.0\% | 11.5\% | 36.3\% | 43.4\% | 2.5\% | 6.3\% |

(1) The weighted average interest rate on our variable-rate loans receivable at December 31, 2001 was $6.8 \%$.

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The following table sets forth the amount of our loans originated and repaid during the years indicated:

|  | Years Ended December 31, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2001 | 2000 | 1999 | 1998 | 1997 |
|  |  |  | (In thousands) |  |  |
| Loans receivable, net - beginning of period | \$ 65,645 | \$115,265 | \$119,712 | \$109,132 | \$ 91,981 |
| Loans originated | 51,683 | 22,508 | 17,478 | 42,968 | 43,129 |
| Loan repayments(1) | $(4,965)$ | $(15,135)$ | $(19,650)$ | $(28,519)$ | $(20,825)$ |
| Repayments of SBA 504 program loans | (970) | (973) | $(2,542)$ | $(3,607)$ | $(5,018)$ |
| Loan transferred to AAL(2) | - | $(1,181)$ | - | - | - |
| Loans sold(3) | $(32,662)$ | $(55,675)$ | - | - | - |
| Other adjustments(4) | (245) | 836 | 267 | (262) | (135) |
| Loans receivable, net - end of period | \$ 78,486 | \$ 65,645 | \$115,265 | \$119,712 | \$109,132 |

(1) Includes loans receivable which were repaid prior to their contractual maturity.
(2) In 2000, a loan receivable was transferred to asset acquired in liquidation ("AAL"), net of a loan loss reserve.
(3) We sold loans receivable as part of structured loan sale transactions in December 2000 and June 2001
(4) Includes the change in the loan loss reserve, the change in deferred commitment fees and the effect of amortization of loans purchased at a discount.

The following table is a breakdown of loans originated on a quarterly basis during the years indicated:


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The following table is a breakdown of the principal balance outstanding on our loans receivable to borrowers operating in the lodging (national franchises and independent hospitality properties) and commercial real estate industries

| Franchise | December 31, 2001 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Aggregate Portfolio |  |  | Loans Receivable |  |  |
|  | (Dollars in thousands) |  |  |  |  |  |
|  | Number of Properties | Principal Outstanding | Percentage of Portfolio | Number of Properties | $\begin{aligned} & \text { Principal } \\ & \text { Outstanding } \end{aligned}$ | of Loans <br> Receivable |
| Comfort Inn | 16 | \$ 26,981 | 16.6\% | 9 | \$15,955 | 20.1\% |
| Holiday Inn | 17 | 21,751 | 13.4\% | 10 | 11,277 | 14.2\% |
| Days Inn | 14 | 20,714 | 12.7\% | 4 | 2,949 | 3.7\% |
| Ramada Inn | 10 | 14,249 | 8.8\% | 7 | 9,272 | 11.6\% |
| Quality Inn | 7 | 11,212 | 6.9\% | 3 | 4,707 | 5.8\% |
| Best Western | 8 | 10,604 | 6.5\% | 5 | 5,611 | 7.1\% |
| Travelodge | 4 | 5,386 | 3.3\% | 2 | 2,594 | 3.3\% |
| Econolodge | 5 | 4,597 | 2.8\% | 2 | 1,976 | 2.5\% |
| Super 8 | 4 | 4,080 | 2.5\% | 2 | 2,442 | 3.1\% |
| Country Hearth Inn | 3 | 3,988 | 2.4\% | - | - | - |
| Hampton Inn | 4 | 3,672 | 2.3\% | 3 | 2,439 | 3.1\% |
| Sleep Inn | 3 | 3,472 | 2.1\% | 2 | 1,370 | 1.7\% |
| Country Inn \& Suites | 1 | 2,956 | 1.8\% | - | - | - |
| Microtel Inn | 2 | 2,574 | 1.5\% | 2 | 2,574 | 3.2\% |
| Sheraton | 1 | 2,312 | 1.4\% | 1 | 2,312 | 2.9\% |
| Wingate Inn | 1 | 2,249 | 1.4\% | 1 | 2,249 | 2.8\% |
| Amerihost Inn | 1 | 2,104 | 1.3\% | 1 | 2,104 | 2.6\% |
| Howard Johnson | 2 | 2,057 | 1.3\% | 1 | 688 | 0.9\% |
| Budgetel | 1 | 1,407 | 1.0\% | - | - | - |
| Shoney's Inn | 1 | 1,262 | 1.0\% | 1 | 1,262 | 1.6\% |
|  | - |  | - | - |  | - |
|  | 105 | 147,627 | 91.0\% | 56 | 71,781 | 90.2\% |
| Independent hospitality properties | 5 | 5,379 | 3.3\% | 1 | 279 | 0.4\% |
| Commercial real estate | 7 | 9,132 | 5.7\% | 5 | 7,465 | 9.4\% |
| Total | $\overline{117}$ | \$162,138 | 100.0\% | - 62 | \$79,525 | 100.0\% |
|  | - |  |  | - |  |  |

## Property Ownership

In 1998 and 1999 we acquired 30 limited service hospitality properties (the "Hotel Properties") from Arlington Hospitality, Inc. (formerly known as Amerihost Properties, Inc.) or its subsidiaries ("Arlington") for an aggregate purchase price of $\$ 73$ million in a sale/leaseback transaction. During 2001, we amended our sale/leaseback agreement with Arlington to provide for the orderly sale (at prices in excess of our investment in each property) of up to eight properties prior to June 2004.

Pursuant to the sale/leaseback agreement, we lease the Hotel Properties to Arlington Inns, Inc., a wholly-owned subsidiary of Arlington, through June 2008, with two renewal options of five years each, and with consumer price index ("CPI") increases up to a maximum of 2\% per year beginning January 2002. Effective January 1, 2002, the lease rate per property increased by $1.1 \%$ as a result of this CPI adjustment. See Item 2. - "Properties." Arlington guarantees the lease payment obligation of Arlington Inns, Inc. The aggregate annual base rent payment for the Hotel Properties was $\$ 7.3$ million at the inception of the sale/leaseback transaction. As a result of property sales, the aggregate amount of the lease payments received by us for the Hotel Properties was $\$ 6.3$ million ("Base Rent") during 2001 and the 2002 annual Base Rent under the lease agreement was reduced to $\$ 5.8$ million. In addition to our Base Rent, we receive $4 \%$ of the gross room revenues as defined in the agreement.

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During 2000 and 2001 we sold six properties (four under the agreement described above) for $\$ 16.1$ million resulting in net gains of $\$ 1.7$ million. To the extent the purchases are not completed in the agreed upon time frame, the amended lease agreement provides for rent increases on our remaining Hotel Properties. In addition, the amendment modified the lease term extensions relating to our remaining properties (i) to allow either us or Arlington to extend the leases for the first five year option on an "all or none basis", (ii) to require Arlington's right for the second extension to be on an "all or none basis" and (iii) to grant a third extension for the period from June 2018 to September 2020 on an "all or none basis."

The economy in general, and the lodging industry in particular, have received increased scrutiny since September 11, 2001. Like most industries, our owned properties had a downturn in performance during September 2001. Our owned properties (like most of the properties on which we lend) are limited service (rooms only) and are primarily located on or near interstate highways within the proximity of revenue generators, such as colleges and hospitals. For the year ended December 31, 2001, room revenues at our owned hotels decreased approximately $\$ 507,000$ or $2.9 \%$; however, during the fourth quarter of 2001 as well as the first two months of 2002, the room revenues earned by our tenant for our owned properties were above the prior years corresponding period.

## Structured Loan Transactions

## General

Structured loan sale transactions are currently our primary method of obtaining funds for new loan originations.

In a structured loan sale transaction, we contribute loans receivable to a special purpose entity ("SPE") in exchange for an ownership interest in that entity. The SPE issues notes payable (usually through a private placement) to third parties and then distributes a portion of the note payable proceeds to us. The notes payable are collateralized solely by the assets of the SPE. The terms of the notes payable issued by the SPEs provide that the owners of these SPEs are not liable for any payment on the notes. Accordingly, if the SPEs fail to pay the principal or interest due on the notes, the sole recourse of the holders of the notes is against the assets of the SPEs. We have no obligation to pay the notes, nor do the holders of the notes have any recourse against PMC Commercial's assets.

We account for structured loan sale transactions as sales of our loans receivable; as a result, neither the loans receivable contributed to the SPE nor the notes payable issued by the SPE are included in our consolidated financial statements. When a structured loan sale transaction is completed; (1) our ownership interests in the SPEs are accounted for as retained interests in transferred assets (the "Retained Interests") and are recorded at the present value of our estimated future cash flows to be received from the SPE and (2) the difference between (i) the carrying value of the loans receivable sold and (ii) the sum of (a) cash received and (b) the initial relative fair value of our Retained Interests is the gain or loss on sale. Gains or losses on these sales may represent a material portion of our net income in the period in which the transactions occur.

A structured loan financing is similar to a structured loan sale, with the exception that the transaction is not treated as a sale for financial reporting purposes, which means that the loans receivable contributed to the SPE and the notes payable issued by the SPE are included in our consolidated financial statements. Even though the loans receivable and the notes payable are consolidated in a structured loan financing transaction, PMC Commercial has no obligation to pay the notes, nor do the holders of the notes have any recourse against our assets.

Since we rely on structured loan transactions as our primary source of operating capital to fund new loan originations, any adverse changes in our ability to complete this type of transaction, including any negative impact on the asset-backed securities market for the type of product we generate, could have a detrimental effect on our ability to generate funds to originate loans.

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Problems in the asset-backed securities market which could affect our ability to complete a structured loan transaction on a timely basis or may cause us to sell our loans receivable on unfavorable terms include the following:

- Increased interest rates;
- Increased cash reserve requirements; or
- A requirement that we hold larger subordinated portions of loans receivable.

Each of the items described above would have a negative impact on our net income. In addition, certain economic conditions may cause investors in the type of asset-backed securities that we place to widen the "spreads" they require in order to purchase asset-backed securities. See "Risk Factors - Market for Structured Loan Transactions."

## Cash Flows of the SPEs

Our Retained Interests consist of required overcollateralization, cash reserves and an interest-only strip receivable (the "IO Receivable"). The value of our Retained Interests is determined based on the present value of estimated future cash flows that we will receive from the SPEs. The estimated future cash flows are calculated based on management's assumptions concerning, among other things, loan losses, prepayment speeds and discount rates. On a quarterly basis, we measure the fair value of, and record income relating to, the Retained Interests based upon the future anticipated cash flows discounted based on our estimate of market interest rates for investments of this type. Any appreciation of the Retained Interests is included in the accompanying balance sheet in beneficiaries' equity while any depreciation of our Retained Interests is either included in the accompanying statement of income as a realized loss or as an unrealized loss and recorded on our balance sheet in beneficiaries' equity.

We retain a portion of the default and prepayment risk associated with our Retained Interests. Actual defaults and prepayments may vary from our assumptions, possibly to a material degree, and slower (faster) than anticipated prepayments of principal or lower (higher) than anticipated loan losses will increase (decrease) the fair value of our Retained Interests and related cash flows.

We regularly measure our loan loss, prepayment and other assumptions against the actual performance of the loans receivable sold. Although we believe that we have made reasonable assumptions as to the future cash flows, actual rates of loss or prepayments may vary from those assumed and other assumptions may be revised based upon anticipated future events.

At the time a structured loan sale transaction is completed, we enter into agreements (the "Credit Enhancement Agreements") that govern the assets and the flow of funds in and out of the SPE formed as part of the structured loan sale transaction. Generally, the Credit Enhancement Agreements contain specified limits on the delinquency, default and loss rates on loans receivable included in each SPE. If, at any measurement date, the delinquency, default or loss rate with respect to any SPE were to exceed the specified limits, provisions of the Credit Enhancement Agreements would automatically increase the level of credit enhancement requirements for that SPE. During the period in which the specified delinquency, default or loss rate was exceeded, excess cash flow from the SPE, if any, would be used to fund the increased credit enhancement levels instead of being distributed to us, which would delay our distributions or could reduce our cash flow. To date, we have not had a reduction of cash flow as a result of an increased credit enhancement requirement associated with our structured loan transactions.

Structured Loan Sale Transaction Completed During 2001
On June 27, 2001, we completed a structured loan sale transaction of a pool of fixed-rate loans receivable. PMC Commercial and PMC Capital contributed loans receivable of $\$ 32.7$ million and $\$ 49.2$ million, respectively, to an SPE (the "2001 Joint Venture"). The 2001 Joint Venture issued, through a private placement, approximately $\$ 75.4$ million of its 2001 Loan-Backed Fixed Rate Notes (the "2001 L.P. Notes") of which approximately $\$ 30.1$ million (the "2001 PMCT L.P. Notes") was allocated to us based on our ownership percentage in the 2001 Joint Venture. The 2001 L.P. Notes, issued at par, which have a stated maturity in 2021 and bear interest at $6.36 \%$, are collateralized by the loans receivable contributed by us and PMC Capital to the 2001 Joint Venture. The 2001 L.P. Notes were rated "Aaa" by Moody's Investors Service. We accounted for this transaction as a sale and recorded a gain of \$1,433,000 during 2001 and recorded our Retained Interests at an initial amount of \$5,871,000.

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The net proceeds from the issuance of the 2001 PMCT L.P. Notes (approximately $\$ 29.5$ million) were distributed to us. These proceeds are net of our issuance costs and prior to funding the required reserve balance. At inception of the 2001 Joint Venture, we owned a $39.9 \%$ limited partnership interest in the 2001 Joint Venture. Our ownership of the 2001 Joint Venture is based on our share of the capital of the 2001 Joint Venture. Our share of the cash flows from the 2001 Joint Venture is based upon the remaining principal on the underlying loans receivable contributed by us to the 2001 Joint Venture divided by all loans receivable held by the 2001 Joint Venture. At December 31, 2001, we owned a $40.5 \%$ limited partnership interest in the 2001 Joint Venture and our share of the cash flows was 37.8\%.

## Structured Loan Sale Transaction Completed During 2000

On December 18, 2000, we completed our first structured loan sale transaction with PMC Capital. We completed the structured loan sale of a pool of fixedrate loans receivable. PMC Commercial and PMC Capital contributed loans receivable of $\$ 55.7$ million and $\$ 28.0$ million, respectively, to an SPE (the "2000 Joint Venture"). The 2000 Joint Venture issued, through a private placement, approximately $\$ 74.5$ million of its 2000 Loan-Backed Fixed Rate Notes (the " 2000 L.P. Notes") of which approximately $\$ 49.6$ million (the "2000 PMCT L.P. Notes") was allocated to PMC Commercial based on our ownership percentage in the 2000 Joint Venture. The 2000 L.P. Notes, issued at par, which have a stated maturity in 2024 and bear interest at $7.28 \%$, are collateralized by the loans receivable contributed by us and PMC Capital to the 2000 Joint Venture. The 2000 L.P. Notes were rated "Aaa" by Moody's Investors Service. We accounted for this transaction as a sale and recorded a gain of $\$ 1,117,000$ during 2000 and recorded our Retained Interests at an initial amount of $\$ 11,174,000$.

The net proceeds from the issuance of the 2000 PMCT L.P. Notes (approximately $\$ 49.2$ million) were distributed to us. These proceeds are net of our issuance costs and prior to funding the required reserve balance. At inception of the 2000 Joint Venture, we owned a $66.5 \%$ limited partnership interest in the 2000 Joint Venture. Our ownership in the 2000 Joint Venture is based on our share of the capital of the 2000 Joint Venture. Our share of the cash flows from the 2000 Joint Venture is based upon the remaining principal on the underlying loans contributed by us to the 2000 Joint Venture divided by all loans receivable held by the 2000 Joint Venture. At December 31, 2001, we owned a $66.7 \%$ limited partnership interest in the 2000 Joint Venture and our share of the cash flows was $66.6 \%$.

## Joint Structured Loan Sale Transactions

The terms of the 2001 L.P. Notes and the 2000 L.P. Notes provide that the partners of the 2001 Joint Venture and the 2000 Joint Venture, respectively, are not liable for any payments on the 2001 L.P. Notes or the 2000 L.P. Notes. Accordingly, if the 2001 Joint Venture or the 2000 Joint Venture, respectively, fails to pay the 2001 L.P. Notes or the 2000 L.P. Notes, the sole recourse of the holders of the 2001 L.P. Notes and the 2000 L.P. Notes is against the assets of the 2001 Joint Venture and 2000 Joint Venture, respectively. Accordingly, we have no obligation to pay the 2001 L.P. Notes or the 2000 L.P. Notes, nor do the holders of the 2001 L.P. Notes or the 2000 L.P. Notes have any recourse against our assets.

PMC Commercial and PMC Capital have entered into an indemnification agreement regarding the performance of their respective loans receivable sold to the 2001 Joint Venture and the 2000 Joint Venture. To the extent that poor performance by either company's sold loans receivable (the "Underperforming Company") is pervasive enough to cause the other company (the "Performing Company") to not receive cash flow that it otherwise would have received, then the Underperforming Company must make the Performing Company whole. If the cash flow reduction is considered to be temporary, then interest will be paid as compensation to the Performing Company. If the reduction of cash flows is deemed permanent, the balance of reduction to cash flows must be paid to the Performing Company by the Underperforming Company. If the performance of our sold loans receivable significantly deteriorated, it could be necessary for us to perform under this indemnification agreement. At December 31, 2001, our maximum exposure under the indemnification agreement was approximately $\$ 15.5$ million which represents the net present value of the Retained Interests reflected on PMC Capital's consolidated balance sheets for the 2001 Joint Venture and the 2000 Joint Venture. Based on our present cash flow assumptions, including stress test analysis of increasing the anticipated losses on each of the loan pools, it does not appear that the loans receivable sold by us will cause any permanent cash flow reductions to PMC Capital nor does it appear that the loans receivable sold by PMC Capital will cause any permanent cash flow reduction to us.

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## Investment Management

Our loans receivable are managed by PMC Advisers (either directly or through its subsidiary) pursuant to an Investment Management Agreement (the "IMA") and property acquisitions, including the Hotel Properties, are supervised by PMC Advisers pursuant to a separate agreement (the "Lease Supervision Agreement," and together with the IMA, the "IMAs").

PMC Capital is primarily engaged in the business of originating loans to small businesses under loan guarantee and funding programs sponsored by the SBA. We provide loans to persons or entities whose borrowing needs and/or strength and stability exceed the limitations set for SBA approved loan programs. As a result, we generally pursue different prospective borrowers than PMC Capital. In order to further mitigate the potential for conflicts of interest, we have entered into a loan origination agreement (the "Loan Origination Agreement") with PMC Capital and PMC Advisers. Pursuant to the Loan Origination Agreement, all loans that meet our underwriting criteria are presented to us first for funding. If we do not have available uncommitted funds, origination opportunities presented to us may be originated by PMC Capital or it subsidiaries. Many of our existing and potential borrowers have other projects that are currently financed by PMC Capital.

During 2001 and 2000, pursuant to the IMA we were charged fees between $0.40 \%$ and $1.67 \%$ annually, based upon the average principal outstanding of our loans receivable. In addition, PMC Advisers earns fees for its assistance with the issuance of our debt and equity securities. Such compensation includes a consulting fee equal to (i) $12.5 \%$ of any offering fees (underwriting or placement fees) incurred by us pursuant to the public offering or private placement of our common shares, and (ii) $50 \%$ of any issuance or placement fees incurred by us pursuant to the issuance of our debt securities or preferred shares of beneficial interest. The Lease Supervision Agreement provides for an annual fee of $0.70 \%$ of the original cost of the properties to be paid to PMC Advisers for providing services relating to leases on our properties. In addition, the Lease Supervision Agreement provides for a fee relating to any acquisition of properties of $0.75 \%$ of the acquisition cost. Effective July 1, 2001, the IMA provides for a fee of $\$ 10,000$ upon the sale of each Hotel Property and an annual loan origination fee equal to five basis points of loans funded for the first $\$ 20$ million in loans and 2.5 basis points thereafter. Pursuant to the IMAs, including amendments, we incurred an aggregate of approximately $\$ 2.0$ million; $\$ 2.2$ million and $\$ 2.3$ million in management fees for the years ended December 31, 2001, 2000 and 1999, respectively.

## SBA Section 504 Program

We participate as a private lender in the SBA 504 Program. Participation in the SBA 504 Program offers an opportunity to enhance the collateral status of loans receivable by allowing us to originate loans with lower loan-to-value ratios. The SBA 504 Program provides assistance to small businesses in obtaining subordinated, long-term financing by guaranteeing debentures available through certified development companies for the purpose of acquiring land, building, machinery and equipment and for modernizing, renovating or restoring existing facilities and sites. A typical finance structure for an SBA 504 Program project would include a first mortgage covering $50 \%$ of the project cost from a private lender, a second mortgage obtained through the SBA 504 Program covering up to $40 \%$ of the project cost and a contribution of at least $10 \%$ of the project cost by the principals of the small businesses being assisted. We typically require at least $20 \%$ of the equity in a project to be contributed by the principals of the borrower. The SBA does not guarantee the first mortgage. Although the total sizes of projects utilizing the SBA 504 Program guarantees are unlimited, the maximum amount of subordinated debt in any individual project generally is $\$ 750,000$ (or $\$ 1$ million for certain projects). Typical project costs range in size from $\$ 500,000$ to $\$ 3$ million.

## Tax Status

We have elected to be taxed as a REIT under the Internal Revenue Code of 1986, as amended (the "Code"). As a REIT, we generally are not subject to Federal income tax (including any applicable alternative minimum tax) to the extent that we distribute at least $90 \%$ of our REIT taxable income to shareholders. We may, however, be subject to certain Federal excise taxes and state and local taxes on our income and property. REITs are subject to a number of organizational and operational requirements under the Code.

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## Risk Factors

## Risks Associated with Forward-Looking Statements Included in this Form 10-K

This Form 10-K contains certain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, which are intended to be covered by the safe harbors created thereby. These statements include the plans and objectives of management for future operations, including plans and objectives relating to future growth of our loans receivable and availability of funds. The forward-looking statements included herein are based on current expectations that involve numerous risks and uncertainties identified in this Form 10-K. Assumptions relating to the foregoing involve judgments with respect to, among other things, future economic, competitive and market conditions and future business decisions, all of which are difficult or impossible to predict accurately and many of which are beyond our control. Although we believe that the assumptions underlying the forward-looking statements are reasonable, any of the assumptions could be inaccurate and, therefore, there can be no assurance that the forward-looking statements included in this Form 10-K will prove to be accurate. In light of the significant uncertainties inherent in the forward-looking statements included herein, the inclusion of such information should not be regarded as a representation by us or any other person that our objectives and plans will be achieved.

## Volatility in Valuation of our Retained Interests in Transferred Assets

The value of our Retained Interests is determined based on management's assumptions concerning, among other things, anticipated defaults and loan losses, prepayment speeds and discount rates. We retain a portion of the default and prepayment risk associated with our Retained Interests. Actual defaults and prepayments may vary from our assumptions, possibly to a material degree, and slower (faster) than anticipated prepayments of principal or lower (higher) than anticipated loan losses will increase (decrease) the fair value of our Retained Interests and the related estimated cash flows. The discount rates that we utilize are determined for each of the assets comprising the Retained Interests based upon our estimate of the inherent risk associated with each asset.

Changes in any of our assumptions or actual results which deviate from our assumptions affect the value of our Retained Interests, possibly to a material degree. There can be no assurance as to the accuracy of these estimates.

## Concentration of Investments

Our loans receivable were approximately $91 \%$ and $95 \%$ concentrated in the lodging industry at December 31, 2001 and 2000, respectively. In addition, significant portions of the assets underlying our Retained Interests are also loans receivable to the lodging industry. There can be no assurance that we will continue to experience the positive results historically achieved from these lending activities or that market conditions will enable us to maintain or increase this level of loan receivable concentration. Any economic factors that negatively impact the lodging industry could have a material adverse effect on our financial condition and results of operations.

At December 31, 2001, approximately $24 \%$ of our loans receivable were for properties in Texas. No other state had a concentration of $10 \%$ or greater of our loans receivable at December 31, 2001. A decline in economic conditions in Texas could have a material adverse effect on our financial condition and results of operations.

## Market for Structured Loan Transactions

We will continue to need capital to fund loans. Our ability to continue to grow depends, to a large extent, on our ability to complete structured loan transactions. In certain economic markets the availability of funds may be diminished or the "spread" charged for funds may increase causing us to delay a structured loan transaction. A reduction in the availability of this source of funds could have a material adverse effect on our financial condition and results of operations since working capital may not be available to fund loan originations or to acquire real estate.

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We may experience problems selling fixed-rate loans receivable in a structured loan sale transaction at a cost of funds acceptable to us. It is anticipated that our working capital needs for 2002 will require us to complete a structured loan sale transaction with PMC Capital during the first half of 2002. At present, since our fixed-rate loans receivable have a weighted average interest rate of $10.1 \%$ at December 31, 2001, general increases in interest rates will reduce our "spread" when we complete a structured loan transaction. If (i) five-year U.S Treasury rates were to increase to levels above $6 \%$, or (ii) spreads over Treasury for asset-backed securities similar to the type issued by us were to increase sharply (over 150 basis points) from our estimate of present levels, or (iii) a combination thereof, we may not be able to complete a fixed-rate structured loan sale transaction with an acceptable structure because of the reduction between the yield on our fixed-rate loans receivable and the interest needed to be paid to the purchasers.

## Interest Rate and Prepayment Risk

Prepayments generally increase during times of declining interest rates. When loans receivable are repaid prior to their maturity, we often receive prepayment charges. Prepayment charges result in one-time increases in our income. The proceeds from the prepayments we receive are invested initially in temporary investments and have generally been re-loaned or committed to be re-loaned at lower interest rates than the prepaid loans receivable. The lower interest rates we receive on these new loans receivable have had an adverse effect on our results of operations and depending upon the rate of future prepayments may further impact our results of operations. The impact of the lower lending rates on our net income may be partially offset by the reduced cost of our variable-rate borrowings.

Prepayments of loans receivable affect our "spread" on the pool of loans receivable sold in our structured loan sale transactions. Prepayments of loans receivable with higher interest rates negatively impact the value of our Retained Interests to a greater extent than prepayment of loans receivable with lower interest rates.

Our ability to maximize shareholder value will depend in part on our ability to borrow funds on favorable terms or issue equity at reasonable prices. There can be no assurance that such borrowings or issuances can be achieved. The net income of our lending operations is materially dependent upon the "spread" between the rate at which we borrow funds (historically either short-term at variable rates or long-term at fixed rates) and the rate at which we loan these funds (historically long-term, primarily at fixed rates). During periods of changing interest rates, interest rate mismatches could negatively impact our net income, dividend yield, and the market price of our common shares. As interest rates decline, we may experience significant prepayments. Such prepayments, as well as scheduled repayments, are likely to be re-loaned or invested at lower rates. As a result, these factors may impair our ability to maintain dividend distributions at existing levels.

Since our loans receivable primarily have fixed rates of interest and we primarily have short-term variable interest rate borrowings, we are subject to interest rate risk that short-term variable rates will increase substantially. In order to mitigate this interest rate risk, we may have to issue debt having decreased advance rates or increased interest rates and/or sell assets. We have also initiated variable rate lending during 2001 which should mitigate this risk as interest rates increase.

## Leverage

We have borrowed funds and intend to obtain additional funds through advances under our revolving credit facility and through the issuance of mortgage notes payable. As a result, we are leveraged. Private lenders have fixed dollar claims on our assets superior to the claims of the holders of our common shares. Leverage magnifies the effect that rising or falling interest rates have on our earnings. Any increase in the interest rate earned by us on investments in excess of the interest rate on the funds obtained from borrowings would cause our net income and earnings per share to increase more than they would without leverage, while any decrease in the interest rate earned by us on investments would cause net income and earnings per share to decline by a greater amount than they would without leverage. Leverage is thus generally considered a speculative investment technique. In order for us to repay indebtedness on a timely basis, we may be required to dispose of assets when we would not otherwise do so and at prices which may be below the net book value of such assets. Dispositions of assets could have a material adverse effect on our financial condition and results of operations.

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## Economy and Competition

Our primary competition has come from banks, financial institutions and other lending companies. Some of these competitors have greater financial and larger managerial resources than us and are able to provide services we are not able to provide (i.e., depository services). We believe we compete effectively with such entities on the basis of the variety of our lending programs offered, interest rates, our long-term maturities and payment schedules, the quality of our service, our reputation as a lender, timely credit analysis and greater responsiveness to renewal and refinancing requests from borrowers.

Several factors may impact the ability of our borrowers to meet their contractual payment obligations. During economic downturns, there may be reductions in business travel and consumers generally take fewer vacations. Another factor which affects the limited service sector of the hospitality industry is a significant change in gasoline prices. When gas prices sharply increase over a short period of time, occupancy rates may decrease as a result of less automobile travel. These factors may cause a reduction in revenue per available room ("RevPar"). If RevPAR for the limited service sector of the hospitality industry were to experience significant sustained reductions, the ability of our borrowers to meet their obligations could be impaired and loan losses could increase.

## Risks of Lending to Small Businesses

Our loans receivable consists primarily of loans to small, privately-owned companies. There is no publicly available information about these companies; therefore, we must rely on the due diligence of our Investment Manager to obtain information in connection with our investment decisions. Our borrowers may not meet net income, cash flow and other coverage tests typically imposed by bank lenders. A borrower's ability to repay their loan may be adversely impacted by numerous factors, including a downturn in their industry or other negative economic conditions. Deterioration in a borrower's financial condition and prospects may be accompanied by deterioration in the collateral for the loan. In addition, small businesses depend on the management talents and efforts of one person or a small group of people for their success. The loss of services of one or more of these persons could have an adverse impact on the operations of the small business. Small companies are typically more vulnerable to customer preferences, market conditions and economic downturns and often need additional capital to expand or compete. Such companies may also experience changes in operating results and typically have highly leveraged capital structures. These factors may have an impact on the ultimate recovery of our loans receivable to such businesses. Loans to small businesses, therefore, involve a high degree of business and financial risk, which can result in substantial losses and accordingly should be considered speculative.

## Loan Portfolio

There is typically no public market or established trading market for the loans we originate. The illiquid nature of our loans receivable may adversely affect our ability to dispose of such loans receivable at times when it may be advantageous for us to liquidate such investments. Changes to the facts and circumstances of the borrower, the lodging industry and the economy may require the establishment of loan loss reserves. If a determination is made that significant doubt exists as to the ultimate collection of a loan receivable, the effect to our results of operations may be material.

## Ongoing Need For Additional Capital Since Earnings are Required to be Paid as Dividends

We will continue to need capital to fund loans and, to a lesser extent, for our stock repurchase program. Historically, we have sold loans receivable as part of structured loan sale transactions, borrowed from financial institutions and issued equity securities. A reduction in the availability of funds from financial institutions or the asset-backed securities market could have a material adverse effect on our financial condition and our results of operations. We must distribute at least $90 \%$ of our REIT taxable income to our shareholders to maintain our REIT status under the Code. As a result, that income will not be available to fund loan originations or acquire real estate. We expect to be able to borrow from financial institutions and sell loans receivable in the asset-backed securities market. As a result of our current market price and the availability of a more cost efficient capital structure, we do not anticipate selling additional equity securities during the year ending December 31, 2002.

## Fluctuations In Quarterly Results

Our quarterly operating results will fluctuate based on a number of factors, including, among others:

- The completion of a structured loan sale transaction in a particular period;
- Gains or losses on property sales;
- Interest rates on the securities issued in connection with our structured loan transactions;
- Interest rate changes;
- The volume of loans we originate and the timing of prepayment of our loans receivable;
- Changes in and the timing of the recognition of gains or losses on investments;
- The degree to which we encounter competition in our markets; and
- General economic conditions.

To the extent a structured loan sale transaction is completed, (i) our interest income on loans receivable in future periods will be reduced until the proceeds received are reinvested in new loan originations, (ii) interest expense will be reduced if we repay outstanding debt with the proceeds and (iii) we will earn income from our ownership of a Retained Interest in the loans receivable sold. Until the proceeds are fully reinvested, the net impact of a structured loan sale transaction on future operating periods should be a reduction in interest income net of interest expense.

As a result of the above factors, results for any quarter should not be relied upon as being indicative of performance in future quarters.

## Impact of Inflation

We may use our short-term revolving credit facility that has a variable interest rate cost of funds and availability of $\$ 17.1$ million for the origination of fixed interest rate loans. As a result, to the extent we have borrowed funds on our short-term revolving credit facility to originate fixed interest rate loans, our cash flow and net spread will be reduced if short-term interest rates were to rise from present levels. At December 31,2001 we had $\$ 8.7$ million outstanding under our revolving credit facility with interest based on LIBOR.

## Loss of Pass-Through Tax Treatment

If a company meets certain diversification and distribution requirements under the Code, it qualifies as a REIT for pass-through tax treatment. We would cease to qualify for pass-through tax treatment if we were unable to comply with these requirements. We are also subject to a $4 \%$ excise tax (and, in certain cases, corporate level income tax) if we fail to make certain distributions. Failure to qualify as a REIT would subject us to Federal income tax as if we were an ordinary corporation, resulting in a substantial reduction in both our net assets and the amount of income available for distribution to our shareholders. We anticipate that we will continue to qualify as a REIT under the Code.

## Highly Regulated Environment

Changes in the laws or regulations governing REITs may significantly affect our business. Laws and regulations may be changed from time to time, and the interpretations of the relevant laws and regulations are also subject to change. Any change in the laws or regulations governing our business could have a material impact on our financial condition or our results of operations.

## Americans with Disabilities Act

The Americans with Disabilities Act of 1990 ("ADA") requires all public accommodations and commercial facilities to meet federal requirements related to access and use by disabled persons. Compliance with the ADA requirements could require removal of access barriers, and noncompliance could result in imposition of fines by the U.S. Government or an award of damages to private litigants. Although we believe that the properties that we own or finance are substantially in compliance with these requirements, a determination that the properties are not in compliance with the ADA could result in the imposition of fines or an award of damages to private litigants. Pursuant to the master lease agreements relating to the Hotel Properties, costs and fines associated with the ADA are

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the responsibility of the tenant. However, a substantial expense may affect the borrowers or tenants ability to pay their obligations, and consequently, our cash flow and the amounts available for distributions to shareholders may be adversely affected. To mitigate this risk all construction loans receivable are monitored or certified to meet ADA standards.

## Employees

We have no salaried employees. The Investment Manager provides all personnel required for our operations.

## Customers

We are not dependent upon a single borrower, or a few borrowers, whose loss would have a material adverse effect on us. In addition, we have not loaned more than $10 \%$ of our assets to any single borrower.

## Available Information

We file annual, quarterly and special reports and other information with the Securities and Exchange Commission (the "SEC"). All documents may be located at the SEC's Public Reference Room at 450 Fifth Street, N.W., Washington, D.C. 20549 or you may obtain information on the operation of the Public Reference Room by calling 1-800-SEC-0330. Our SEC filings are also available to the public at the SEC's internet site www.sec.gov.

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## Item 2. PROPERTIES

We operate from the headquarters of the Investment Manager in Dallas, Texas, and through their loan production offices in Georgia, Arizona and Missouri.

At December 31, 2001, we owned 24 Hotel Properties (not including the limited service property we acquired through the liquidation of a loan receivable). These properties are leased pursuant to operating leases which expire in June 2008, but can be extended through 2020 . No lease revenue from any of the 24 properties is greater than $2 \%$ of our annual revenues. The following table describes the location, number of rooms, year built and annual base rent relating to each of these properties

| City | State | Rooms in Hotel | Year <br> Built | Annual <br> Base <br> Rent(1) |
| :---: | :---: | :---: | :---: | :---: |
| Eagles Landing | Georgia | 60 | 1995 | \$ 232,530 |
| La Grange | Georgia | 59 | 1995 | 212,310 |
| Smyrna | Georgia | 60 | 1996 | 222,420 |
| Rochelle | Illinois | 61 | 1997 | 242,640 |
| Macomb | Illinois | 60 | 1995 | 262,860 |
| Sycamore | Illinois | 60 | 1996 | 262,860 |
| Plainfield | Indiana | 60 | 1992 | 242,640 |
| Mt. Pleasant | Iowa | 63 | 1997 | 222,420 |
| Storm Lake | Iowa | 61 | 1997 | 212,310 |
| Coopersville | Michigan | 60 | 1996 | 242,640 |
| Grand Rapids North | Michigan | 60 | 1995 | 272,970 |
| Grand Rapids South | Michigan | 61 | 1997 | 272,970 |
| Monroe | Michigan | 63 | 1997 | 252,750 |
| Port Huron | Michigan | 61 | 1997 | 252,750 |
| Tupelo | Mississippi | 61 | 1997 | 232,530 |
| Warrenton | Missouri | 63 | 1997 | 262,860 |
| Ashland | Ohio | 62 | 1996 | 303,300 |
| Marysville | Ohio | 79 | 1990 | 323,520 |
| Wooster East | Ohio | 58 | 1994 | 202,200 |
| Wooster North | Ohio | 60 | 1995 | 202,200 |
| Shippensburg | Pennsylvania | 60 | 1996 | 232,530 |
| Jackson | Tennessee | 61 | 1998 | 252,750 |
| McKinney | Texas | 61 | 1997 | 252,750 |
| Mosinee | Wisconsin | 53 | 1993 | 171,870 |
|  |  | 1,467 |  | \$5,843,580 |

(1) Annual base rent includes a CPI adjustment (1.1\% increase) which was effective January 1, 2002.

## Item 3. LEGAL PROCEEDINGS

In the normal course of business, we are subject to various proceedings and claims, the resolution of which will not, in management's opinion, have a material adverse effect on our financial position or results of operations.

## Item 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

No matters were submitted to a vote of shareholders during the fourth quarter of the year ended December 31, 2001.

## PART II

## Item 5. MARKET FOR THE REGISTRANT'S COMMON EQUITY AND RELATED SHAREHOLDER MATTERS

The Common Shares are traded on the American Stock Exchange (the "AMEX") under the symbol "PCC." The following table sets forth, for the periods indicated, the high and low sales prices as reported on the AMEX and the dividends per share declared by us for each such period.

| Quarter Ended | High | Low | $\begin{aligned} & \text { Dividends Per } \\ & \text { Share } \end{aligned}$ |
| :---: | :---: | :---: | :---: |
| December 31, 2001 | \$13.98 | \$11.80 | \$0.400 |
| September 30, 2001 | \$15.24 | \$11.85 | \$0.380 |
| June 30, 2001 | \$14.95 | \$11.65 | \$0.375 |
| March 31, 2001 | \$13.95 | \$ 9.00 | \$0.365 |
| December 31, 2000 | \$10.44 | \$ 8.69 | \$0.365 |
| September 30, 2000 | \$11.00 | \$ 9.25 | \$0.460 |
| June 30, 2000 | \$12.00 | \$10.00 | \$0.460 |
| March 31, 2000 | \$12.63 | \$ 9.38 | \$0.460 |
| December 31, 1999 | \$13.25 | \$ 9.75 | \$0.460 |
| September 30, 1999 | \$14.75 | \$12.88 | \$0.460 |
| June 30, 1999 | \$16.13 | \$14.13 | \$0.460 |
| March 31, 1999 | \$16.69 | \$13.75 | \$0.460 |

On March 20, 2002, there were approximately 540 holders of record of Common Shares and the last reported sales price of the Common Shares was $\$ 14.65$.

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## Item 6. SELECTED CONSOLIDATED FINANCIAL DATA

The following is a summary of our Selected Consolidated Financial Data as of and for the five years in the period ended December 31, 2001. The following data should be read in conjunction with our consolidated financial statements and the notes thereto and "Management's Discussion and Analysis of Financial Condition and Results of Operations" appearing elsewhere in this Form 10-K. The selected financial data presented below has been derived from our consolidated financial statements.

|  | Years Ended December 31, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2001 |  | 2000 | 1999 | 1998 | 1997 |
|  | (Dollars in thousands, except per share information) |  |  |  |  |  |
| Revenues: |  |  |  |  |  |  |
| Interest income-loans | \$ | \$7,641 | \$11,301 | \$13,269 | \$13,496 | \$12,378 |
| Lease income |  | 7,038 | 7,581 | 7,531 | 3,314 | - |
| Interest and dividends - other investments |  | 140 | 243 | 281 | 321 | 643 |
| Income from retained interests in transferred assets |  | 1,815 | 73 | - | - | - |
| Other income |  | 540 | 577 | 919 | 2,177 | 792 |
| Total revenues |  | 17,174 | 19,775 | 22,000 | 19,308 | 13,813 |
| Expenses: |  |  |  |  |  |  |
| Interest |  | 4,020 | 6,782 | 7,023 | 4,289 | 1,726 |
| Depreciation |  | 2,101 | 2,250 | 2,213 | 976 | - |
| Advisory and servicing fees to affiliate, net |  | 1,778 | 1,954 | 2,173 | 1,809 | 1,449 |
| Realized losses on retained interests in transferred assets |  | 81 | - | - | - | - |
| Provision for loan losses |  | 200 | 600 | - | - | - |
| Other |  | 342 | 245 | 327 | 863 | 249 |
| Total expenses |  | 8,522 | 11,831 | 11,736 | 7,937 | 3,424 |
| Income before gain on sale of assets |  | 8,652 | 7,944 | 10,264 | 11,371 | 10,389 |
| Gain on sale of assets |  | 2,783 | 1,421 | - | - | - |
| Net income |  | \$11,435 | \$ 9,365 | \$10,264 | \$11,371 | \$10,389 |
| Basic weighted average common shares outstanding |  | 6,431 | 6,520 | 6,530 | 6,498 | 6,242 |
| Basic and diluted earnings per common share |  | 178 | \$ 1.44 | \$ 1.57 | \$ 1.75 | \$ 1.66 |
| Dividends declared, common |  | 9,789 | \$11,367 | \$12,016 | \$11,592 | \$10,417 |
| Dividends per common share |  | 1.52 | \$ 1.75 | \$ 1.84 | \$ 1.78 | \$ 1.65 |
| Return on average assets(1) |  | 7.5\% | 5.1\% | 5.1\% | 6.9\% | 8.6\% |
| Return on average common beneficiaries' equity(2) |  | 12.5\% | 10.4\% | 11.1\% | 12.2\% | 11.9\% |

December 31,

|  | 2001 | 2000 | 1999 | 1998 | 1997 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | (In thousands) |  |  |  |  |
| Loans receivable, net | \$ 78,486 | \$ 65,645 | \$115,265 | \$119,712 | \$109,132 |
| Real estate investments, net | \$ 52,718 | \$ 65,674 | \$ 70,683 | \$ 61,774 | \$ - |
| Retained interests in transferred assets | \$ 17,766 | \$ 11,203 | \$ | \$ | \$ |
| Total assets | \$156,275 | \$151,399 | \$197,237 | \$196,690 | \$115,877 |
| Notes payable and revolving credit facility | \$ 57,070 | \$ 53,235 | \$ 97,757 | \$ 95,387 | \$ 18,721 |
| Beneficiaries' equity | \$ 92,771 | \$ 89,785 | \$ 91,932 | \$ 93,437 | \$ 91,242 |
| Total liabilities and beneficiaries' equity | \$156,275 | \$151,399 | \$197,237 | \$196,690 | \$115,877 |

(1) Based on the value of our total consolidated assets on the first day of the year and on the last day of each quarter of such year, divided by five.
(2) Based on the total beneficiaries' equity on the first day of the year and on the last day of each quarter of such year, divided by five.

## Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

## RESULTS OF OPERATIONS

## General

We are primarily a commercial lender that originates loans to small businesses that are principally collateralized by first liens on the real estate of the related business. We sell loans receivable through privately-placed structured loan sale transactions. Historically, we have retained residual interests in all loans receivable sold through our ownership in the SPEs.

Our revenues and realized gains include the following:

- Interest earned on loans receivable including the effect of commitment fees collected at the inception of the loan;
- Lease payments on our Hotel Properties;
- Earnings on our Retained Interests;
- Interest earned on temporary (short-term) investments;
- Gains relating to structured loan sale transactions;
- Gains relating to sales of our Hotel Properties; and
- Other fees, including late fees, prepayment fees, construction monitoring fees and site visit fees.

Our ability to generate interest income, as well as other revenue sources, is dependent on economic, regulatory and competitive factors that influence interest rates and loan originations, and our ability to secure financing for our investment activities. The amount of other income earned will vary based on volume of loans funded, the timing and amount of financings, volume of loans receivable which prepay, the mix of loans (construction versus non-construction), the rate and type of loans originated (whether fixed or variable) as well as the general level of interest rates. For a more detailed description of the risk factors affecting our financial condition and results of operations, see "Risk Factors" in Item 1 of this Form 10-K.

## Lending Operations

Our lending operations consist primarily of originating loans to borrowers who operate in the lodging industry. During 2001, 2000 and 1999, we originated $\$ 51.7$ million, $\$ 22.5$ million and $\$ 17.5$ million of loans. During 2001, our loan originations increased as a result of the general interest rate environment and a decrease in competition from banks and conduit lending programs. Loans originated during 2001 was our highest historical one year total. See "Economy and Competition." Our commitments to fund new loans increased to $\$ 23.6$ million at December 31, 2001 from $\$ 22.2$ million at December 31, 2000. See "Liquidity and Capital Resources."

When originating a loan, we charge a commitment fee. During 2001 and 2000, we collected commitment fees of $\$ 521,000$ and $\$ 547,000$, respectively. These fees are deferred and are recognized as an adjustment of yield over the life of the related loan receivable. We had approximately $\$ 739,000$ and $\$ 693,000$ in net unamortized deferred commitment fees at December 31, 2001 and 2000, respectively. Approximately $\$ 254,000$ and $\$ 710,000$ of previously deferred commitment fees reduced the basis of the loans receivable sold as part of the structured loan sale transactions completed in June 2001 and December 2000, respectively.

Principal collections on our loans receivable were $\$ 5.9$ million, $\$ 16.1$ million and $\$ 22.2$ million during 2001, 2000 and 1999, respectively. During December 2001 and January 2002, prepayment activity increased as a result of the current interest rate environment (the prime rate and the interest rates on treasury notes decreased substantially during 2001). We believe that we may continue to see increased prepayment activity during the remainder of 2002. Our prepayment charges are primarily based upon a yield maintenance premium which provides for greater fees as interest rates decrease. In addition, certain of our loans receivable may have a prohibition on prepayment during the initial years. When loans receivable are repaid prior to their maturity, we generally receive prepayment charges. Prepayment charges result in one-time increases in our income. The proceeds from the prepayments we receive are invested initially in temporary investments and have generally been re-loaned or

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committed to be re-loaned at lower interest rates than the prepaid loans receivable. These lower interest rates have had an adverse effect on our results of operations and depending upon the rate of future prepayments may further impact our results of operations.

At December 31, 2001, approximately $\$ 11.5$ million of our loans receivable had a variable interest rate (reset on a quarterly basis) based upon either the prime rate or LIBOR. Prior to 2001, all of our loans receivable had fixed interest rates. The spread that we charge over the prime rate generally ranges from $1.0 \%$ to $2.5 \%$. The spread that we charge over LIBOR generally ranges from $3.75 \%$ to $4.25 \%$. The prime rate and LIBOR used in determining interest rates during the first quarter of 2002 were $4.75 \%$ and $1.86 \%$, respectively. To the extent the prime rate or LIBOR changes, we will see changes in interest income from our variable-rate portfolio.

## Loan Portfolio Performance

As of December 31, 2001, there were no loans receivable greater than 31 days delinquent. Our policy with respect to loans receivable which are in arrears as to interest payments for a period in excess of 60 days is generally to discontinue the accrual of interest income and reverse previously recorded interest income which is deemed uncollectible. To the extent a loan becomes an impaired loan, we will deliver a default notice and begin foreclosure and liquidation proceedings when we determine that pursuit of these remedies is the most appropriate course of action.

Historically, we have not had a significant amount of impaired loans or delinquent loans nor have we had a significant amount of charged-off loans. The principal balance outstanding of our impaired loans at December 31, 2001 was approximately $\$ 1.4$ million. Our impaired loans as of December 31, 2001 as a percentage of our loans receivable and sold loans of our SPEs are $1.8 \%$ and $0.0 \%$, respectively. These balances do not include the principal balance of loans which have been identified as potential problems for which it is expected that a full recovery of the principal balance will be received through either collection efforts or liquidation of collateral ("Special Mention Loans"). Our Special Mention Loans were $\$ 1.1$ million ( $1.4 \%$ ) of our loans receivable as of December 31, 2001. None of our sold loans were Special Mention Loans at December 31, 2001.

Our provision for loan losses as a percentage of our weighted average outstanding loans receivable was $0.27 \%$ and $0.55 \%$ during 2001 and 2000, respectively. The increased loss percentage in 2000 was due to the loss relating to the foreclosure on a limited service hospitality property. At December 31, 2001, we had a reserve in the amount of $\$ 300,000$ against loans receivable that we have determined to be potential impaired loans.

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## Property Ownership

In 1998 and 1999 we acquired 30 properties, and we sold six properties during the years ended December 31, 2000 and 2001. Therefore, at December 31, 2001, we owned a total of 24 properties. We lease the properties pursuant to a sale leaseback agreement. A summary of financial information for the lessee of our properties, Arlington Hospitality, Inc. ("Arlington") which has been derived from the public filings of Arlington as of December 31, 2001 and 2000, and for the years ended December 31, 2001, 2000 and 1999, is as follows:

|  |  | December 31, |  |
| :---: | :---: | :---: | :---: |
|  |  | 2001 | 2000 |
|  |  | (In thousands) |  |
| BALANCE SHEET DATA: |  |  |  |
| Investment in hotel assets |  | \$ 98,300 | \$84,835 |
| Cash and short term investments |  | 4,748 | 1,729 |
| Total assets |  | 115,175 | 98,143 |
| Total liabilities |  | 96,107 | 79,877 |
| Shareholder's equity |  | 19,067 | 18,266 |
|  | Years Ended December 31, |  |  |
|  | 2001 | 2000 | 1999 |
|  |  | (In thousand |  |
| INCOME STATEMENT DATA: |  |  |  |
| Total revenue | \$77,153 | \$76,151 | \$76,058 |
| Operating income | 5,547 | 4,653 | 4,780 |
| Net income | 755 | 4,010 | 201 |

The following table shows statistical data regarding our 24 Hotel Properties(1):

Years Ended December 31,

|  | 2001 | 2000 | 1999 |
| :---: | :---: | :---: | :---: |
| Occupancy | 56.35\% | 58.82\% | 58.79\% |
| ADR(2) | \$ 56.62 | \$ 55.67 | \$ 55.75 |
| RevPAR(3) | \$ 31.91 | \$ 32.74 | \$ 32.77 |
| Room revenue | \$17,034,498 | \$17,541,296 | \$17,532,730 |
| Rooms rented | 300,851 | 315,115 | 314,501 |
| Rooms available | 533,886 | 535,745 | 534,965 |

(1) Arlington has provided all data.
(2) " $A D R$ " is defined as the average daily room rate.
(3) "RevPAR" is defined as room revenue per available room and is determined by dividing room revenue by available rooms for the applicable period.

Arlington is a public entity that files periodic reports with the SEC. Additional information about Arlington can be obtained from the SEC's website at www.sec.gov.

## Current Economic Factors

Our primary competition has come from banks, financial institutions and other lending companies. Many of these competitors have greater financial and larger managerial resources than us and are able to provide services we are not able to provide (i.e., depository services). We believe we compete effectively with such entities on the basis of the variety of our lending programs offered, interest rates, our long-term maturities and payment schedules, the quality of our service, our reputation as a lender, timely credit analysis and greater responsiveness to renewal and refinancing requests from borrowers.

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During 2001 there were reductions in business and discretionary travel causing a moderation in demand for hotel rooms and there has been a slowdown in construction of hospitality properties. In addition, the tragic events of September 11, 2001 have led to uncertainty in the nation's economy. During the weeks immediately following the tragedy, hotels experienced significant short-term declines in occupancy compared to the prior year. However, our 24 owned properties showed year over year increases for aggregate room revenues during each month from November 2001 to February 2002. Another factor which affects the limited service sector of the hospitality industry is a significant rise in gasoline prices in a short period of time. As seen in the past, when gas prices sharply increase, occupancy rates decrease.

Considering the current economy, it is difficult for us to determine the current and long-term performance of the lodging industry, the potential impact on our borrowers and lending operations or the potential impact on our results of operations, financial condition or cash flows.

As a result of either an increase in competition, a lack of funding sources or a lack of identifying loans which meet our underwriting criteria, we could have a reduced volume of loan originations. The resulting decrease in loan origination volume would affect our results of operations. To the extent that principal payments on outstanding loans receivable exceeded our loan originations, interest income would be reduced.

## Critical Accounting Considerations and Significant Accounting Policies

Our discussion and analysis of our financial condition and our results of operations is based upon our consolidated financial statements, which have been prepared in accordance with generally accepted accounting principles. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities.

We believe the following critical accounting considerations and significant accounting policies represent our more significant judgments and estimates used in the preparation of our consolidated financial statements.

## Valuation of Loans Receivable

Loan loss reserves are established based on a determination, through an evaluation of the recoverability of individual loans receivable, by the Board of Trust Managers (the "Board") when significant doubt exists as to the ultimate realization of the loan receivable. On an ongoing basis, we monitor the loan portfolio and evaluate the adequacy of our loan loss reserves. In our analysis, we review various factors, including the value of the collateral securing the loan receivable and the borrower's payment history. The determination of whether significant doubt exists and whether a loan loss reserve is necessary for each loan requires judgment and considers the facts and circumstances existing at the evaluation date. Changes to the facts and circumstances of the borrower, the lodging industry and the economy may require the establishment of significant additional loan loss reserves. If a determination is made that there exists significant doubt as to the ultimate collection of a loan receivable, the effect to our results of operations may be material.

## Retained Interests

We have transferred assets to SPEs in connection with structured loan sale transactions and structured financing transactions. The transfer of assets that qualify for sale treatment under Statement of Financial Accounting Standards ("SFAS") No. 140, "Accounting for Transfers and Servicing of Financial Assets and Extinguishment of Liabilities" ("SFAS No. 140") are generally accounted for by: (i) derecognizing all assets sold, (ii) recognizing all assets obtained and liabilities incurred at their relative fair value, and (iii) recognizing all assets retained at their allocated previous carrying amount based on relative fair values. The difference between (i) the carrying value of the portion of loans receivable sold and (ii) the relative fair value of the sum of (a) cash received and (b) the present value of the estimated future cash flows from the Retained Interests, constitutes the gain or loss on sale.

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The value of our Retained Interests is established based upon the initial estimate of the anticipated discounted future cash flows retained by us. The assets that comprise our Retained Interests are the restricted cash, an investment in the subordinated portion of the sold receivables and the interest-only strip receivable. Management's assumptions include estimates of prepayment speeds, default rates, loan losses and discount rates. We regularly measure our loan loss, prepayment and other assumptions against the actual performance of the loan receivable sold. If prepayment speeds occur at a faster rate than anticipated or future loan losses occur quicker than expected or in amounts greater than expected, the value of the Retained Interests will decline and total income in future periods would be reduced. If prepayments occur slower than anticipated or future loan losses are less than expected, cash flows would exceed estimated amounts, the value of our Retained Interests would increase and total income in future periods would be enhanced. Although we believe that we have made reasonable assumptions as to the future cash flows of the structured loan sale transactions, actual rates of loss or prepayments may vary significantly from those assumed and other assumptions may be revised based upon anticipated future events. The discount rate is management's estimate of a market rate based on interest rate levels considering the risks inherent in the transaction. There can be no assurance of the accuracy of these estimates.

The income from our Retained Interests is comprised of the yield earned on our Retained Interests. The yield earned is determined based on our estimates of future cash flows. We update our cash flow assumptions on a quarterly basis and any changes to cash flow assumptions will affect the yield on our Retained Interests. For the year ended December 31, 2001, the yield on our weighted average Retained Interests was $12.7 \%$. Our first structured loan sale transaction was completed on December 18, 2000; therefore, we had minimal income of \$73,000 during the year ended December 31, 2000.

On a quarterly basis, we measure the fair value of, and record income relating to, our Retained Interests based upon the future anticipated cash flows discounted to reflect our estimate of market interest rates for investments of this type. Retained Interests are carried at estimated fair value, with realized losses deducted from net income and unrealized gains and losses recorded in beneficiaries' equity.

Since we account for structured loan sale transactions as sales of our loans receivable, neither the loans receivable contributed to the SPE nor the notes payable issued by the SPE are included in our consolidated financial statements. Our consolidated balance sheets at December 31, 2001 and 2000 do not include $\$ 88.8$ million and $\$ 57.5$ million in assets, respectively, and $\$ 74.5$ million and $\$ 49.7$ million in liabilities, respectively, related to our structured loan sale transactions recorded by the SPEs. Our Retained Interests related to these structured loan sale transactions were $\$ 17.8$ million and $\$ 11.2$ million at December 31 , 2001 and 2000, respectively.

The following is a sensitivity analysis of our Retained Interests to highlight the volatility that results when prepayments, loan losses and discount rates are different than our assumptions. The following summarizes the results of the sensitivity analysis as of December 31, 2001:

| Changed Assumption | Pro-Forma Value | Asset Reduction |
| :---: | :---: | :---: |
| Losses increase by 50 basis points per annum(1) | \$16,397,000 | \$1,369,000 |
| Losses increase by 100 basis points per annum(1) | \$15,076,000 | \$2,690,000 |
| Rate of prepayment increases by 5\% per annum(2) | \$17,143,000 | \$ 623,000 |
| Rate of prepayment increases by 10\% per annum(2) | \$16,658,000 | \$1,108,000 |
| Discount rates increase by 100 basis points | \$17,020,000 | \$ 746,000 |
| Discount rates increase by 200 basis points | \$16,326,000 | \$1,440,000 |

(1) If we experience significant losses (i.e., in excess of anticipated losses), the effect on our Retained Interests would first reduce the value of the IO Receivables. To the extent the IO Receivables could not fully absorb the losses, the effect would then be to reduce the value of our Reserve Funds and then the value of our OC Pieces.
(2) For example, an $8 \%$ assumed rate of prepayment would be increased to $13 \%$ or $18 \%$ based on increases of $5 \%$ or $10 \%$ per annum, respectively.

These sensitivities are hypothetical and should be used with caution. Pro-forma values based on changes in these assumptions generally cannot be extrapolated since the relationship of the change in assumptions to the change in fair value may not be linear. The effect of a variation in a particular assumption on the fair value of our Retained Interests

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is calculated without changing any other assumption. In reality, changes in one factor are not isolated from changes in another which might magnify or counteract the sensitivities.

## Impact of Recently Issued Accounting Pronouncements

In August 2001, the Financial Accounting Standards Board approved SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets." SFAS No. 144 requires that long-lived assets to be disposed of other than by sale be considered held and used until their disposition. SFAS No. 144 also requires that long-lived assets to be disposed of by sale be accounted for under the requirements of SFAS No. 121 which requires that such assets be measured at the lower of carrying amounts or fair value less costs to sell and to cease depreciation (amortization). SFAS No. 144 describes a probability-weighted cash flow estimation approach to deal with situations in which alternative courses of action to recover the carrying amount of a long-lived asset under consideration or a range is estimated for the amount of possible future cash flows. As a result, discontinued operations are no longer measured on a net realizable basis, and future operating losses are no longer recognized before they occur. SFAS No. 144 is effective for financial statements issued for fiscal years beginning after December 15, 2001, and interim periods within those fiscal years. We will adopt SFAS No. 144 on January 1, 2002 and we do not expect that the adoption will have a material impact on our results of operations or financial position.

## Related Party Transactions

We are managed by the same executive officers as PMC Capital and PMC Advisers. Three of our seven trust managers are directors or officers of PMC Capital. PMC Capital is primarily engaged in the business of originating loans to small businesses under loan guarantee and funding programs sponsored by the SBA. We were organized to provide loans to persons or entities whose borrowing needs and/or strength and stability exceed the limitations set for SBA approved loan programs. As a result, we generally pursue different prospective borrowers than PMC Capital. In order to further mitigate the potential for conflicts of interest, we have entered into the Loan Origination Agreement with PMC Capital and PMC Advisers. Pursuant to the Loan Origination Agreement, all loans that meet our underwriting criteria are presented to us first for funding. If we do not have available uncommitted funds, origination opportunities presented to us may be originated by PMC Capital or it subsidiaries. Many of our existing and potential borrowers have other projects that are currently financed by PMC Capital.

During 2001 and 2000, pursuant to the IMA we were charged fees between $0.40 \%$ and $1.67 \%$ annually, based upon the average principal outstanding of our loans receivable. In addition, PMC Advisers earns fees for its assistance with the issuance of our debt and equity securities. Such compensation includes a consulting fee equal to (i) $12.5 \%$ of any offering fees (underwriting or placement fees) incurred by us pursuant to the public offering or private placement of our common shares, and (ii) $50 \%$ of any issuance or placement fees incurred by us pursuant to the issuance of our debt securities or preferred shares of beneficial interest. In addition, the Lease Supervision Agreement provides for an annual fee of $0.70 \%$ of the original cost of the properties to be paid to PMC Advisers for providing services relating to leases on our properties. Effective July 1, 2001, the IMA provides for a fee of $\$ 10,000$ upon the sale of each Hotel Property and an annual loan origination fee equal to five basis points of the first $\$ 20$ million in loans receivable funded and 2.5 basis points thereafter. Pursuant to the IMAs, including amendments, we incurred an aggregate of approximately $\$ 2.0$ million; $\$ 2.2$ million and $\$ 2.3$ million in management fees for the years ended December 31, 2001, 2000 and 1999, respectively.

## Year Ended December 31, 2001 Compared to the Year Ended December 31, 2000

Our net income during the year ended December 31, 2001 and 2000 was $\$ 11,435,000$ and $\$ 9,365,000$, or $\$ 1.78$ and $\$ 1.44$ per share (basic and fully diluted basis), respectively. The increase of $\$ 2,070,000$ was primarily the result of a $\$ 1,362,000$ increase in gain on sale of assets arising from the sale of five hotel properties in 2001 compared to the sale of one hotel property in 2000.

Our revenues decreased by $\$ 2,601,000(13 \%)$, to $\$ 17,174,000$ during the year ended December 31, 2001 from \$19,775,000 during the year ended December 31, 2000 primarily due to our structured loan sale transactions which resulted in a $\$ 35.6$ million net reduction in our weighted average loans receivable. Revenues do not include $\$ 2,783,000$ of gains recorded from selling our loans receivable and five hotel properties during the year ended December 31, 2001 and \$1,421,000 from selling our loans receivable and one hotel property during the year ended

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December 31, 2000. Our expenses decreased by $\$ 3,309,000(28 \%)$, to $\$ 8,522,000$ during the year ended December 31, 2001 from $\$ 11,831,000$ during the year ended December 31, 2000 due primarily a reduction in interest expense arising from the repayment of outstanding borrowings under our credit facility from the proceeds of our structured loan sale transactions and lower average interest rates on our variable-rate borrowings. Our income before gain on sale of assets increased by $\$ 708,000(9 \%)$, to $\$ 8,652,000$ during the year ended December 31, 2001 from $\$ 7,944,000$ during the year ended December 31, 2000.

Interest income - loans decreased by $\$ 3,660,000(32 \%)$, to $\$ 7,641,000$ during the year ended December 31, 2001 from $\$ 11,301,000$ during the year ended December 31, 2000. Interest income-loans represents interest earned on our loans receivable. This decrease in interest income-loans was primarily attributable to the sale of $\$ 32.7$ million of our loans receivable in our June 2001 structured loan sale transaction and the sale of $\$ 55.7$ million of our loans receivable in our December 2000 structured loan sale transaction. As a result, our weighted average loans receivable outstanding decreased by $\$ 35.6$ million (33\%), to $\$ 73.0$ million during the year ended December 31, 2001 from $\$ 108.6$ million during the year ended December 31, 2000. In addition, primarily as a result of a decrease in variable interest rates, our weighted average interest rate on loans receivable outstanding declined to $9.6 \%$ at December 31, 2001 compared to $10.0 \%$ at December 31, 2000. During 2001 we commenced originating loans with a variable interest rate and at December 31, 2001, we had variable-rate loans receivable of $\$ 11.5$ million outstanding with a weighted average interest rate of $6.8 \%$.

Lease income decreased by $\$ 543,000(7 \%)$, to $\$ 7,038,000$ during the year ended December 31, 2001 from $\$ 7,581,000$ during the year ended December 31, 2000. Lease income decreased primarily due to the sale of five of our Hotel Properties in 2001 and one property during 2000. This decrease was partially offset by increased percentage rent from $2 \%$ to $4 \%$ of room revenue effective January 2001 on our Hotel Property portfolio. Lease income will continue to decrease as we sell properties. Assuming no additional property sales, our 2002 annual base rent is $\$ 5.8$ million compared to $\$ 7.3$ million prior to the commencement of the property sales.

Interest and dividends - other investments decreased by $\$ 103,000(42 \%)$, to $\$ 140,000$ during the year ended December 31, 2001 from $\$ 243,000$ during the year ended December 31, 2000. This decrease was caused by a decline in our average outstanding short-term investments during the year ended December 31, 2001 and declining average yields.

Income from retained interests in transferred assets increased $\$ 1,742,000$ to $\$ 1,815,000$ during the year ended December 31, 2001 compared to $\$ 73,000$ during the year ended December 31, 2000. The income from our Retained Interests is comprised of the yield accreted on our Retained Interests. The increase in income from our Retained Interests was the result of an increase in our Retained Interests from our structured loan sale transactions completed in December 2000 and June 2001.

Other income decreased by $\$ 37,000(6 \%)$, to $\$ 540,000$ during the year ended December 31, 2001 from $\$ 577,000$ during the year ended December 31, 2000. Other income consists of: (i) prepayment fees, (ii) construction monitoring fees, (iii) late and other loan fees, and (iv) miscellaneous collections. The decrease was principally attributable to lower prepayment fees.

Interest expense decreased by $\$ 2,762,000(41 \%)$, to $\$ 4,020,000$ during the year ended December 31, 2001 from $\$ 6,782,000$ during the year ended December 31, 2000. The decrease was attributable to (i) a reduction in the weighted average borrowings outstanding under the revolving credit facility to $\$ 2.3$ million during the year ended December 31, 2001 compared to $\$ 12.2$ million during the year ended December 31, 2000 resulting from the use of proceeds from the December 2000 and June 2001 structured loan sale transactions used to repay these borrowings and (ii) a reduction in the weighted average interest rate on our revolving credit facility to $5.8 \%$ at December 31, 2001 from $7.9 \%$ at December 31, 2000.

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Interest expense consisted of the following:

|  | Years Ended December 31, |  |
| :---: | :---: | :---: |
|  | 2001 | 2000 |
|  | (In thousands) |  |
| Structured Notes | \$2,271 | \$2,609 |
| Mortgages on Hotel Properties | 1,159 | 1,234 |
| Revolving credit facility | 365 | 2,732 |
| Other | 225 | 207 |
|  | \$4,020 | \$6,782 |

Depreciation expense decreased by $\$ 149,000$ (7\%), to \$2,101,000 during the year ended December 31, 2001 from \$2,250,000 during the year ended December 31, 2000. This decrease is attributable to the sale of five Hotel Properties during 2001.

Advisory and servicing fees to affiliate, net decreased by $\$ 176,000$ (9\%), to $\$ 1,778,000$ during the year ended December 31, 2001 from $\$ 1,954,000$ during the year ended December 31, 2000.

The reduction in fees was primarily a result of reduced loans receivable, reduced Hotel Properties under management and a reduction in the rate charged pursuant to the IMA effective July 1, 2000. These reductions were partially offset by fees incurred pursuant to an amendment to the IMA effective July 1 , 2001 which provides for an annual loan origination fee equal to five basis points of loans receivable funded for the first $\$ 20$ million in loan originations and 2.5 basis points thereafter. As a result of our Hotel Property sales, the annualized lease supervision fee has been reduced to $\$ 404,600$ as of January 1 , 2002 .

Fees associated with the IMAs consisted of the following:

|  | Years Ended December 31, |  |
| :---: | :---: | :---: |
|  | 2001 | 2000 |
|  | (In thousands) |  |
| Lease Supervision Fee | \$ 441 | \$ 500 |
| Investment Management Fee | 1,605 | 1,699 |
| Total fees incurred | 2,046 | 2,199 |
| Less: |  |  |
| Fees capitalized as cost of originating loans | (208) | (145) |
| Cost of structured financing | (60) | (100) |
| Advisory and servicing fees to affiliate, net | \$1,778 | \$1,954 |

General and administrative expenses increased by $\$ 80,000$ (55\%), to $\$ 226,000$ during the year ended December 31, 2001 from $\$ 146,000$ during the year ended December 31, 2000. The increase was primarily due to increases in insurance expense, printing costs and bank fees.

Legal and accounting fees increased by $\$ 17,000(17 \%)$, to $\$ 116,000$ during the year ended December 31, 2001 from $\$ 99,000$ during the year ended December 31, 2000. Legal and accounting fees have remained at relatively low levels and were comparable during 2001 and 2000.

Realized losses on retained interests in transferred assets were $\$ 81,000$ at December 31, 2001 which was the result of a reduction in expected future cash flows resulting from lower than anticipated income on our reserve funds. We had no realized losses on our Retained Interests for the year ended December 31, 2000.

Provision for loan losses was $\$ 200,000$ and $\$ 600,000$ for the years ended December 31, 2001 and 2000, respectively. These loan loss provisions were established based on the determination, through an evaluation of the recoverability of individual loans receivable, by our Board that significant doubt exists as to the ultimate realization of a specific loan receivable. The determination of whether significant doubt exists and whether a loan loss reserve is
necessary for each loan receivable requires judgment and consideration of the facts and circumstances existing at the evaluation date. The $\$ 200,000$ provision for loan losses recorded during 2001 was related to two loans receivable that we identified as impaired loans during 2001.

The provision for loan losses recorded in 2000 was primarily attributable to one loan receivable. On August 1, 2000 we foreclosed on the collateral underlying the loan receivable. During the liquidation process, we identified that the collateral was impaired as a result of the general condition of the building and fixtures. Based on an updated appraisal and the available information on the condition of our collateral at that time, we recorded a $\$ 600,000$ loss relating to the property. We were not in the process of liquidating any loans receivable as of December 31, 2001 nor were there any delinquent loans.

Gain on sale of assets increased by \$1,362,000 (96\%), to \$2,783,000 during the year ended December 31, 2001 from \$1,421,000 during the year ended December 31, 2000. The primary reason for the increase was the sale of five of our Hotel Properties for $\$ 13.0$ million resulting in a net gain of $\$ 1.4$ million during 2001. During the year ended December 31, 2000 we sold one of our Hotel Properties for $\$ 3.2$ million resulting in a net gain of $\$ 304,000$. In addition, our gains from structured loan sale transactions increased to $\$ 1.4$ million from $\$ 1.1$ million related to the June 2001 and December 2000 transactions, respectively.

Federal income taxes. As we are currently qualified as a REIT under the applicable provisions of the Code, there is no provision in the financial statements for Federal income taxes.

## Year Ended December 31, 2000 Compared to the Year Ended December 31, 1999

Our net income during the year ended December 31, 2000 and 1999 was $\$ 9,365,000$ and $\$ 10,264,000$, or $\$ 1.44$ and $\$ 1.57$ per share, respectively. Our revenues decreased by approximately $\$ 2,225,000$, or $10 \%$, to $\$ 19,775,000$ during the year ended December 31, 2000 from $\$ 22,000,000$ during the year ended December 31, 1999 due primarily to lower interest income on our outstanding loan portfolio. Our revenues do not include a gain on sale of property in the amount of $\$ 304,000$ from the sale of one of our Hotel Properties in June 2000 and a realized gain of $\$ 1,117,000$ from the sale of a portion of our loans receivable. Our expenses include an increase of $\$ 600,000$ in the provision for loan losses.

Interest income - loans decreased by $\$ 1,968,000(15 \%)$, to $\$ 11,301,000$ during the year ended December 31, 2000 from $\$ 13,269,000$ during the year ended December 31, 1999. Interest income-loans represents interest earned on our outstanding loans receivable and the accretion of deferred commitment fees. This decrease in interest income-loans was primarily attributable to the decrease in our weighted average outstanding loans receivable of $\$ 12.9$ million (11\%), to $\$ 108.6$ million during the year ended December 31, 2000 from $\$ 121.5$ million during the year ended December 31, 1999. In addition, the accretion of commitment fees was approximately $\$ 300,000$ less in 2000 compared to 1999 as a result of lower loan receivable prepayment levels during the year ended December 31, 2000. Our weighted average contractual interest rate on loans receivable outstanding continued to decline. The weighted average contractual interest rate was $10.0 \%$ at December 31, 2000 compared to $10.1 \%$ at December 31, 1999.

Lease income increased by \$50,000 (1\%), to \$7,581,000 during the year ended December 31, 2000 from \$7,531,000 during the year ended December 31, 1999. Lease income increased primarily due to our purchase of the four Hotel Properties in March 1999 and was partially offset by the reduced rent due to the sale of one of our Hotel Properties in June 2000.

Interest and dividends - other investments decreased by $\$ 38,000(14 \%)$, to $\$ 243,000$ during the year ended December 31, 2000 from $\$ 281,000$ during the year ended December 31, 1999. This decrease was caused by a decline in our average outstanding short-term investments during the year ended December 31, 2000 as a result of the investment of the proceeds from the 1998 structured loan financing transaction in long-term loans receivable. This decrease was partially offset by increased average yields.

Income from retained interests in transferred assets was $\$ 73,000$ for the year ended December 31, 2000. The income from our Retained Interests is comprised of the yield accreted on our Retained Interests. The income from our Retained Interests was a result of our first structured loan sale transaction which was completed in December 2000.

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Other income decreased by $\$ 342,000(37 \%)$, to $\$ 577,000$ during the year ended December 31, 2000 from $\$ 919,000$ during the year ended December 31, 1999. Other income consists of: (i) prepayment fees, (ii) construction monitoring fees, (iii) late and other loan fees, and (iv) miscellaneous collections. The decrease was principally attributable to lower prepayment fees.

Interest expense decreased by $\$ 241,000(3 \%)$, to $\$ 6,782,000$ during the year ended December 31, 2000 from $\$ 7,023,000$ during the year ended December 31, 1999. The decrease was primarily a result of the reduction in interest expense from decreases in the borrowings under our 1998 structured notes and the redemption of the remaining outstanding 1996 structured notes. This decrease was offset by the assumption of the indebtedness on the four Hotel Properties acquired during March 1999, the indebtedness on six of the Hotel Properties primarily entered into during the third quarter of 1999, and increased interest rates on funds borrowed under our revolving credit facility due to the increase in LIBOR during 2000.

Interest expense consisted of the following:

|  | Years Ended December 31, |  |
| :---: | :---: | :---: |
|  | 2000 | 1999 |
|  | (In thousands) |  |
| Revolving credit facility | \$2,732 | \$2,601 |
| Structured Notes | 2,609 | 3,501 |
| Mortgages on Hotel Properties | 1,234 | 722 |
| Other | 207 | 199 |
|  | \$6,782 | \$7,023 |

Depreciation expense increased by $\$ 37,000(2 \%)$, to $\$ 2,250,000$ during the year ended December 31, 2000 from $\$ 2,213,000$ during the year ended December 31, 1999. This increase is primarily attributable to depreciation of the four Hotel Properties acquired during March 1999 and was partially offset as a result of the sale of a Hotel Property in June 2000.

Advisory and servicing fees to affiliate, net decreased by $\$ 219,000$ ( $10 \%$ ), to $\$ 1,954,000$ during the year ended December 31, 2000 to $\$ 2,173,000$ during the year ended December 31, 1999.

Pursuant to the IMA, we are currently charged fees between $0.40 \%$ and $1.55 \%$ annually based upon the average principal outstanding of our loans receivable. Prior to July 1, 2000, the maximum fee was $1.67 \%$ annually. We entered into the Lease Supervision Agreement with PMC Advisers relating to the supervision of our sale-leaseback agreements with Arlington. We are required to pay an annual fee (the "Lease Supervision Fee") of $0.70 \%$ of the original cost of the Hotel Properties. As of December 31, 2000, the annualized Lease Supervision Fee was $\$ 491,000$.

Fees associated with the IMAs consisted of the following:

|  | Years Ended December 31, |  |
| :---: | :---: | :---: |
|  | 2000 | 1999 |
|  | (In thousands) |  |
| Lease Supervision Fee | \$ 500 | \$ 573 |
| Investment Management Fee | 1,699 | 1,746 |
| Total fees incurred | 2,199 | 2,319 |
| Less: |  |  |
| Fees capitalized as cost of originating loans | (145) | (65) |
| Fees capitalized as cost of property acquisitions and structured financing | (100) | (81) |
| Advisory and servicing fees to affiliate, net | \$1,954 | \$2,173 |

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The reduction in fees was primarily a result of reduced loans receivable under management and the reduction in the rate charged pursuant to the IMA effective July 1, 2000.

General and administrative expenses decreased by $\$ 39,000$ (21\%), to $\$ 146,000$ during the year ended December 31, 2000 from $\$ 185,000$ during the year ended December 31, 1999. The general and administrative expenses remained at low levels and stable since the majority of the expenses were incurred by PMC Advisers pursuant to the IMAs.

Legal and accounting fees decreased by \$43,000 (30\%), to \$99,000 during the year ended December 31, 2000 from \$142,000 during the year ended December 31, 1999. Legal and accounting fees were not material during either of these respective periods.

Provision for loan losses was $\$ 600,000$ for the year ended December 31, 2000. We provided for a $\$ 600,000$ loan loss provision during the year ended December 31, 2000. There was no provision for loan losses established during the year ended December 31, 1999. The loan loss provision was established based on the determination, through an evaluation of the recoverability of individual loans receivable, by our Board that significant doubt exists as to the ultimate realization of a specific loan receivable. The determination of whether significant doubt exists and whether a loan loss reserve is necessary for each loan receivable requires judgment and a consideration of the facts and circumstances existing at the evaluation date.

During August 2000 we foreclosed on the collateral relating to this loan receivable that had an aggregate principal balance outstanding, including costs and expenses related to the foreclosure, of approximately $\$ 1.2$ million on the date of foreclosure. Upon foreclosure, we established a value of $\$ 587,000$ for the underlying assets of this loan receivable. The previously established loan loss reserve related to this loan receivable of $\$ 600,000$ was netted against the outstanding principal of the loan receivable at the time of foreclosure.

Gain on sale of assets was $\$ 1,421,000$ during the year ended December 31, 2000. During the year ended December 31, 2000 we recognized approximately $\$ 1.1$ million in gain relating to our structured loan sale transaction of $\$ 55.7$ million of loans receivable during December 2000. During June 2000 we sold one of our Hotel Properties for $\$ 3.2$ million resulting in a net gain of $\$ 304,000$. There were no comparable transactions during the year ended December 31, 1999.

Federal income taxes. As we are currently qualified as a REIT under the applicable provisions of the Code, there is no provision in the financial statements for Federal income taxes.

## CASH FLOW ANALYSIS

We generated $\$ 9,198,000$ and $\$ 11,316,000$ in cash from operating activities during the years ended December 31, 2001 and 2000, respectively. The primary source of funds from operating activities is our net income. The decrease in cash flows from operating activities of $\$ 2,118,000(19 \%)$ primarily relates to the change in our other operating assets and liabilities and due to affiliates. During the year ended December 31, 2001, we had a net cash outflow of $\$ 1,962,000$ from our other operating assets and liabilities and due to affiliates compared to a net cash inflow of $\$ 339,000$ during the year ended December 31, 2000.

Our investing activities reflect a net use of funds of $\$ 32,963,000$ and $\$ 2,655,000$ during the years ended December 31, 2001 and 2000, respectively. The reduction in cash flows in 2001 relates primarily to an increase in the use of our funds of $\$ 29,175,000$ for loans funded and a decrease in principal collected of $\$ 10,173,000$ partially offset by an increase in proceeds from the sale of properties of $\$ 9,632,000$. We sold five properties in 2001 for net proceeds of $\$ 12,695,000$ compared to one property sold in 2000 for net proceeds of $\$ 3,063,000$.

Our financing activities reflect a net source of funds of $\$ 23,835,000$ and a net use of funds of $\$ 8,402,000$ during the years ended December 31, 2001 and 2000, respectively. The increase of $\$ 32,237,000$ was due primarily to (i) an increase in net proceeds from our revolving credit facility from a net use of funds of $\$ 34,605,000$ to a net source of funds of $\$ 8,700,000$, (ii) a decrease in use of funds of $\$ 5,052,000$ from principal payments on our notes payable and (iii) a decrease in use of funds for payment of dividends of $\$ 2,464,000$. These increases in sources of
funds were partially offset by a decrease of $\$ 19,638,000$ from the differential in proceeds received from our June 2001 structured loan sale transaction compared to our December 2000 structured loan sale transaction.

## LIQUIDITY AND CAPITAL RESOURCES

## Sources and Uses of Funds

Overview
Historically, our cash flows provided by operating activities have approximated the dividends paid to our shareholders. In 2002, we anticipate that this relationship will continue and substantially all of our cash flows from operating activities will be used to pay our anticipated 2002 dividend distributions. As a result, our cash flows from operating activities are generally not available to fund our portfolio growth or debt service. During 2001 our loan originations ( $\$ 51.7$ million) and debt repayments ( $\$ 4.9$ million) were primarily funded by:

- Principal collections on our loans receivable of $\$ 5.9$ million;
- Net proceeds from the sale of Hotel Properties of $\$ 12.7$ million;
- Proceeds from our structured loan sale transaction of $\$ 29.5$ million; and,
- Advances under our revolving credit facility of $\$ 8.7$ million.

During 2002, we anticipate loan originations will range from $\$ 30$ million to $\$ 45$ million, which we expect to be funded through (i) advances under our revolving credit facility, (ii) structured loan sale transaction(s) and (iii) sales of our Hotel Properties.

At December 31, 2001, we had $\$ 557,000$ of cash and cash equivalents, availability of $\$ 17.1$ million under our Revolver and approximately $\$ 23.6$ million of total loan commitments and approvals outstanding to 17 small business concerns predominantly in the lodging industry. Approximately $\$ 9.8$ million of these commitments are for variable-rate loans based on LIBOR. The spreads over LIBOR range from $3.75 \%$ to $4.25 \%$. Including the variable-rate commitments, the weighted average interest rate on loan commitments at December 31, 2001 was $7.5 \%$. Commitments have fixed expiration dates and require payment of a fee. Since some commitments expire without the proposed loan closing, the total committed amounts do not necessarily represent future cash requirements.

To the extent our future commitments require additional working capital, or that our affiliate, PMC Capital, is marketing a structured loan sale transaction, we may sell a portion of our loans receivable through a structured loan sale transaction. In a joint structured loan transaction, since we can limit the number of loans receivable, we achieve more timely access to the market, a more efficient cost of funds and lower retained interest in loans receivable sold. We are currently in process of marketing a co-securitization transaction with PMC Capital and expect net proceeds of approximately $\$ 23$ million to be received in the second quarter of 2002.

## Sources of Funds

## General

Our ability to continue to originate new loans will depend on our ability to borrow funds, sell assets, complete structured loan sale transactions and/or issue equity on acceptable terms. A reduction in the availability of these sources of funds could have a material adverse effect on our financial condition and results of operations.

We expect that the sources of funds described below should be adequate to meet our existing obligations. However, there can be no assurance that we will be able to raise funds through these financing sources. If these sources are not available, we will have to originate loans at reduced levels and we may have to refer commitments to PMC Advisers.

To meet our liquidity requirements, including origination of new loans, we primarily generate funds from the following sources:

- Issuance of debt securities including structured loan transactions;
- Our revolving credit facility;
- Borrowings collateralized by our Hotel Properties;
- Proceeds from the sale of our Hotel Properties;
- Placement of corporate long-term borrowings; and/or,
- Issuance of additional equity securities.

Additional sources of funds include principal and interest paid on our loans receivable, rent paid on our Hotel Properties and the cash flow from our Retained Interests. The aggregate rent paid on our Hotel Properties will decrease as we continue to sell Hotel Properties. Assuming no additional properties are sold, the 2002 annual base rent will be $\$ 5.8$ million. To the extent these sources represent REIT taxable income, such amounts have historically been distributed to our shareholders. As a result, those earnings are generally not available to fund future investments.

We believe that as a result of the current interest rate environment (the prime rate and the interest rates for treasury notes decreased substantially during 2001), we may continue to see increased levels of prepayment activity during 2002. The majority of our loan receivables' prepayment fees are based on a yield maintenance premium which provides for greater fees as interest rates decrease and many loans receivable have prepayment prohibitions in their early years.

## Structured Loan Sale Transactions

Since 2000, our primary source of funds has been structured loan sale transactions. We generated net proceeds of $\$ 29.5$ million and $\$ 49.2$ million from the completion of structured loan sale transactions during 2001 and 2000, respectively. The cash flow from our Retained Interests is increasing as a result of these structured loan sale transactions. It is anticipated that our primary source of working capital during 2002 will again be structured loan sale transaction(s). In certain economic markets the availability of funds may be diminished or the "spread" charged for funds from structured loan sale transactions may increase causing us to delay a structured loan transaction. A reduction in the availability of this source of funds could have a material adverse effect on our financial condition and results of operations since working capital may not be available to fund loan originations or to acquire real estate.

In a structured loan sale transaction, we contribute loans receivable to an SPE in exchange for an ownership interest in that entity. The SPE issues notes payable (usually through a private placement) to third parties and then distributes a portion of the note payable proceeds to us. The notes payable are collateralized solely by the assets of the SPE. The terms of the notes payable issued by the SPEs provide that the owners of these SPEs are not liable for any payment on the notes.

The timing of, and ability to complete, our structured loan transactions is dependent on several factors. First is the availability of capital under our revolving credit facility. To the extent our commitments to fund loans fully utilize our availability under our revolving credit facility, we will attempt to complete a structured loan sale transaction. Second is the expected interest rate environment. Since most of our loans receivable have fixed rates of interest, in order to reduce a possible interest rate mismatch (in which the cost of the source of funds could increase due to a rise in interest rates), it is preferable to complete a structured loan transaction as close in time as possible to the origination of the loans receivable sold. Since we can combine our loans receivable with loans receivable of PMC Capital for structured loan sale transaction purposes, we can reduce this risk by selling loans receivable more frequently as the combined loan receivable pools attain sufficient size. Third is the economic environment. In certain economic markets the availability of funds might be diminished or the "spread" charged for funds may increase causing us to delay a structured loan sale transaction.

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We may experience problems selling fixed-rate loans receivable in a structured loan sale transaction at a cost of funds acceptable to us. It is anticipated that our working capital needs for 2002 will require us to complete a structured loan sale transaction with PMC Capital during the first half of 2002. At present, since our fixed-rate loans receivable have a weighted average interest rate of $10.1 \%$ at December 31, 2001, general increases in interest rates will reduce our "spread" when we complete a structured loan transaction. If (i) five-year U.S Treasury rates were to increase to levels above $6 \%$, or (ii) spreads over Treasury for asset-backed securities similar to the type issued by us were to increase sharply (over 150 basis points) from our estimate of present levels, or (iii) a combination thereof, we may not be able to complete a fixed-rate structured loan sale transaction with an acceptable structure because of the reduction between the yield on our fixed-rate loans receivable and the interest needed to be paid to the purchasers.

Problems in the asset-backed securities market could affect our ability to complete a structured loan transaction on a timely basis or may cause us to sell the loans receivable on unfavorable terms including:

- Increased interest rates;
- Increased cash reserve requirements; or
- A requirement that we hold larger subordinated portions of loans receivable.

Each of the items described above would have a negative impact on our net income. In addition, there are other occurrences that could impair our ability, or alter our decision, to complete a structured loan transaction. These events include, but are not limited to, the following:

- As a result of economic changes, investors in the type of asset-backed securities that we place may widen the "spreads" they require in order to purchase asset-backed securities;
- The deterioration in the performance of either our loan portfolio or the portfolio of PMC Capital may deter potential investors from acquiring our loans;
- The deterioration in the operations of the limited service sector of the hospitality industry may:
- Deter potential investors from acquiring our loans receivable; or
- Lower the available rating from the rating agencies.
- A reduction in the performance of the loans receivable of our prior transactions or of similar transactions (for example, higher than expected loan losses or delinquencies) may deter potential investors from acquiring our loans receivable; and,
- A change in the underlying criteria utilized by the rating agencies may cause transactions to receive lower ratings than previously issued thereby increasing the "spread" on our transaction.

Since we rely on structured loan sale transactions as our primary source of operating capital to fund new loan receivable originations, any adverse changes in our ability to complete this type of transaction, including any negative impact on the asset-backed securities market for the type of product we generate, could have a detrimental effect on our ability to sell loans receivable thereby reducing our ability to originate loans.

We are presently in the process of marketing a structured loan sale transaction of approximately $\$ 27$ million of our loan portfolio for estimated net proceeds of approximately $\$ 23$ million. These transactions are very sensitive to changes in market conditions. While we have been successful in completing our past structured loan transactions in a timely manner, due to the risky nature of these transactions and the many factors which could cause us to delay or postpone a transaction, there can be no assurance of a successful outcome. Completion of this structured loan sale transaction is expected in the second quarter of 2002. Based on our discussions with the rating agencies, our investment bankers and with potential investors, we believe that a market for our loans receivable exists and the interest rate spreads and all-in costs of this structured loan transaction are similar to our previously issued transactions.

Since we account for structured loan sale transactions as sales of our loans receivable, neither the loans receivable contributed to the SPE nor the notes payable issued by the SPE are included in our consolidated financial statements. Our consolidated balance sheets at December 31, 2001 and 2000 do not include $\$ 88.8$ million and $\$ 57.5$ million in assets, respectively, and $\$ 74.5$ million and $\$ 49.7$ million in liabilities, respectively, related to our structured loan sale transactions recorded by the SPEs. Our Retained Interests related to these structured loan sale transactions were $\$ 17.8$ million and $\$ 11.2$ million at December 31, 2001 and 2000, respectively.

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## Debt

For our short-term working capital needs, we have a $\$ 45$ million revolving credit facility (the "Revolver") which provides funds to originate loans and, on a limited basis, to purchase commercial real estate. The maximum amount (the "Borrowing Base") that we can have outstanding at any time is based on eligible loans receivable used as collateral. The Borrowing Base available on each loan receivable is the lesser of (a) $60 \%$ of the value of the project underlying the loan receivable collateralizing the borrowing or (b) $85 \%$ of the amount of the loan receivable outstanding. At December 31, 2001, based on our eligible loans receivable, our Borrowing Base was $\$ 25.8$ million. To the extent these borrowings are reinvested in eligible loans receivable, our Borrowing Base will increase (based on the calculation above) and we anticipate that we would be able to fully utilize our $\$ 45$ million revolving credit facility. We are charged interest on the balance outstanding under the Revolver at our election of either the prime rate of the lender or 162.5 basis points over the 30,60 or 90 day LIBOR. As of December 31, 2001, we had $\$ 8.7$ million outstanding under this facility with interest based on LIBOR. The weighted average interest rate on our Revolver at December 31, 2001 was $3.55 \%$. The Revolver matures in November 2002. We are currently negotiating to extend the maturity date on the Revolver for an additional one-year period. We anticipate that the extension will reduce the maximum amount that we can borrow to $\$ 30$ million which is commensurate with our current borrowing needs. Pursuant to our loan origination agreement with PMC Advisers and PMC Capital, if we do not have available capital to fund outstanding commitments, PMC Advisers will refer such commitments to our affiliates and we will receive no income from those outstanding commitments.

With regard to our Hotel Properties, we continue to pursue mortgages on individual properties owned by us. As of December 31, 2001, we had ten mortgages on our Hotel Properties for an aggregate remaining outstanding principal balance of $\$ 14.6$ million at a weighted average interest rate of $7.83 \%$. The related notes have interest rates ranging from $7.44 \%$ to $8.50 \%$ and maturities ranging from May 2004 to December 2017.

## Uses of Funds

General
The primary use of our funds is to originate loans to small businesses in the limited service hospitality industry. We also use funds for payment of dividends to shareholders, management and advisory fees (in lieu of salaries and other administrative overhead), general corporate overhead, interest and principal payments on borrowed funds and the purchase of treasury stock. As a REIT, we must distribute to our shareholders at least $90 \%$ of our REIT taxable income to maintain our tax status under the Code. As a result, those earnings will not be available to fund future investments.

## Loan Originations

From 1996 to 1998, our loan origination volume was approximately $\$ 42$ million per year. As a result of uncertain economic trends and overbuilding in certain regional markets, during 1999 and early 2000 there was a slowdown in the number of new hospitality properties that were built or sold, combined with significant competition. Our volume dropped to $\$ 17.5$ million in 1999 as a result of these factors and the limited availability of funds under our revolving credit facility. In 2000 , our loan originations increased to $\$ 22.5$ million as a result of increased availability of funds from our revolving credit facility and a decrease in competition from conduit lending programs. During 2001, we again experienced an increase in loan origination opportunities due primarily to competition lessening from banks and other lenders and to a reduction in interest rates causing more refinancing opportunities. Loan originations during 2001 were $\$ 51.7$ million.

While we experienced a high volume of origination activity in 2001, our fourth quarter volume was not as high as the prior year's fourth quarter volume, and our commitments to originate new loans has been decreasing. As of December 31, 2001, our commitments of approximately $\$ 23.6$ million were comparable to prior years, however, the volume of new business was lower in January and February 2002 compared to January and February 2001. While activity over such a short time period is not necessarily indicative of volume over the remainder of 2002, it does show a downward trend in loan originations. We anticipate that quarterly loan origination volumes (which averaged approximately $\$ 12.9$ million per quarter in 2001) will range from $\$ 6$ million to $\$ 12$ million per quarter in 2002 and annual loan origination volume will range from $\$ 30$ million to $\$ 45$ million.

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## Summarized Contractual Obligations, Commitments and Contingencies

The following summarizes our contractual obligations at December 31, 2001:

| Contractual Obligations | Payments Due by Period |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Less than 1 year | 1 to 3 years | 4 to 5 years | After 5 years |
|  |  |  | (In thousands) |  |  |
| Notes payable(1) | \$48,370 | \$ 1,755 | \$10,168 | \$4,466 | \$31,981 |
| Revolving credit facility(2) | 8,700 | 8,700 | - | - | - |
| Total contractual cash obligations | \$57,070 | \$10,455 | \$10,168 | \$4,466 | \$31,981 |

(1) Maturities of our 1998 structured notes payable are dependent upon cash flows received from the underlying loans receivable. Our estimate of their repayment is based on scheduled principal payments on the underlying loans receivable. Our estimate will differ from actual amounts to the extent we experience prepayments or defaults and loans losses.
(2) Our available borrowing base on our revolving credit facility at December 31, 2001 was $\$ 17.1$ million.

Our commitments at December 31, 2001 are summarized as follows:

| Other Commitments | Total Amounts Committed | Amount of Commitment Expiration Per Period |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Less than 1 year | $\begin{aligned} & 1 \text { to } 3 \\ & \text { years } \end{aligned}$ | 4 to 5 years | Over 5 years |
|  | (In thousands) |  |  |  |  |
| Indemnification(1) | \$ | \$ | \$- | \$- | \$- |
| Other commitments(2) | 23,628 | 23,628 | - | - | - |
|  |  |  | - | - | - |
| Total commitments | \$23,628 | \$23,628 | \$- | \$- | \$- |
|  |  |  | - | - | - |

(1) Represents our cross indemnification with PMC Capital related to the 2001 Joint Venture and the 2000 Joint Venture with a maximum exposure at December 31, 2001 of $\$ 15.5$ million as discussed in detail below.
(2) Represents our loans commitments and approvals outstanding.

In a structured loan sale transaction, we contribute loans receivable to an SPE in exchange for an ownership interest in that entity. The SPE issues notes payable (usually through a private placement) to third parties and then distributes a portion of the note payable proceeds to us. The notes payable are collateralized solely by the assets of the SPE. The terms of the notes payable issued by the SPEs provide that the owners of these SPEs are not liable for any payment on the notes. Accordingly, if the SPEs fail to pay the principal or interest due on the notes, the sole recourse of the holders of the notes is against the assets of the SPEs. We have no obligation to pay the notes, nor do the holders of the notes have any recourse against our assets. As a result, neither the assets contributed to the SPEs nor the notes payable issued by the SPEs are included in our consolidated financial statements.

PMC Commercial and PMC Capital have entered into an indemnification agreement regarding the performance of their respective loans receivable sold to the 2001 Joint Venture and the 2000 Joint Venture. To the extent that poor performance by either company's sold loans receivable (the "Underperforming Company") is pervasive enough to cause the other company (the "Performing Company") to not receive cash flow that it otherwise would have received, then the Underperforming Company must make the Performing Company whole. If the cash flow reduction is considered to be temporary, then interest will be paid as compensation to the Performing Company. If the reduction of cash flows is deemed permanent, the balance of reduction to cash flows must be paid to the Performing Company by the Underperforming Company. If the performance of our sold loans receivable significantly deteriorated, it could be necessary for us to perform under this indemnification agreement. At December 31, 2001, our maximum exposure was approximately $\$ 15.5$ million which represents the net present value of the Retained Interests reflected on PMC Capital's consolidated balance sheet for the 2001 Joint Venture and the

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2000 Joint Venture. Based on our present cash flow assumptions, including stress test analysis of increasing the anticipated losses on each of the loan pools, it does not appear that the loans receivable sold by us will cause any permanent cash flow reductions to PMC Capital nor will the loans receivable sold by PMC Capital cause any permanent cash flow reduction to us.

At the time a structured loan sale transaction is completed, we enter into Credit Enhancement Agreements that govern the assets and the flow of funds in and out of the SPE formed as part of the structured loan sale transaction. Generally, the Credit Enhancement Agreements contain specified limits on the delinquency, default and loss rates on loans receivable included in each SPE. If, at any measurement date, the delinquency, default or loss rate with respect to any SPE were to exceed the specified limits, provisions of the Credit Enhancement Agreements would automatically increase the level of credit enhancement requirements for that SPE. During the period in which the specified delinquency, default or loss rate was exceeded, excess cash flow from the SPE, if any, would be used to fund the increased credit enhancement levels instead of being distributed to us, which would delay our distribution or could reduce our cash flow. To date, we have not had a reduction of cash flow as a result of an increased credit enhancement requirement associated with our structured loan transactions.

Pursuant to the trust indenture for PMC Commercial Trust, Ltd. 1998-1 (the "1998 Partnership"), distributions of its net assets are limited and restricted for payment to its noteholders. Our required reserve amount ( $\$ 2.4$ million at December 31, 2001), included in restricted investments in our consolidated balance sheets, is calculated as the outstanding principal balance of the 1998 Partnership loans receivable which are delinquent 180 days or more plus the greater of $6 \%$ of the current outstanding principal balance of the 1998 Partnership loans receivable or $2 \%$ of our underlying loans receivable of the 1998 Partnership at inception ( $\$ 1.4$ million). As of December 31, 2001 and 2000, none of the loans receivable in the 1998 Partnership were delinquent 180 days or more.

## Equity and Dividends

During April, July and September 2001 we paid $\$ 0.365$, $\$ 0.375$ and $\$ 0.38$, respectively, per share in dividends to common shareholders. During December 2001, we declared a $\$ 0.40$ per share dividend to common shareholders of record on December 31, 2001, which was paid during January 2002.

Our Board considers many factors including, but not limited to, expectations for future earnings and FFO, taxable income, interest rate environment, competition, our ability to obtain leverage, our loan portfolio activity and general REIT stock performances in determining dividend policy. Consequently, the dividend rate on a quarterly basis will not necessarily correlate directly to any singular factor such as quarterly FFO or earnings expectations.

To the extent excess FFO is retained and not paid out as quarterly dividends, these funds will be used to originate loans, to reduce debt or to possibly pay yearend extra dividends.

The Board has authorized a share repurchase program, expiring June 6, 2002, for up to 500,000 of our outstanding Common Shares. The shares may be bought from time to time in the open market or pursuant to negotiated transactions. As of December 31, 2001, we had acquired 132,850 shares under the share repurchase program for an aggregate purchase price of $\$ 1,285,000$, including commissions.

## FUNDS FROM OPERATIONS ("FFO")

We consider FFO to be an appropriate measure of performance for an equity or hybrid REIT that provides a relevant basis for comparison among REITs. FFO, as defined by the National Association of Real Estate Investment Trusts (NAREIT), means income (loss) before minority interest determined in accordance with generally accepted accounting principles ("GAAP"), excluding gains (losses) from debt restructuring and sales of property, plus real estate depreciation and after adjustments for unconsolidated partnerships and joint ventures. FFO is presented to assist investors in analyzing our performance. Our method of calculating FFO may be different from the methods used by other REITs and, accordingly, may be not be directly comparable to such other REITs. Our formulation of FFO set forth below is consistent with the NAREIT White Paper definition of FFO. FFO (i) does not represent cash flows from operations as defined by GAAP, (ii) is not indicative of cash available to fund all cash flow needs and liquidity, including our ability to make distributions, and (iii) should not be considered as an alternative to net income (as determined in accordance with GAAP) for purposes of evaluating our operating performance. For a complete discussion of our cash flows from operations, see "Cash Flow Analysis."

Our FFO for the years ended December 31, 2001, 2000 and 1999 was computed as follows:

|  | Years Ended December 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2001 | 2000 | 1999 |
|  |  | (In thousands) |  |
| Net income | \$11,435 | \$ 9,365 | \$10,264 |
| Less gain on sale of assets | $(2,783)$ | $(1,421)$ | - |
| Add depreciation | 2,101 | 2,250 | 2,213 |
| FFO | \$10,753 | \$10,194 | \$12,477 |
| Basic weighted average shares outstanding | 6,431 | 6,520 | 6,530 |

## Item 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Since our balance sheet consists of items subject to interest rate risk, we are subject to market risk associated with changes in interest rates as described below.

A majority of our investment portfolio (approximately 86\%) consists of fixed interest rate loans receivable and, as a result, changes in interest rates do not have an immediate impact on interest income with regard to these loans receivable. Our interest rate risk on our fixed-rate loans receivable is primarily related to loan receivable prepayments and pay-offs. The average maturity of our loan portfolio is less than their average contractual terms because of prepayments. The average life of mortgage loans receivable tends to increase when the current mortgage rates are substantially higher than rates on existing mortgage loans receivable and, conversely, decrease when the current mortgage rates are substantially lower than rates on existing mortgage loans receivable (due to refinancings of fixed-rate loans receivable at lower rates). See Item 1,"Business-Risk Factors-Interest Rate and Prepayment Risk."

As of December 31, 2001, we had $\$ 11.5$ million of variable-rate loans receivable and $\$ 8.7$ million of variable-rate debt. On the $\$ 2.8$ million differential between our variable-rate loans receivable outstanding and our variable-rate debt we have interest rate risk. To the extent variable rates continue to decrease we would have a net decrease in interest income. Due to decreases in the prime rate and LIBOR during the fourth quarter of 2001, our variable-rate loans receivable and current cost of funds on our variable-rate debt have decreased by 125 basis points effective as of January 1, 2002. Assuming there was no change to our outstanding debt or loans receivable, annualized interest income and expense would decrease from current levels by $\$ 144,000$ and $\$ 109,000$, respectively.

Our liabilities consisted primarily of the structured notes payable of approximately $\$ 33.8$ million at December 31, 2001, debt related to our Hotel Properties of approximately $\$ 14.6$ million and $\$ 8.7$ million outstanding on our Revolver. The structured notes payable and the debt related to our Hotel Properties are payable at fixed rates of interest, so changes in interest rates do not affect the related interest expense. The amount outstanding on our Revolver is based on LIBOR and thus subject to adverse changes in market interest rates. If interest rates were to increase by 200 basis points, we would have an increase in interest expense of $\$ 174,000$ on an annual basis assuming there were no increases or decreases in the balance outstanding under our Revolver.

We have an investment in Retained Interests that is valued by our Board based on various factors including estimates of appropriate market discount rates. As there is no quoted market value for our Retained Interests, changes in the general interest rate environment may not affect our discount rates. However, significant changes in the discount rates used by the Board in determining the fair value of the Retained Interests will have an impact on their recorded value. Assuming all other factors (i.e., prepayments, losses, etc.) remained unchanged, if the discount rates used by the Board of Trust Managers, were to increase by 100 basis points or 200 basis points from current rates, the value of our Retained Interests would decrease by $\$ 746,000$ and $\$ 1.4$ million, respectively.

Although management believes that the above described measures are indicative of our sensitivity to interest rate changes, it does not adjust for potential changes in credit quality, size and composition of our balance sheet and other business developments that could affect our net income. Accordingly, no assurances can be given that actual results would not differ materially from the potential outcome simulated by these estimates.

## Item 8. CONSOLIDATED FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

The information required by this Item 8 is hereby incorporated by reference to our Financial Statements beginning on page F-1 of this Form 10-K.

## Item 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None.

## PART III

## tem 10. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT

Incorporated herein by reference to our definitive proxy statement to be filed with the Securities and Exchange Commission within 120 days after the year covered by this Form 10-K with respect to the Annual Meeting of Shareholders to be held on May 15, 2002.

## Item 11. EXECUTIVE COMPENSATION

Incorporated herein by reference to our definitive proxy statement to be filed with the Securities and Exchange Commission within 120 days after the year covered by this Form 10-K with respect to the Annual Meeting of Shareholders to be held on May 15, 2002.

## Item 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT

Incorporated herein by reference to our definitive proxy statement to be filed with the Securities and Exchange Commission within 120 days after the year covered by this Form 10-K with respect to the Annual Meeting of Shareholders to be held on May 15, 2002.

## Item 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

Incorporated herein by reference to our definitive proxy statement to be filed with the Securities and Exchange Commission within 120 days after the year covered by this Form 10-K with respect to the Annual Meeting of Shareholders to be held on May 15, 2002.

## PART IV

## Item 14. EXHIBITS, FINANCIAL STATEMENTS, SCHEDULES AND REPORTS ON FORM 8-K

(a) Documents filed as part of this report
(1) Financial Statements -

See index to Financial Statements set forth on page F-1 of this Form 10-K.
(2) Financial Statement Schedule -

Schedule III - Real Estate and Accumulated Depreciation
(3) Exhibits

See Exhibit Index beginning on page E-1 of this Form 10-K.
(b) Reports on Form 8-K

None.

## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on our behalf by the undersigned, hereunto duly authorized.

PMC Commercial Trust

By: /s/ Lance B. Rosemore
Lance B. Rosemore, President

Dated March 28, 2002

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed by the following persons in the capacities and on the dates indicated.

| Name | Chairman of the Board of Trust Managers, Chief Operating Officer and Trust Manager | $\begin{gathered} \frac{\text { Date }}{} \\ \text { March 28, } 2002 \end{gathered}$ |
| :---: | :---: | :---: |
| /s/ DR. ANDREW S. ROSEMORE |  |  |
| Dr. Andrew S. Rosemore |  |  |
| /s/ LANCE B. ROSEMORE | President, Chief Executive Officer, Secretary and Trust Manager (principal executive officer) | March 28, 2002 |
| Lance B. Rosemore |  |  |
| /s/ BARRY N. BERLIN | Chief Financial Officer (principal financial and accounting officer) | March 28, 2002 |
| Barry N. Berlin |  |  |
| /s/ IRVING MUNN | Trust Manager | March 28, 2002 |
| Irving Munn |  |  |
| /s/ ROY H. GREENBERG | Trust Manager | March 28, 2002 |
| Roy H. Greenberg |  |  |
| /s/ NATHAN COHEN | Trust Manager | March 28, 2002 |
| Nathan Cohen |  |  |
| /s/ DR. IRA SILVER | Trust Manager | March 28, 2002 |
| Dr. Ira Silver |  |  |
| /s/ DR. MARTHA GREENBERG | Trust Manager | March 28, 2002 |

Dr. Martha Greenberg

## PMC COMMERCIAL TRUST AND SUBSIDIARIES <br> FORM 10-K <br> INDEX TO CONSOLIDATED FINANCIAL STATEMENTS

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## Report of Independent Accountants

To the Shareholders and Board of Trust Managers
PMC Commercial Trust

In our opinion, the accompanying consolidated balance sheets and the related consolidated statements of income, comprehensive income, beneficiaries' equity, and cash flows present fairly, in all material respects, the financial position of PMC Commercial Trust and its subsidiaries at December 31, 2001 and 2000, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2001 in conformity with accounting principles generally accepted in the United States of America. These financial statements are the responsibility of the Company's management; our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits of these statements in accordance with auditing standards generally accepted in the United States of America, which require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

## PricewaterhouseCoopers LLP

Dallas, Texas
March 7, 2002

## PMC COMMERCIAL TRUST AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS <br> (In thousands, except share data)



The accompanying notes are an integral part of these consolidated financial statements.

## PMC COMMERCIAL TRUST AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF INCOME

(In thousands, except per share data)

|  | Years Ended December 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2001 | 2000 | 1999 |
| Revenues: |  |  |  |
| Interest income - loans | \$ 7,641 | \$11,301 | \$13,269 |
| Lease income | 7,038 | 7,581 | 7,531 |
| Income from retained interests in transferred assets | 1,815 | 73 |  |
| Interest and dividends - other investments | 140 | 243 | 281 |
| Other income | 540 | 577 | 919 |
| Total revenues | 17,174 | 19,775 | 22,000 |
| Expenses: |  |  |  |
| Interest | 4,020 | 6,782 | 7,023 |
| Depreciation | 2,101 | 2,250 | 2,213 |
| Advisory and servicing fees to affiliate, net | 1,778 | 1,954 | 2,173 |
| General and administrative | 226 | 146 | 185 |
| Provision for loan losses | 200 | 600 | - |
| Legal and accounting fees | 116 | 99 | 142 |
| Realized losses on retained interests in transferred assets | 81 | - | - |
| Total expenses | 8,522 | 11,831 | 11,736 |
| Income before gain on sale of assets | 8,652 | 7,944 | 10,264 |
| Gain on sale of assets | 2,783 | 1,421 | - |
| Net income | \$11,435 | \$ 9,365 | \$10,264 |
| Basic weighted average shares outstanding | 6,431 | 6,520 | 6,530 |
| Diluted weighted average shares outstanding | 6,443 | 6,520 | 6,539 |
| Basic and diluted earnings per share | \$ 1.78 | \$ 1.44 | \$ 1.57 |

The accompanying notes are an integral part of these consolidated financial statements.

## PMC COMMERCIAL TRUST AND SUBSIDIARIES

 CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (In thousands)

The accompanying notes are an integral part of these consolidated financial statements.

PMC COMMERCIAL TRUST AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF BENEFICIARIES' EQUITY FOR THE YEARS ENDED DECEMBER 31, 2001, 2000 AND 1999
(In thousands, except share and per share data)

|  | Common <br> Shares of <br> Beneficial Interest Outstanding | $\begin{gathered} \text { Par } \\ \text { Value } \end{gathered}$ | Additional Paid-in Capital | Net Unrealized Appreciation of Retained Interests in Transferred Assets | $\begin{aligned} & \text { Cumulative } \\ & \text { Net } \\ & \text { Income } \end{aligned}$ | Cumulative Dividends | Treasury | $\begin{gathered} \text { Total } \\ \text { Beneficiaries' } \\ \text { Equity } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balances, January 1, 1999 | 6,520,037 | \$65 | \$94,102 | \$ - | \$37,048 | \$ $(37,778)$ | \$ - | \$ 93,437 |
| Shares issued through exercise of stock options | 2,130 | - | 31 | - | - | - | - | 31 |
| Shares issued through dividend reinvestment and cash purchase plan | 14,729 | - | 216 | - | - | - | - | 216 |
| Dividends (\$1.84 per share) | - | - | - | - | - | $(12,016)$ | - | $(12,016)$ |
| Net income | - | - | - | - | 10,264 | - | - | 10,264 |
| Balances, December 31, 1999 | 6,536,896 | 65 | 94,349 | - | 47,312 | $(49,794)$ | - | 91,932 |
| Net unrealized appreciation | - | - | - | 877 | - | - | - | 877 |
| Shares repurchased | $(105,250)$ | - | - | - | - | - | $(1,022)$ | $(1,022)$ |
| Dividends (\$1.75 per share) | - | - | - | - | - | $(11,367)$ | - | $(11,367)$ |
| Net income | - |  | - | - | 9,365 | - | - | 9,365 |
| Balances, December 31, 2000 | 6,431,646 | 65 | 94,349 | 877 | 56,677 | $(61,161)$ | $(1,022)$ | 89,785 |
| Net unrealized appreciation | - | - | - | 1,308 | - | - | - | 1,308 |
| Shares repurchased | $(40,829)$ | - | - | - | - | - | (443) | (443) |
| Shares issued through exercise of stock options | 50,474 | 1 | 294 | - | - | - | 180 | 475 |
| Dividends (\$1.52 per share) | - | - | - | - | - | $(9,789)$ | - | $(9,789)$ |
| Net income | - | - | - | - | 11,435 | - | - | 11,435 |
| Balances, December 31, 2001 | 6,441,291 | \$66 | \$94,643 | \$2,185 | \$68,112 | \$ $(70,950)$ | \$ $(1,285)$ | \$ 92,771 |

The accompanying notes are an integral part of these consolidated financial statements.

## PMC COMMERCIAL TRUST AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS <br> (In thousands)

|  |  | Years Ended December 31, |  |
| :--- | :---: | :---: | :---: | :---: |
|  |  |  |  |

The accompanying notes are an integral part of these consolidated financial statements.

## PMC COMMERCIAL TRUST AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## Note 1. Summary of Significant Accounting Policies:

## Business

PMC Commercial Trust ("PMC Commercial" or together with its wholly-owned subsidiaries, "we", "us" or "our") was organized in 1993 as a Texas real estate investment trust ("REIT"). Our common shares of beneficial interest ("Common Shares") are traded on the American Stock Exchange (symbol "PCC"). We obtain current income from interest earned on the investment portfolio, other related fee income from our lending activities and rental income from property ownership. To date, these investments have been principally in the lodging industry. Our investment advisor is PMC Advisers, Ltd. and its subsidiary ("PMC Advisers" or the "Investment Manager"), an indirect wholly-owned subsidiary of PMC Capital, Inc. ("PMC Capital"), a regulated investment company traded on the American Stock Exchange (symbol "PMC") and related to us through common management.

## Principles of Consolidation

The consolidated financial statements include the accounts of PMC Commercial Trust and its wholly-owned subsidiaries. All material intercompany balances and transactions have been eliminated.

Our ownership interest in special purpose entities ("SPEs") created in conjunction with structured loan sale transactions are accounted for as retained interests in transferred assets ("Retained Interests") in accordance with Statement of Financial Accounting Standards No. 140, "Accounting for Transfers and Servicing of Financial Assets and Extinguishment of Liabilities" ("SFAS No. 140") in our consolidated balance sheets. At December 31, 2001 the SPEs are PMC Joint Venture, L.P. 2000 (the "2000 Joint Venture") and PMC Joint Venture, L.P. 2001 (the "2001 Joint Venture") of which we own approximately $66.7 \%$ and $40.5 \%$, respectively. PMC Capital owns the remaining interests in the 2001 Joint Venture and the 2000 Joint Venture.

## Loans Receivable, net

Loans receivable are carried at their outstanding principal balance less net deferred fee revenue and loan loss reserves. Deferred fee revenue is included as a reduction to the carrying value of loans receivable and consists of non-refundable fees less certain direct loan origination costs which are being recognized over the life of the related loan receivable as an adjustment of the yield. A loan loss reserve is established by our Board of Trust Managers based on a determination, through an evaluation of the recoverability of individual loans receivable, that significant doubt exists as to the ultimate realization of the loan receivable. The determination of whether significant doubt exists and whether a loan loss reserve is necessary for each loan receivable requires judgment and considers the facts and circumstances existing at the evaluation date. Our evaluation of the adequacy of the reserve is based on a review of our historical loss experience, known and inherent risks in the loan portfolio, including adverse circumstances that may affect the ability of the borrower to repay interest and/or principal and, to the extent payment appears impaired, the estimated value of collateral.

## Real Estate Investments

Real estate investments are recorded at cost. Depreciation is provided on the straight-line method based upon the estimated useful lives of the assets. The buildings and improvements are being depreciated utilizing a 35 -year useful life and the furniture, fixtures and equipment are being depreciated over a seven-year useful life. Upon retirement or sale, the cost and related accumulated depreciation are removed from our books and any resulting gains or losses are included in the consolidated statements of income. Under the lease agreements with the lessee of our Hotel Properties, routine maintenance and repairs are the responsibility of the lessee and are charged to the lessee's operations as incurred; major replacements, renewals and improvements are capitalized.

We periodically review the carrying value of each hotel property to determine if circumstances exist indicating impairment in the carrying value of the investment in the hotel property or that depreciation periods should be modified. If facts or circumstances support the possibility of impairment, we will prepare a projection of the undiscounted future cash flows without interest charges of the specific hotel property and determine if the investment in the hotel property is recoverable based on the undiscounted future cash flows. If impairment is indicated, an adjustment will be made to the carrying value of the hotel property based on the difference between the current estimated fair value and the carrying amount of the asset. We do not believe that there are any current facts or circumstances indicating impairment of any of our real estate investments.

## PMC COMMERCIAL TRUST AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## Retained Interests in Transferred Assets

Retained Interests represents our interest in loans receivable that were contributed to the SPEs and have been recorded as sold. Retained Interests are carried at estimated fair value, with realized losses included in net income and unrealized gains and losses recorded in beneficiaries’ equity. The fair value of our Retained Interests is based on estimates of the present value of future cash flows we expect to receive. The future cash flows are based in part upon our estimate of prepayment speeds, loan losses and discount rates. We estimate prepayments speeds and loan losses based on the current and anticipated interest rate environment, the current and anticipated competitive environment and our historical experience with these and similar loans receivable. The discount rates that we utilize are determined for each of the components of the Retained Interests as estimates of market rates based on interest rate levels considering the risks inherent in the transaction. There can be no assurance of the accuracy of these estimates.

## Assets Acquired in Liquidation

Assets acquired in liquidation are carried at the estimated value of the collateral obtained upon foreclosure of a loan receivable.

## Cash and Cash Equivalents

We generally consider all highly liquid investments purchased with an original maturity of three months or less to be cash equivalents. At various times during the year we maintain cash, cash equivalents and restricted investments in accounts in excess of federally insured limits with various financial institutions. We regularly monitor the financial institutions and do not believe a significant credit risk is associated with the deposits in excess of federally insured amounts.

## Deferred Borrowing Costs

Costs incurred in connection with the issuance of notes payable are being amortized over the life of the related obligation using the effective interest method.

## Interest Income

Interest income includes interest earned on loans and our short-term investments. Interest income on loans is accrued as earned and the accrual of interest is generally suspended when the related loan becomes a non-accrual loan. Loans receivable are generally classified as non-accrual (a "Non-Accrual Loan") if (i) they are past due as to payment of principal or interest for a period of more than 60 days, (ii) a loan or a portion of a loan is classified as doubtful or is partially reserved or charged-off or (iii) loans receivable that are current or past due less than 60 days if the repayment in full of principal and/or interest is in doubt. Interest income on a Non-Accrual Loan is recognized on the cash basis and we reverse previously recorded interest income which is deemed uncollectible.

When originating a loan receivable, we charge a commitment fee. These fees are deferred and are recognized as an adjustment of yield over the life of the related loan receivable using the effective interest method.

## Lease Income

Lease income represents base and percentage rents on our hotel properties. The fixed lease payments are reported as income in accordance with the terms of the lease agreements. In addition, we receive a fixed percentage of the monthly room revenue of our leased hotel properties which is reported as income when earned.

## Income Taxes

We have elected to be taxed as a REIT under the provisions of the Internal Revenue Code of 1986, as amended (the "Code"). To the extent we qualify for taxation as a REIT, we generally will not be subject to a federal corporate income tax on our taxable income that is distributed to our shareholders. In order to remain qualified as a REIT under the Code, we must satisfy various requirements in each taxable year, including, among others, limitations on share ownership, asset diversification, sources of income, and the distribution of at least $90 \%$ of our taxable income within the specified time in accordance with the Code.

## Use of Estimates in the Preparation of Financial Statements

The preparation of financial statements in conformity with generally accepted accounting principles requires us to make estimates and assumptions that affect (i) the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and, (ii) the reported amounts of revenues and

## PMC COMMERCIAL TRUST AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

expenses during the reporting period. Actual results could differ from our estimates. Our most sensitive estimates involve valuing and recording income on the Retained Interests and in determining loan loss reserves for loans receivable.

## Reclassifications

Certain prior period amounts have been reclassified to conform to current year presentation. These reclassifications had no effect on previously reported net income or total beneficiaries’ equity.

## Note 2. Loans Receivable:

We primarily originate loans: (i) to small businesses that exceed the net worth, asset, income, number of employee or other limitations applicable to the Small Business Administration (the "SBA") programs utilized by PMC Capital or (ii) in excess of $\$ 1.1$ million to small businesses without regard to SBA eligibility requirements. Such loans receivable are primarily collateralized by first liens on real estate.

At December 31, 2001, approximately $\$ 11.5$ million of our loans receivable had a variable interest rate (reset on a quarterly basis) based upon either the prime rate or LIBOR. Prior to 2001, all of our loans receivable had a fixed rate of interest. The weighted average interest rate on our fixed-rate loans receivable was $10.1 \%$ and $10.4 \%$ at December 31, 2001 and 2000, respectively. The weighted average interest rate on our variable-rate loans receivable was $6.8 \%$ at December 31, 2001.

Loans receivable consisted of the following:

|  | December 31, |  |
| :---: | :---: | :---: |
|  | 2001 | 2000 |
|  | (In thousands) |  |
| Loans receivable | \$79,525 | \$66,438 |
| Less: |  |  |
| Deferred commitment fees, net | (739) | (693) |
| Loan loss reserve | (300) | (100) |
| Loans receivable, net | \$78,486 | \$65,645 |

Loans receivable with a balance of $\$ 1.4$ million at December 31, 2001 have been identified as problem loans or litigation has commenced against the borrowers. At December 31, 2001, these loans receivable were current as to payments of principal and interest. At December 31, 2000, we did not have any loans receivable identified as problem loans.

Our loans receivable are approximately $91 \%$ concentrated in the lodging industry at December 31, 2001. Any economic factors that negatively impact the lodging industry could have a material adverse effect on our financial condition or results of operations. At December 31, 2001, approximately $24 \%$ of our loans receivable consisted of loans receivable to borrowers in Texas. No other state had a concentration of $10 \%$ or greater at December 31, 2001.

## Note 3. Real Estate Investments:

Our real estate investments consist of hospitality properties (the "Hotel Properties") we purchased in 1998 and 1999 from Arlington Hospitality, Inc. ("Arlington"), formerly known as Amerihost Properties, Inc., under a sales/leaseback agreement.

Pursuant to the sale/leaseback agreement, we lease the Hotel Properties to Arlington Inns, Inc., a wholly-owned subsidiary of Arlington, for an initial 10-year period which expires in June 2008, with two renewal options of five years each and a third option for two years which expires in September 2020, and with consumer price index ("CPI") increases up to a maximum of 2\% per year beginning after January 2002. Arlington guarantees the lease payment obligation of Arlington Inns, Inc. Arlington is a public entity that files periodic reports with the Securities

## PMC COMMERCIAL TRUST AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

and Exchange Commission and additional information about Arlington can be obtained from the SEC's website at www.sec.gov.

As of December 31, 2001, the 2002 annual base rent payment for the Hotel Properties is $\$ 5.8$ million plus $4 \%$ of the gross room revenues.

Our real estate investments consisted of the following:

|  | December 31, |  |
| :---: | :---: | :---: |
|  | 2001 | 2000 |
|  | (Dollars in thousands) |  |
| Land | \$ 6,153 | \$ 7,681 |
| Buildings and improvements | 47,953 | 57,941 |
| Furniture, fixtures and equipment | 4,889 | 5,319 |
|  | 58,995 | 70,941 |
| Accumulated depreciation | $(6,277)$ | $(5,267)$ |
| Real estate investments, net | \$52,718 | \$65,674 |
| Number of Hotel Properties | 24 | 29 |

We amended our sale/leaseback agreement with Arlington to allow for the orderly sale of up to eight properties prior to June 2004. During the years ended December 31, 2001 and 2000, we sold five properties (four under the agreement described above) and one property, respectively, for $\$ 13.0$ million and $\$ 3.2$ million, respectively, resulting in net gains of $\$ 1.4$ million and $\$ 304,000$, respectively.

## Note 4. Retained Interests in Transferred Assets:

In a typical structured loan sale transaction, we contribute loans receivable to an SPE in exchange for an ownership interest in that entity. The SPE issues notes payable (the "Structured Notes") (usually through a private placement) to third parties ("Noteholders"). The SPE then distributes a portion of the Structured Notes proceeds to us. The Structured Notes are collateralized solely by the assets of the SPE which means that should the SPE fail to make payments on the debt, the Noteholders have no recourse to us. Upon the completion of a structured loan sale transaction, we record the transfer of loans receivable as a sale and as a result neither the loans receivable contributed to the SPE, the Structured Notes issued by the SPE, nor the operating results of the SPE are included in our consolidated financial statements. The difference between (i) the carrying value of the loans receivable sold and the relative fair value of the (ii) the sum of (a) cash received and (b) the present value of the future cash flows from the Retained Interests constitutes the gain or loss on sale. Retained Interests are carried at estimated fair value, with realized losses included in net income and unrealized gains and losses recorded in beneficiaries’ equity.

## PMC COMMERCIAL TRUST AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Information pertaining to our structured loan sale transactions is as follows:

|  | $\begin{gathered} 2000 \\ \text { Joint Venture(1) } \end{gathered}$ |  |  | $\stackrel{2001}{\text { Joint Venture(1) }}$ |
| :---: | :---: | :---: | :---: | :---: |
|  | (Dollars in thousands) |  |  |  |
| Transaction date |  | 2/18/00 |  | 6/27/01 |
| At inception: |  |  |  |  |
| Principal amount of sold loans | \$ | 55,675 | \$ | 32,662 |
| Structured Notes issued | \$ | 49,550 | \$ | 30,063 |
| Interest rate on the Structured Notes |  | 7.28\% |  | 6.36\% |
| Structured Notes rating(2) |  | "Aaa" |  | "Aaa" |
| Weighted average interest rate |  | 9.63\% |  | 9.62\% |
| Weighted average life(3) |  | 6 years |  | 5.15 years |
| Aggregate losses assumed(4) |  | 2.37\% |  | 2.80\% |
| Prepayment rate assumption(5) |  | 8\% |  | 9\% |
| Discount rate assumptions(6) |  | to 14.0\% |  | 8.5\% to 13.3\% |
| Net gain recorded | \$ | 1,117 | \$ | 1,433 |
| Value of Retained Interests | \$ | 11,174 | \$ | 5,871 |
| At December 31, 2001: |  |  |  |  |
| Principal outstanding on sold loans(7) | \$ | 53,083 | \$ | 29,529 |
| Structured Notes balance outstanding | \$ | 47,362 | \$ | 26,954 |
| Cash in the collection account | \$ | 562 | \$ | 236 |
| Cash in the reserve account | \$ | 3,198 | \$ | 1,772 |
| Weighted average interest rate |  | 9.65\% |  | 9.60\% |
| Prepayment rate assumption(5) |  | 8\% |  | 9\% |
| Discount rate assumptions(6) |  | to 13.1\% |  | 8.2\% to 12.9\% |
| Weighted average remaining life(3) |  | years |  | 4.97 years |
| Aggregate losses assumed(4) |  | 2.23\% |  | 2.70\% |
| Aggregate losses to date |  | -\% |  | -\% |

(1) Amounts represent PMC Commercial's share of the respective joint venture.
(2) Structured Notes issued by the SPEs were rated by Moody's Investors Service, Inc.
(3) The weighted average life is calculated by summing the product of (i) the sum of the principal collections expected in each future period multiplied by (ii) the number of periods until collection, and then dividing that total by (iii) the initial or remaining (as applicable) principal balance.
(4) These percentages represent aggregate estimated losses as a percentage of the principal outstanding based upon per annum losses ranging from $0.4 \%$ to $0.8 \%$.
(5) The prepayment rate is based on performance of the loan pools, adjusted for anticipated principal payments considering the current loan pools and similar loans.
(6) Discount rates are based upon our estimate of comparable rates which would be used by potential purchasers of similar assets. As there is no quoted market value for our Retained Interests, changes to the general interest rate environment do not necessarily affect our discount rates. As of December 31, 2001 the discount rates were (i) $8.2 \%$ to $8.4 \%$ for our OC Pieces, (ii) $9.9 \%$ to $10.1 \%$ for our Reserve Funds and (iii) $12.9 \%$ to $13.1 \%$ for our IO Receivables.
(7) Approximately $98 \%$ concentrated in the lodging industry and $22 \%$ to borrowers in Texas and 14\% to borrowers in Arizona. No other state had a concentration of $10 \%$ or greater at December 31, 2001.

The value of our Retained Interests is based upon our estimate of the discounted future cash flows we will receive. In determining the present value of expected future cash flows, we make estimates in determining (i) the amount of expected future cash flows, (ii) timing of those cash flows and (iii) the discount rate. The amount and timing of cash flows is generally determined based on our estimates of loan losses and anticipated prepayment speeds relating to the loans receivable contributed to the SPE. Actual loan losses and prepayments may vary significantly from our assumptions. The discount rates that we utilize in computing the net present value of future cash flows are based upon our estimate of the inherent risk associated with each cash flow stream. Due to the

## PMC COMMERCIAL TRUST AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

limited number of entities that conduct similar transactions, the relatively small size of our Retained Interests and the limited number of buyers for such assets, no quoted market value exists. Therefore, our estimate of the fair value may or may not vary significantly from what a willing buyer would pay for these assets.

The income from our Retained Interests is comprised of the yield earned on our Retained Interests. The yield earned is determined based on our estimates of future cash flows. We update our cash flow assumptions on a quarterly basis and any changes to cash flow assumptions will affect the yield on our Retained Interests. For the year ended December 31, 2001, the yield on our weighted average Retained Interests was $12.7 \%$. Our first structured loan sale transaction was completed on December 18, 2000; therefore, we had minimal income of $\$ 73,000$ during the year ended December 31, 2000. PMC Capital is the servicer for all loans receivable held by the 2001 Joint Venture and the 2000 Joint Venture; therefore, no servicing fees were earned or received by us for the years ended December 31, 2001 and 2000.

The components of our Retained Interests are as follows:
(1) The "Reserve Fund" and the interest earned thereon. The Reserve Fund represents cash that is required to be kept in a liquid cash account by the SPE as collateral for the Noteholders, a portion of which was contributed by us to the SPE upon formation and a portion which is built up over time by the SPE from the cash flows from the underlying loans receivable.
(2) Cash flows associated with the portion of the principal and interest collected by the SPE from the subordinated portion of the loans receivable sold (the "OC Piece"). The OC Piece represents the excess of the loans receivable contributed to the SPE over the notes payable issued by the SPE and serves as additional collateral for the Noteholders.
(3) The interest-only strip receivable (the "IO Receivable"). The IO Receivable is comprised of the cash flows that will be received by us in the future after payment by the SPE of (a) all interest and principal due to the Noteholders, (b) payment of all principal and interest on the OC Piece, (c) any required funding of the Reserve Fund and (d) on-going costs of the transaction.

Our Retained Interests are comprised of the following:


At December 31, 2001, the cost basis of our Retained Interests was $\$ 15.6$ million consisting of $\$ 5.7$ million related to the 2001 Joint Venture and $\$ 9.9$ million related to the 2000 Joint Venture.

## PMC COMMERCIAL TRUST AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The following is a sensitivity analysis of our Retained Interests to highlight the volatility that results when prepayments, loan losses and discount rates are different than our assumptions. The following summarizes the results of the sensitivity analysis as of December 31, 2001:

| Changed Assumption | Pro-Forma Value | Asset Reduction |
| :---: | :---: | :---: |
| Losses increase by 50 basis points per annum(1) | \$16,397,000 | \$1,369,000 |
| Losses increase by 100 basis points per annum(1) | \$15,076,000 | \$2,690,000 |
| Rate of prepayment increases by 5\% per annum(2) | \$17,143,000 | \$ 623,000 |
| Rate of prepayment increases by 10\% per annum(2) | \$16,658,000 | \$1,108,000 |
| Discount rates increase by 100 basis points | \$17,020,000 | \$ 746,000 |
| Discount rates increase by 200 basis points | \$16,326,000 | \$1,440,000 |

(1) If we experience significant losses (i.e., in excess of anticipated losses), the effect on our Retained Interests would first reduce the value of our IO Receivable. To the extent the IO Receivable could not fully absorb the losses, the effect would then be to reduce the value of our Reserve Fund and then the value of our OC Piece.
(2) For example, an $8 \%$ assumed CPR would be increased to $13 \%$ or $18 \%$ based on increases of $5 \%$ or $10 \%$ per annum, respectively.

These sensitivities are hypothetical and should be used with caution. Pro-forma values based on changes in these assumptions generally cannot be extrapolated since the relationship of the change in assumptions to the change in fair value may not be linear. The effect of a variation in a particular assumption on the fair value of our Retained Interests is calculated without changing any other assumption. In reality, changes in one factor are not isolated from changes in another which might magnify or counteract the sensitivities.

The following information summarizes the financial position at December 31, 2001 and 2000 of the 2000 Joint Venture and the financial position of the 2001 Joint Venture at December 31, 2001. We owned 66.7\% of the 2000 Joint Venture and $40.5 \%$ of the 2001 Joint Venture as of December 31, 2001. We owned 61.2\% of the 2000 Joint Venture as of December 31, 2000. Balances represent $100 \%$ of the limited partnership interests in the 2001 Joint Venture and the 2000 Joint Venture.

Summary of Financial Position:

|  | 2000 Joint Venture |  | $\begin{gathered} 2001 \\ \text { Joint Venture } \end{gathered}$ |
| :---: | :---: | :---: | :---: |
|  | 2001 | 2000 | 2001 |
|  |  | (In thousands) |  |
| Loans Receivable, Net | \$79,695 | \$83,600 | \$78,177 |
| Total Assets | \$85,716 | \$87,416 | \$83,600 |
| Notes Payable | \$71,100 | \$74,505 | \$71,768 |
| Total Liabilities | \$71,316 | \$74,686 | \$71,958 |
| Partners' Capital | \$14,400 | \$12,730 | \$11,642 |

## PMC COMMERCIAL TRUST AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The following information summarizes the results of operations for the 2001 Joint Venture and the 2000 Joint Venture for the periods indicated. Amounts represent $100 \%$ of the limited partnership interests in the respective joint venture.

Summary of Operations:

|  | 2000 Joint Venture |  | 2001 Joint Venture |
| :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Year ended } \\ \text { December 31, } \\ 2001 \end{gathered}$ | For the period from December 14, 2000 (inception) through December 31, 2000 | For the period from June 27, 2001 (inception) through December 31, 2001 |
|  |  | (In thousands) |  |
| Interest Income | \$7,936 | \$295 | \$4,028 |
| Total Revenues | \$8,169 | \$298 | \$4,222 |
| Interest Expense | \$5,277 | \$181 | \$2,387 |
| Total Expenses | \$5,526 | \$181 | \$2,507 |
| Net Income | \$2,643 | \$117 | \$1,715 |

Our limited partnership allocation of the assets, liabilities and partners' capital of the 2000 Joint Venture as of December 31, 2001 was $\$ 57.1$ million, $\$ 47.5$ million and $\$ 9.6$ million, respectively. Our limited partnership allocation of the assets, liabilities and partners' capital of the 2000 Joint Venture as of December 31, 2000 was $\$ 57.5$ million, $\$ 49.7$ million and $\$ 7.8$ million, respectively. Our limited partnership allocation of the assets, liabilities and partners' capital of the 2001 Joint Venture as of December 31, 2001 was $\$ 31.7$ million, $\$ 27.0$ million and $\$ 4.7$ million, respectively.

Our limited partnership allocation of the net income of the 2000 Joint Venture for the periods ended December 31, 2001 and 2000 was approximately $\$ 2,041,000$ and $\$ 71,000$, respectively. Our limited partnership allocation of the net income of the 2001 Joint Venture for the period ended December 31, 2001 was approximately $\$ 786,000$.

In accordance with SFAS No. 140, our consolidated financial statements do not include these SPE assets, liabilities, capital, revenues or expenses. Our consolidated balance sheets at December 31, 2001 and 2000 do not include the $\$ 88.8$ million and $\$ 57.5$ million in assets, respectively, and $\$ 74.5$ million and $\$ 49.7$ million in liabilities, respectively, related to our structured loan sale transactions recorded by the SPEs. Our Retained Interests related to these structured loan sale transactions were $\$ 17.8$ million and $\$ 11.2$ million at December 31, 2001 and 2000, respectively.

Our ownership of the 2001 Joint Venture and the 2000 Joint Venture is based on our share of the capital of the joint ventures, respectively. Our share of the cash flows from the 2001 Joint Venture and the 2000 Joint Venture is based upon the remaining principal of the underlying loans receivable contributed by us to the 2001 Joint Venture and the 2000 Joint Venture divided by all loans receivable held by each joint venture, respectively.

With regard to the 2000 Joint Venture and the 2001 Joint Ventures, we have agreed with PMC Capital to cross-indemnify each other to the extent that the poor performance of the loans receivable of one company impairs the cash flow distributions to the other company. At December 31, 2001, our maximum exposure under this indemnification agreement was approximately $\$ 15.5$ million which represents the net present value of the Retained Interests reflected on PMC Capital's consolidated balance sheet related to the 2001 Joint Venture and the 2000 Joint Venture. Based on the current performance of our loans receivable transferred to the SPEs, we do not believe we will have any obligation under the indemnification provisions; however, if the performance of our transferred loans receivable significantly deteriorated, we may be required to perform under this indemnification agreement.

## PMC COMMERCIAL TRUST AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

We received approximately $\$ 2.4$ million in cash distributions from our SPEs during the year ended December 31, 2001. Our first structured loan sale transaction was completed on December 18, 2000; therefore, we did not receive any proceeds during the year ended December 31, 2000.

## Note 5. Restricted Investments:

Restricted investments consisted of the following:

|  | December 31, |  |
| :---: | :---: | :---: |
|  | 2001 | 2000 |
|  | (In thousands) |  |
| 1998 Partnership reserve account | \$2,375 | \$2,654 |
| Escrow and capital expenditures accounts | 1,948 | 2,221 |
| 1998 Partnership collection account | 771 | 1,733 |
| Other | 112 | 101 |
|  | \$5,206 | \$6,709 |

The 1998 Partnership accounts represents cash collected that has not yet been remitted to the noteholders and reserve account balances that are required to be held as collateral on behalf of the noteholders. The collection and reserve accounts consist of cash and liquid money market funds.

The escrow and capital expenditures accounts represent restricted investments maintained pursuant to the sale/leaseback agreement with Arlington. The escrow account includes a deposit by Arlington of two months' base rent. In accordance with the terms of our lease agreements, we deposit a percentage of hotel room revenue into a capital expenditures account for future capital expenditures required to maintain the real estate investments. Funds are released from this account when capital expenditures are incurred.

## Note 6. Notes Payable and Revolving Credit Facility

## Revolving Credit Facility

We have a revolving credit facility which provides funds to originate loans collateralized by commercial real estate. The revolving credit facility, as amended, provides us with credit availability up to $\$ 45$ million. The maximum amount (the "Borrowing Base") that we can borrow is based on our eligible loans receivable used as collateral for this facility. The Borrowing Base available on each loan receivable is the lesser of (a) $60 \%$ of the value of the project underlying the loan receivable collateralizing the borrowing or (b) $85 \%$ of the amount of the loan receivable outstanding. To the extent these borrowings are reinvested in eligible loans receivable, our Borrowing Base will increase (based on the calculation above) and we anticipate that we would be able to fully utilize our $\$ 45$ million revolving credit facility. At December 31, 2001, based on our eligible loans receivable, our Borrowing Base was $\$ 25.8$ million. We are charged interest on the balance outstanding under the credit facility at our election of either the prime rate of the lender or 162.5 basis points over the 30,60 or 90 day LIBOR. At December 31, 2001, we had $\$ 8.7$ million outstanding under this facility with interest based on LIBOR. The weighted average interest rate on our Revolver at December 31, 2001 was $3.55 \%$. At December 31, 2000, we had no borrowings outstanding. The credit facility requires us to meet certain covenants, the most restrictive of which provides that the ratio of total liabilities to net worth will not exceed 2.0 times. The facility matures in November 2002. At December 31, 2001 we were in compliance with all covenants of this facility.

## 1998 Structured Notes Payable

In June 1998, the 1998 Partnership completed a private placement of $\$ 66.1$ million of its Fixed Rate Loan Backed Notes, Series 1998-1 (the "1998 L.P. Notes"). The 1998 L.P. Notes, issued at par, mature in May 2019, bear interest at $6.37 \%$ per annum, and were collateralized by approximately $\$ 71.9$ million of loans receivable that we contributed to the 1998 Partnership. At December 31, 2001 and 2000, the principal amount of the underlying loans receivable was $\$ 39.4$ million and $\$ 42.8$ million, respectively. We have no obligation to pay the 1998 L.P. Notes nor do the holders of the 1998 L.P. Notes have any recourse against our assets. Accordingly, if the 1998 Partnership fails to pay the 1998 L.P. Notes, the sole recourse of the holders of the 1998 L.P. Notes is against the assets of the 1998 Partnership. The principal amount of the 1998 L.P. Notes outstanding at December 31, 2001 and 2000 was

## PMC COMMERCIAL TRUST AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

$\$ 33.8$ million and $\$ 38.3$ million, respectively. Maturities of these notes are dependent upon the cash flows received from the underlying loans receivable. Our estimate of their repayment, based on scheduled payments on the underlying loans receivable, is as follows:

| Year Ending December 31, | Amount |
| :---: | :---: |
| 2002 | \$ 1,337,000 |
| 2003 | 1,483,000 |
| 2004 | 1,644,000 |
| 2005 | 1,823,000 |
| 2006 | 2,022,000 |
| Thereafter | 25,466,000 |
|  | \$33,775,000 |

Actual repayments will differ materially from these amounts to the extent we receive prepayments or defaults on these loans receivable.

## Mortgage Notes Payable

During 1999, we entered into mortgage notes payable collateralized by six separate Hotel Properties. The mortgage notes payable mature in 2004 (except for one note in the amount of $\$ 1.5$ million which matures in 2008), have amortization periods of 20 years, and interest rates ranging from $7.44 \%$ to $8.00 \%$. At December 31, 2001 and 2000, the balances outstanding on the mortgage notes payable were $\$ 8.1$ million and $\$ 8.3$ million, respectively.

We assumed $\$ 6.9$ million in mortgage notes payable related to the four Hotel Properties acquired in March 1999, with a weighted average interest rate of approximately $8.03 \%$. These mortgages are amortized over a 20 -year period, mature from 2014 to 2017 and have restrictive provisions which provide for substantial prepayment penalties. These mortgage notes payable are obligations of our subsidiaries. At December 31, 2001 and 2000, the balances outstanding on these mortgage notes payable were $\$ 6.5$ million and $\$ 6.7$ million, respectively, of which $\$ 3.5$ million and $\$ 3.8$ million, respectively, was guaranteed by PMC Commercial.

Principal payments required on our mortgage notes payable are as follows:

| Year Ending December 31, | Amount |
| :---: | :---: |
| 2002 | \$ 418,000 |
| 2003 | 452,000 |
| 2004 | 6,589,000 |
| 2005 | 298,000 |
| 2006 | 323,000 |
| Thereafter | 6,515,000 |
|  | \$14,595,000 |

## Note 7. Dividends Payable:

In December 2001, we declared a dividend for the fourth quarter of 2001 of $\$ 0.40$ per share, payable on January 7,2002 , to common shareholders of record on December 31, 2001.

## Note 8. Taxable Income:

As a REIT, we generally will not be subject to corporate level Federal income tax on net income we currently distribute to shareholders. As such, no provision for Federal income taxes has been included in the accompanying consolidated financial statements. If we fail to qualify as a REIT in any taxable year, we will be subject to Federal income taxes at regular corporate rates (including any applicable alternative minimum tax) and may not be able to qualify as a REIT for four subsequent taxable years. We may, however, be subject to certain Federal excise taxes and state and local taxes on our income and property.

## PMC COMMERCIAL TRUST AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The following reconciles net income available to common shareholders to taxable income available to common shareholders:

|  | Years Ended December 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2001 | 2000 | 1999 |
|  |  | (In thousands) |  |
| Net income available to common shareholders | \$11,435 | \$ 9,365 | \$10,264 |
| Add: Book depreciation and amortization | 2,159 | 2,250 | 2,213 |
| Less: Tax depreciation and amortization | $(2,147)$ | $(2,324)$ | $(2,343)$ |
| Book/tax difference on gains on sales | $(1,433)$ | $(1,221)$ | - |
| Book/tax difference on retained interests in transferred assets, net | 813 | - | - |
| Other book/tax differences, net | 365 | (42) | (276) |
| Taxable income available to common shareholders | \$11,192 | \$ 8,028 | \$ 9,858 |
| Distributions to common shareholders | \$ 9,789 | \$11,367 | \$12,016 |

Dividends per share for dividend reporting purposes were as follows:

|  | Years Ended December 31, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2001 |  | 2000 |  | 1999 |  |
|  | $\begin{aligned} & \text { Amount } \\ & \text { Per Share } \end{aligned}$ | Percent | $\begin{gathered} \text { Amount } \\ \text { Per Share } \end{gathered}$ | Percent | $\begin{aligned} & \text { Amount } \\ & \text { Per Share } \end{aligned}$ | Percent |
| Ordinary income | \$1.309 | 86.09\% | \$1.289 | 73.88\% | \$1.720 | 93.45\% |
| Return of capital(1) | - | - | 0.393 | 22.53\% | 0.120 | 6.55\% |
| Capital gains | 0.211 | 13.91\% | 0.063 | 3.59\% | - | - |
|  | \$1.520 | 100.00\% | \$1.745 | 100.00\% | \$1.840 | 100.00\% |

(1) The computation of return of capital provides for several timing differences, most notably relating to recognition of gain treatment on structured loan sale transactions.

## Note 9. Earnings Per Share:

The weighted average number of Common Shares outstanding were $6,431,461,6,519,590$, and $6,529,780$ for the periods ended December 31 , 2001 , 2000 and 1999 , respectively. For purposes of calculating diluted earnings per share, the weighted average shares outstanding were increased by approximately 11,600; 300; and 9,100 shares for the dilutive effect of stock options during the years ended December 31, 2001, 2000 and 1999, respectively.

## Note 10. Dividend Reinvestment and Cash Purchase Plan:

We have a dividend reinvestment and cash purchase plan (the "Plan"). Participants in the Plan have the option to reinvest all or a portion of dividends received. The purchase price of the Common Shares is $100 \%$ of the average of the closing price of the Common Shares as published for the five trading days immediately prior to the dividend record date or prior to the optional cash payment purchase date, whichever is applicable. The optional cash purchase plan was suspended during January 2000. In addition, since January 2000 we have been using the open market to purchase Common Shares with proceeds from the dividend reinvestment portion of the Plan. Accordingly, there were no plan shares issued during the years ended December 31, 2001 and 2000 . During the year ended December 31, 1999, 14,729 Common Shares were issued pursuant to the Plan.

## Note 11. Share Repurchase Program:

Our Board has authorized a share repurchase program, expiring June 6, 2002, for up to 500,000 of our

## PMC COMMERCIAL TRUST AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

outstanding Common Shares. The Common Shares may be bought from time to time in the open market or pursuant to negotiated transactions. As of December 31, 2001, we had acquired 132,850 shares under the share repurchase program for an aggregate purchase price of $\$ 1,285,000$, including commissions.

## Note 12. Stock Based Compensation Plans:

We apply Accounting Principles Board Opinion No. 25 ("APB No. 25") and related interpretations in accounting for our stock-based compensation plans. In 1995, Statement of Financial Accounting Standards Board No. 123 "Accounting for Stock-Based Compensation" ("SFAS No. 123") was issued which, if fully adopted by us, would have changed the methods we apply in recognizing the cost of our stock-based compensation plans. Adoption of the cost recognition provisions of SFAS No. 123 was optional and we did not adopt these provisions of SFAS No. 123. However, pro-forma disclosures (as if we had adopted the cost recognition provisions of SFAS No. 123) are required by SFAS No. 123 and are presented below.

We have two stock-based compensation plans, the 1993 Employee Share Option Plan (the "Employee Plan") and the Trust Manager Share Option Plan (the "Trust Manager Plan"), referred to collectively as the "Stock Option Plans." The Stock Option Plans provide that the exercise price of any stock option may not be less than the fair market value of our Common Stock on the date of grant. We have discretion in determining the vesting terms applicable to stock options granted under the Plans. Pursuant to the Stock Option Plans, we are authorized to grant stock options up to an aggregate of $6 \%$ of the total number of Common Shares outstanding at any time (a maximum of approximately 386,000 shares at December 31, 2001) as incentive stock options (intended to qualify under Section 422 of the Internal Revenue code of 1986, as amended) and/or as options that are not intended to qualify as incentive stock options.

Only the trust managers who are not employees of PMC Capital or the Investment Manager (the "Non-employee Trust Managers") are eligible to participate in the Trust Managers Plan. The Trust Managers Plan is a nondiscretionary plan pursuant to which options to purchase 2,000 Common Shares are granted to each Non-employee Trust Manager on the date such trust manager takes office. In addition, options to purchase 1,000 shares are granted on June 1 of each year. Such options will be exercisable at the fair market value of the shares on the date of grant. The options granted under the Trust Managers Plan become exercisable one year after date of grant and expire if not exercised on the earlier of (i) 30 days after the option holder no longer holds office as an Non-employee Trust Manager for any reason or (ii) within five years after date of grant. We issued 5,000 options under the Trust Managers Plan during each of the three years in the period ended December 31, 2001.

A summary of the status of our stock options as of December 31, 2001, 2000 and 1999 and the changes during the years ended on those dates is presented below:


## PMC COMMERCIAL TRUST AND SUBSIDIARIES

 NOTES TO CONSOLIDATED FINANCIAL STATEMENTSThe fair value of each stock option granted is estimated on the date of grant using the Black-Scholes option-pricing model with the following weightedaverage assumptions for grants in 2001, 2000 and 1999:

|  | Years Ended December 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2001 | 2000 | 1999 |
| Assumption: |  |  |  |
| Expected Term (years) | 3.0 | 3.0 | 3.0 |
| Risk-Free Interest Rate | 3.88\% | 5.87\% | 5.91\% |
| Expected Dividend Yield | 11.55\% | 19.64\% | 16.05\% |
| Expected Volatility | 22.61\% | 17.14\% | 13.41\% |

The following table summarizes information about stock options outstanding at December 31, 2001:

| $\underset{\text { Rercise Prices }}{\text { Range of }}$ | Options Outstanding |  |  | Options Exercisable |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number Outstanding at $12 / 31 / 01$ | $\begin{gathered} \text { Weighted } \\ \text { Average } \\ \text { Remaining } \\ \text { Contract Life } \end{gathered}$ | Weighted Average Exercise Price | Number Exercisable at 12/31/01 | Weighted Average Exercise Price |
| \$ 9.25 to \$11.74 | 49,626 | 3.0 | \$11.01 | 49,626 | \$11.01 |
| \$11.75 to \$15.00 | 57,400 | 4.7 | \$13.30 | 52,400 | \$13.30 |
| \$15.75 to \$19.88 | 95,950 | 1.4 | \$18.68 | 95,950 | \$18.68 |
| \$ 9.25 to \$19.88 | 202,976 | 2.7 | \$15.28 | 197,976 | \$15.28 |

The pro-forma effects on net income and earnings per share for the years ended 2001, 2000 and 1999 from compensation expense computed pursuant to SFAS No. 123 for awards granted to trust managers and officers is as follows:

|  | December 31, 2001 |  |  |  | December 31, 2000 |  |  | December 31, 1999 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | As Reported |  | Pro-Forma |  | As Reported | Pro-Forma |  | As Reported |  | Pro-Forma |  |
|  | (In thousands, except per share data) |  |  |  |  |  |  |  |  |  |  |
| SFAS No. 123 Charge | \$ | - | \$ | 40 | \$ | \$ | 10 | \$ | - | \$ | 31 |
| APB No. 25 Charge | \$ | - | \$ | - | \$ | \$ |  | \$ | - | \$ | - |
| Net income |  | 1,435 |  | 1,395 | \$9,365 |  | 9,355 |  | 0,264 |  | 0,233 |
| Basic earnings per share | \$ | 1.78 | \$ | 1.77 | \$ 1.44 | \$ | 1.43 | \$ | 1.57 | \$ | 1.57 |
| Diluted earnings per share | \$ | 1.78 | \$ | 1.77 | \$ 1.44 | \$ | 1.43 | \$ | 1.57 | \$ | 1.56 |

The effects of applying SFAS No. 123 in this pro-forma disclosure are not indicative of future amounts.

## Note 13. Fair Values of Financial Instruments:

The estimates of fair value as required by SFAS No. 107 differ from the carrying amounts of the financial assets and liabilities primarily as a result of the effects of discounting future cash flows. Considerable judgment is required to interpret market data and develop estimates of fair value. Accordingly, the estimates presented below may not be indicative of the amounts we could realize in a current market exchange.

## PMC COMMERCIAL TRUST AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The estimated fair values of our financial instruments are as follows:

|  | Years Ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2001 |  | 2000 |  |
|  | Carrying Amount | $\underset{\text { Fair }}{\text { Estimated }}$ <br> Value | Carrying Amount | Fair Estimated <br> Fair <br> Value |
|  | (In thousands) |  |  |  |
| Assets: |  |  |  |  |
| Loans receivable, net | \$78,486 | \$79,225 | \$65,645 | \$66,338 |
| Retained interest in transferred assets | 17,766 | 17,766 | 11,203 | 11,203 |
| Cash and cash equivalents | 557 | 557 | 487 | 487 |
| Restricted investments | 5,206 | 4,608 | 6,709 | 6,195 |
| Liabilities: |  |  |  |  |
| Notes payable | 48,370 | 48,481 | 53,235 | 52,825 |
| Revolving credit facility | 8,700 | 8,700 | - | - |

Loans receivable, net: We estimate the fair value of loans receivable to approximate the remaining unamortized principal of the loans receivable, unless there is doubt as to realization of a loan receivable. A valuation reserve is established for a problem loan based on the creditor's payment history, collateral value, guarantor support and other factors. In the absence of a readily ascertainable market value, the estimated value of our loans receivable may differ significantly from the values that would be placed on the loan portfolio if a ready market for the loans receivable existed.

Retained interests in transferred assets: The assets are reflected in our consolidated financial statements at estimated fair value based on valuation techniques as described in Note 4.

Cash and cash equivalents: The carrying amount is a reasonable estimation of fair value due to the short maturity of these instruments.

Restricted Investments: The fair value of the reserve fund associated with the 1998 structured loan financing transaction is estimated by utilizing discounted cash flow techniques based on management's estimates of market rates considering interest rate levels at the time of completion of the transaction and risk inherent in the transaction. The carrying amount of the remaining restricted investments is a reasonable estimate of fair value due to the short maturity of these instruments.

Notes payable: The estimated fair value is based on a present value calculation based on prices of the same or similar instruments after considering risk, current interest rates and remaining maturities.

Revolving Credit Facility: The carrying amount is a reasonable estimation of fair value as the interest rate on this instrument is a variable rate of interest.

## Note 14. Related Party Transactions:

Our loans receivable are originated and serviced by PMC Advisers pursuant to an Investment Management Agreement (the "IMA"). Property acquisitions are supervised pursuant to a separate agreement with PMC Advisers (the "Lease Supervision Agreement" and together with the IMA the "IMAs"). PMC Advisers also earns fees for its assistance in the issuance of our debt and equity securities. We are managed by the same executive officers as PMC Capital and PMC Advisers. Three of our seven trust managers are directors or officers of PMC Capital.

The Lease Supervision Agreement provides for an annual fee of $0.70 \%$ of the original cost of the Hotel Properties to be paid to PMC Advisers for providing services relating to the leases on the Hotel Properties. In addition, the Lease Supervision Agreement provides for a fee in connection with the acquisition of properties of $0.75 \%$ of the acquisition cost. In the event the Lease Supervision Agreement with PMC Advisers is terminated or not renewed by us (other than as a result of a material breach by PMC Advisers) or terminated by PMC Advisers (as

## PMC COMMERCIAL TRUST AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

a result of a material breach by us), PMC Advisers would be entitled to receive the Lease Supervision Fee for a period of five years from the termination date.

Pursuant to the IMA, through June 30, 2000, we were charged an annual fee between $0.40 \%$ and $1.67 \%$, based upon the average principal outstanding of our loans receivable. The maximum fee was reduced from $1.67 \%$ to $1.55 \%$ commencing July 1, 2000. The IMA was amended on July 1 , 2001 to provide for a fee of $\$ 10,000$ upon the sale of each Hotel Property and an annual loan origination fee equal to five basis points for the first $\$ 20$ million of loans funded and 2.5 basis points thereafter.

Fees associated with the IMAs consisted of the following:

|  | Years Ended December 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2001 | 2000 | 1999 |
|  |  | (In thousands) |  |
| Lease Supervision Fee | \$ 441 | \$ 500 | \$ 573 |
| Investment Management Fee | 1,605 | 1,699 | 1,746 |
| Total fees incurred | 2,046 | 2,199 | 2,319 |
| Less: |  |  |  |
| Fees capitalized as cost of originating loans | (208) | (145) | (65) |
| Fees capitalized as cost of property acquisitions and structured financing | (60) | (100) | (81) |
| Advisory and servicing fees to affiliate, net | \$1,778 | \$1,954 | \$2,173 |

## Note 15. Quarterly Financial Data: (unaudited)

The following represents our selected quarterly financial data which, in the opinion of management, reflects adjustments (comprising only normal recurring adjustments) necessary for fair presentation.

|  | 2001 |  |  | 2000 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revenues | Net Income | Earnings Per Share | Revenues | Net Income | Earnings <br> Per Share |
|  | (In thousands, except earnings per share) |  |  |  |  |  |
| First Quarter | \$ 4,341 | \$ 2,807 | \$0.44 | \$ 5,211 | \$2,207 | \$0.34 |
| Second Quarter | 4,486 | 3,849(1) | 0.60(1) | 4,836 | 1,784 | 0.27 |
| Third Quarter | 4,029 | 2,536 | 0.39 | 4,904 | 2,157 | 0.33 |
| Fourth Quarter | 4,318 | 2,243 | 0.35 | 4,824 | 3,217(2) | 0.50(2) |
|  | \$17,174 | \$11,435 | \$1.78 | \$19,775 | \$9,365 | \$1.44 |

(1) Included in these amounts are \$1,433 (\$0.22 per share) relating to our structured loan sale completed in June 2001.
(2) Included in these amounts are \$1,117 (\$0.17 per share) relating to our structured loan sale completed in December 2000.

## Note 16. Commitments and Contingencies:

Commitments to extend credit are agreements to lend to a customer provided the terms established in the contract are met. At December 31, 2001, we had approximately $\$ 23.6$ million of total loan commitments and approvals outstanding to 17 small business concerns predominantly in the lodging industry. Approximately $\$ 9.8$ million of these commitments are for variable-rate loans based on LIBOR at spreads over LIBOR ranging from $3.75 \%$ to $4.25 \%$. Including the variable-rate commitments, the weighted average interest rate on loan commitments at December 31, 2001 was $7.5 \%$. Commitments generally have fixed expiration dates and require payment of a fee. Since some commitments are expected to expire without being drawn upon, the total commitment amounts do not necessarily represent future cash requirements. Pursuant to the IMA, if we do not have funds available for our commitments, such commitments will be referred back to PMC Advisers.

## PMC COMMERCIAL TRUST AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Pursuant to the trust indenture for the 1998 Partnership, distributions of its net assets are limited and restricted for payment to its noteholders. Our required reserve amount ( $\$ 2.4$ million at December 31, 2001), included in restricted investments in our consolidated balance sheets, is calculated as the outstanding principal balance of the 1998 Partnership loans receivable which are delinquent 180 days or more plus the greater of $6 \%$ of the current outstanding principal balance of the 1998 Partnership loans receivable or 2\% of our underlying loans receivable of the 1998 Partnership at inception ( $\$ 1.4$ million). As of December 31, 2001 and 2000, none of the loans receivable in the 1998 Partnership were delinquent 180 days or more.

PMC Commercial and PMC Capital have entered into an indemnification agreement regarding the performance of their respective loans receivable sold to the 2001 Joint Venture and the 2000 Joint Venture. To the extent that poor performance by one of the company's sold loans receivable (the "Underperforming Company") is pervasive enough to cause the other company (the "Performing Company") to not receive cash flow that it otherwise would have received, then the Underperforming Company must make the Performing Company whole. If the cash flow reduction is considered to be temporary, then interest will be paid as compensation to the Performing Company. If the reduction of cash flows is deemed permanent, the balance of reduction to cash flows must be paid to the Performing Company by the Underperforming Company. At December 31, 2001, the maximum exposure under this indemnification agreement to us was approximately $\$ 15.5$ million which represents the net present value of the Retained Interests reflected on PMC Capital's consolidated balance sheet for the 2001 Joint Venture and the 2000 Joint Venture. Based on our present cash flow assumptions, including stress test analysis of increasing the anticipated losses on each of the loan pools, it does not appear that the loans receivable sold by us will cause any permanent cash flow reductions to PMC Capital nor will the loans receivable sold by PMC Capital cause any permanent cash flow reduction to us. If the performance of our sold loans receivable significantly deteriorated, it could be necessary for us to perform under this indemnification agreement.

In the normal course of business, we are subject to various proceedings and claims, the resolution of which will not, in management's opinion, have a material adverse effect on our financial position or results of operations.

## Note 17. Business Segments:

Operating results and other financial data are presented for our principal business segments. These segments are categorized by line of business which also corresponds to how they are operated. The segments include (i) the Lending Division, which originates loans receivable to small businesses primarily in the lodging industry and (ii) the Property Division which owns the Hotel Properties.

## PMC COMMERCIAL TRUST AND SUBSIDIARIES

 NOTES TO CONSOLIDATED FINANCIAL STATEMENTSOur business segment data as of December 31, 2001, 2000 and 1999 and for the years ended December 31, 2001, 2000 and 1999 is as follows:

|  | Years Ended December 31, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2001 |  |  | 2000 |  |  |
|  | (In thousands) |  |  |  |  |  |
|  | Total | Lending Division | Property Division | Total | Lending Division | Property Division |
| Revenues: |  |  |  |  |  |  |
| Interest income - loans and other portfolio income | \$ 8,321 | \$ 8,321 | \$ - | \$12,121 | \$12,121 | \$ - |
| Lease income | 7,038 | - | 7,038 | 7,581 | - | 7,581 |
| Income from retained interests in transferred assets | 1,815 | 1,815 | - | 73 | 73 | - |
| Total | 17,174 | 10,136 | 7,038 | 19,775 | 12,194 | 7,581 |
| Expenses: |  |  |  |  |  |  |
| Interest(1) | 4,020 | 2,463 | 1,557 | 6,782 | 4,231 | 2,551 |
| Depreciation | 2,101 | - | 2,101 | 2,250 | - | 2,250 |
| Advisory and servicing fees to affiliate, net | 1,778 | 1,337 | 441 | 1,954 | 1,454 | 500 |
| Realized losses on retained interests in transferred assets | 81 | 81 | - | - | - | - |
| Provision for loan losses | 200 | 200 | - | 600 | 600 | - |
| Other | 342 | 332 | 10 | 245 | 227 | 18 |
| Total | 8,522 | 4,413 | 4,109 | 11,831 | 6,512 | 5,319 |
| Income before gain on sale of assets | 8,652 | 5,723 | 2,929 | 7,944 | 5,682 | 2,262 |
| Gain on sale of assets | 2,783 | 1,433 | 1,350 | 1,421 | 1,117 | 304 |
| Net income | \$11,435 | \$ 7,156 | \$4,279 | \$ 9,365 | \$ 6,799 | \$2,566 |
| Additions to real estate investments | \$ 490 | \$ - | \$ 490 | \$ - | \$ - | \$ - |

As of December 31,

|  | 2001 |  |  | 2000 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total assets | \$156,275 | \$101,408 | \$54,867 | \$151,399 | \$83,257 | \$68,142 |

(1) Interest expense specifically identifiable to a particular division is allocated to that division. Interest expense which is not specifically allocable is allocated based on the relative total assets of each division.

## PMC COMMERCIAL TRUST AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

|  | Year Ended December 31, 1999 |  |  |
| :---: | :---: | :---: | :---: |
|  | Total | Lending Division | Property Division |
|  | (In thousands) |  |  |
| Revenues: |  |  |  |
| Interest income - loans and other portfolio income | \$14,469 | \$14,469 | \$ - |
| Lease income | 7,531 | - | 7,531 |
| Total | 22,000 | 14,469 | 7,531 |
| Expenses: |  |  |  |
| Interest(1) | 7,023 | 4,435 | 2,588 |
| Depreciation | 2,213 | - | 2,213 |
| Advisory and servicing fees to affiliate, net | 2,173 | 1,681 | 492 |
| Other | 327 | 308 | 19 |
| Total | 11,736 | 6,424 | 5,312 |
| Net income | \$10,264 | \$ 8,045 | \$2,219 |
| Additions to real estate investments | \$ 4,196 | \$ - | \$4,196 |
|  |  | ember 31, 1999 |  |
| Total assets | \$197,237 | \$124,567 | \$72,670 |

(1) Interest expense specifically identifiable to a particular division is allocated to that division. Interest expense which is not specifically identifiable is allocated based on the relative total assets of each division.

## Note 18. Recently Issued Accounting Pronouncements:

In August 2001, the Financial Accounting Standards Board approved SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets". SFAS No. 144 requires that long-lived assets to be disposed of other than by sale be considered held and used until their disposition. SFAS No. 144 also requires that long-lived assets to be disposed of by sale be accounted for under the requirements of SFAS No. 121 which requires that such assets be measured at the lower of carrying amounts or fair value less costs to sell and to cease depreciation (amortization). SFAS No. 144 describes a probability-weighted cash flow estimation approach to deal with situations in which alternative courses of action to recover the carrying amount of a long-lived asset under consideration or a range is estimated for the amount of possible future cash flows. As a result, discontinued operations are no longer measured on a net realizable basis, and future operating losses are no longer recognized before they occur. SFAS No. 144 is effective for financial statements issued for fiscal years beginning after December 15, 2001, and interim periods within those fiscal years. We will adopt SFAS No. 144 on January 1, 2002 and we do not expect that the adoption will have a material impact on our results of operations or financial position.

## Report of Independent Accountants on Financial Statement Schedule

To the Board of Trust Managers
PMC Commercial Trust:

Our audits of the consolidated financial statements referred to in our report dated March 7, 2002, appearing on page F-2 of the 2001 Form 10-K also included an audit of the financial statement schedule listed in Item 14(a)(2) of this Form 10-K. In our opinion, this financial statement schedule presents fairly, in all material respects, the information set forth therein when read in conjunction with the related consolidated financial statements.

## PricewaterhouseCoopers LLP

Dallas, Texas
March 7, 2002

Schedule III
PMC COMMERCIAL TRUST AND SUBSIDIARIES REAL ESTATE AND ACCUMULATED DEPRECIATION AS OF DECEMBER 31, 2001
(In thousands)

| Description of Property | Cost at Prior Year End |  |  | Additions (Deletions) During Current Year |  |  | Gross Amounts at Which Carried at Close of Period |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Land | $\begin{gathered} \text { Building } \\ \text { and } \\ \text { Improvements } \end{gathered}$ | Furniture and Fixtures | Land | Building and Improvements | Furniture and Fixtures | Land | $\begin{gathered} \begin{array}{c} \text { Building } \\ \text { and } \\ \text { Improvements } \end{array} \end{gathered}$ | Furniture and <br> Fixtures | Total |
| Anderson, CA | \$ 366 | \$ 1,876 | \$ 183 | \$ (366) | \$(1,876) | \$ (183) | - | \$ - | \$ - | \$ - |
| Ashland, OH | 215 | 2,631 | 186 | - | - | 26 | 215 | 2,631 | 212 | 3,058 |
| Coopersville , MI | 242 | 2,003 | 180 | - | - | 52 | 242 | 2,003 | 232 | 2,477 |
| Eagles Landing, GA | 325 | 1,819 | 180 | - | - | 10 | 325 | 1,819 | 190 | 2,334 |
| Grand Rapids-N, MI | 221 | 2,328 | 180 | - | - | 10 | 221 | 2,328 | 190 | 2,739 |
| Grand Rapids-S, MI | 368 | 2,177 | 183 | - | - | 24 | 368 | 2,177 | 207 | 2,752 |
| Hudsonville, MI | 326 | 2,219 | 183 | (326) | $(2,219)$ | (183) | - | - | - | - |
| Jackson, TN | 403 | 1,940 | 183 | - | - | 21 | 403 | 1,940 | 204 | 2,547 |
| Kimberly, WI | 241 | 1,995 | 189 | (241) | $(1,995)$ | (189) | - | - | - | - |
| LaGrange, GA | 263 | 1,682 | 177 | - | - | 3 | 263 | 1,682 | 180 | 2,125 |
| Mansfield, OH | 293 | 1,655 | 180 | (293) | $(1,655)$ | (180) | - | - | - | - |
| McKinney, TX | 273 | 2,070 | 183 | - | - | 10 | 273 | 2,070 | 193 | 2,536 |
| Monroe, MI | 273 | 2,064 | 189 | - | - | 89 | 273 | 2,064 | 278 | 2,615 |
| Mosinee, WI | 140 | 1,419 | 159 | - | - | 30 | 140 | 1,419 | 189 | 1,748 |
| Mt. Pleasant, IA | 179 | 1,855 | 189 | - | - | 34 | 179 | 1,855 | 223 | 2,257 |
| Port Huron, MI | 263 | 2,080 | 183 | - | - | 26 | 263 | 2,080 | 209 | 2,552 |
| Rochelle, IL | 221 | 2,021 | 183 | - | - | 13 | 221 | 2,021 | 196 | 2,438 |
| Shippensburg, PA | 252 | 1,892 | 180 | - | - | 2 | 252 | 1,892 | 182 | 2,326 |
| Smyrna, GA | 290 | 1,753 | 180 | - | - | 5 | 290 | 1,753 | 185 | 2,228 |
| Storm Lake, IA | 220 | 1,719 | 183 | - | - | 7 | 220 | 1,719 | 190 | 2,129 |
| Tupelo, MS | 236 | 1,905 | 183 | - | - | 4 | 236 | 1,905 | 187 | 2,328 |
| Warrenton, MO | 291 | 2,147 | 189 | - | - | 11 | 291 | 2,147 | 200 | 2,638 |
| Wooster-E, OH | 171 | 1,676 | 174 | - | - | 23 | 171 | 1,676 | 197 | 2,044 |
| Wooster- $\mathrm{N}, \mathrm{OH}$ | 263 | 1,582 | 180 | - | - | 46 | 263 | 1,582 | 226 | 2,071 |
| Yreka, CA | 302 | 2,243 | 183 | (302) | $(2,243)$ | (183) | - | - | - | - |
| Macomb, IL | 194 | 2,281 | 180 | - | - | 17 | 194 | 2,281 | 197 | 2,672 |
| Sycamore, IL | 250 | 2,224 | 180 | - | - | 25 | 250 | 2,224 | 205 | 2,679 |
| Marysville, OH | 300 | 2,718 | 237 | - | - | - | 300 | 2,718 | 237 | 3,255 |
| Plainfield, IN | 300 | 1,967 | 180 | - | - | - | 300 | 1,967 | 180 | 2,447 |
|  | \$7,681 | \$57,941 | \$ 5,319 | \$(1,528) | \$ $(9,988)$ | \$ (430) | \$ 6,153 | \$47,953 | \$4,889 | \$58,995 |
|  |  |  |  | F-27 |  |  |  |  |  |  |

## Schedule III

PMC COMMERCIAL TRUST AND SUBSIDIARIES REAL ESTATE AND ACCUMULATED DEPRECIATION AS OF DECEMBER 31, 2001 (In thousands)

| Description of Property | Accumulated Depreciation Building and Improvements; Furniture and Fixtures | Net Book Value - Land; Building and Improvements; Furniture and Fixtures | Date of Construction | Date of Acquisition | Life Upon Which Depreciation in Statement is Computed |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Anderson, CA | \$ - | \$ - | 1/19/1997 | 6/30/1998 | 7-35 years |
| Ashland, OH | 322 | 2,736 | 8/9/1996 | 6/30/1998 | 7-35 years |
| Coopersville ,MI | 273 | 2,204 | 1/9/1996 | 6/30/1998 | 7-35 years |
| Eagles Landing, GA | 257 | 2,077 | 8/8/1995 | 6/30/1998 | 7-35 years |
| Grand Rapids-N, MI | 293 | 2,446 | 7/5/1995 | 6/30/1998 | 7-35 years |
| Grand Rapids-S, MI | 284 | 2,468 | 6/11/1997 | 6/30/1998 | 7-35 years |
| Hudsonville, MI | - | - | 11/24/1997 | 6/30/1998 | 7-35 years |
| Jackson, TN | 268 | 2,279 | 4/1/1998 | 6/30/1998 | 7-35 years |
| Kimberly, WI | - | - | 6/30/1997 | 6/30/1998 | 7-35 years |
| LaGrange, GA | 244 | 1,881 | 3/1/1995 | 6/30/1998 | 7-35 years |
| Mansfield, OH | - | - | 11/19/1994 | 6/30/1998 | 7-35 years |
| McKinney, TX | 275 | 2,261 | 1/6/1997 | 6/30/1998 | 7-35 years |
| Monroe, MI | 288 | 2,327 | 9/19/1997 | 6/30/1998 | 7-35 years |
| Mosinee, WI | 218 | 1,530 | 4/30/1993 | 6/30/1998 | 7-35 years |
| Mt. Pleasant, IA | 266 | 1,991 | 7/2/1997 | 6/30/1998 | 7-35 years |
| Port Huron, MI | 278 | 2,274 | 7/1/1997 | 6/30/1998 | 7-35 years |
| Rochelle, IL | 273 | 2,165 | 3/7/1997 | 6/30/1998 | 7-35 years |
| Shippensburg, PA | 260 | 2,066 | 8/9/1996 | 6/30/1998 | 7-35 years |
| Smyrna, GA | 251 | 1,977 | 1/8/1996 | 6/30/1998 | 7-35 years |
| Storm Lake, IA | 251 | 1,878 | 3/13/1997 | 6/30/1998 | 7-35 years |
| Tupelo, MS | 265 | 2,063 | 7/25/1997 | 6/30/1998 | 7-35 years |
| Warrenton, MO | 285 | 2,353 | 11/7/1997 | 6/30/1998 | 7-35 years |
| Wooster - E, OH | 242 | 1,802 | 1/18/1994 | 6/30/1998 | 7-35 years |
| Wooster - N, OH | 241 | 1,830 | 10/21/1995 | 6/30/1998 | 7-35 years |
| Yreka, CA | - | - | 8/4/1997 | 6/30/1998 | 7-35 years |
| Macomb, IL | 230 | 2,442 | 5/1/1995 | 3/23/1999 | 7-35 years |
| Sycamore, IL | 225 | 2,454 | 5/31/1996 | 3/23/1999 | 7-35 years |
| Marysville, OH | 282 | 2,973 | 6/1/1990 | 3/5/1999 | 7-35 years |
| Plainfield, IN | 206 | 2,241 | 9/1/1992 | 3/5/1999 | 7-35 years |
|  | \$6,277 | \$52,718 |  |  |  |

## Schedule III <br> PMC COMMERCIAL TRUST AND SUBSIDIARIES <br> REAL ESTATE AND ACCUMULATED DEPRECIATION <br> AS OF DECEMBER 31, 2001 <br> (In thousands)

Gross amount carried:

|  |  |  | Totals |  |
| :---: | :---: | :---: | :---: | :---: |
| Balance at January 1, 2001 |  |  | \$ 70,941 |  |
| Additions during period: |  |  |  |  |
| Acquisitions through foreclosure | \$ | - |  |  |
| Other Acquisitions |  | - |  |  |
| Improvements, etc |  | 490 |  |  |
| Other (describe) |  | - | \$ | 490 |
| Deductions during period: |  |  |  |  |
| Cost of real estate sold |  | 436) |  |  |
| Other (describe) |  | - |  | ,436) |
| Balance at December 31, 2001 |  |  |  | ,995 |

Accumulated Depreciation:

| Balance at January 1, 2001 <br> Additions during period: <br> Depreciation expense during the period | $\$ 5,267$ |
| :--- | ---: |
| Deductions during period: <br> Assets sold or written-off during the period | 2,101 |
| Balance at December 31, 2001 | $\$ 6,091)$ |

## EXHIBIT INDEX

Exhibit
Number
2.1
3.1(a) Amendment No. 1 to Declaration of Trust. Previously filed as an exhibit to our Registration Statement on Form S-11 filed with the Commission on June 25, 1993, as amended (Registration No. 33-65910), and incorporated herein by reference.
3.1(b) Amendment No. 2 to Declaration of Trust (incorporated by reference from Registrant's Form 10-K for the year ended December 31, 1993).

Bylaws. Previously filed as an exhibit to our Registration Statement on Form S-11 filed with the Commission on June 25, 1993, as amended (Registration No. 33-65910), and incorporated herein by reference.
4.1 Instruments defining the rights of security holders. The instruments filed in response to items 3.1 and 3.2 are incorporated in this item by reference. Previously filed as an exhibit to our Registration Statement on Form S-11 filed with the Commission on June 25, 1993, as amended (Registration No. 33-65910), and incorporated herein by reference.
10.2 1993 Employee Share Option Plan. Previously filed as an exhibit to our Registration Statement on Form S-11 filed with the Commission on June 25, 1993, as amended (Registration No. 33-65910), and incorporated herein by reference.
Agreement of Purchase and Sale, dated as of May 21, 1998, by and among Registrant and the various corporations identified on Exhibit A thereto (which includes as Exhibit D thereto, the form of the Master Agreement relating to the leasing of the properties), including Amerihost Properties, Inc. and Amerihost Inns, Inc. (previously filed with the Commission as Exhibit 2.2 to the Registrant's Form 8-K dated June 5, 1998 and incorporated herein by reference).

Declaration of Trust. Previously filed as an exhibit to our Registration Statement on Form S-11 filed with the Commission on June 25, 1993, as amended (Registration No. 33-65910), and incorporated herein by reference.

1993 Trust Manager Share Option Plan. Previously filed as an exhibit to our Registration Statement on Form S-11 filed with the Commission on June 25, 1993, as amended (Registration No. 33-65910), and incorporated herein by reference.

Loan Origination Agreement. Previously filed as an exhibit to our Registration Statement on Form S-11 filed with the Commission on June 25, 1993, as amended (Registration No. 33-65910), and incorporated herein by reference.

Revolving Credit Facility (incorporated by reference from Registrant's Form 10-Q for the quarter ended March 31, 1998).

Third Amendment to Loan Agreement and Amendment to Loan Documents and Renewal and Extension of Loan Dated as of March 15, 1998 (incorporated by reference from Registrant's Form 10-Q for the quarter ended March 31, 1998).

Fourth Amendment to Loan Agreement and Amendment to Loan Documents and Renewal and Extension of Loan Dated as of June 30, 1998 (incorporated by reference from Registrant's Form 10-K for the year ended December 31, 1998).

Fifth Amendment to Loan Agreement and Amendment to Loan Documents and Renewal and Extension of Loan Dated as of November 30, 1998 (incorporated by reference from Registrant's Form 10-K for the year ended December 31, 1998).

Sixth Amendment to Loan Agreement and Amendment to Loan Documents and Renewal and Extension of Loan Dated as of November 29, 1999 (incorporated by reference from Registrant's Form 10-K for the year ended December 31, 1999).

Trust Indenture between PMC Joint Venture, L.P. 2000 and BNY Midwest Trust Company, dated as of December 15, 2000 (incorporated by reference from Registrant's Form 8-K filed on March 13, 2001).

Servicing Agreement by and among BNY Midwest Trust Company, PMC Joint Venture, L.P. 2000 and PMC Capital and PMC Commercial Trust, dated as of December 15, 2000 (incorporated by reference from Registrant's Form 8-K filed on March 13, 2001).

Servicing Agreement by and among BNY Midwest Trust Company as Trustee and Supervisory Servicer, PMC Joint Venture, L.P. 2001, as Issuer and PMC Capital, Inc. and PMC Commercial Trust, as Servicers (incorporated by reference from Registrant's Form 10-Q for the quarterly period ended June 30, 2001).

Trust Indenture by and among BNY Midwest Trust Company as Trustee and PMC Joint Venture, L.P. 2001, as Issuer (incorporated by reference from Registrant's Form 10-Q for the quarterly period ended June 30, 2001).

Amended and Restated Master Agreement, dated as of January 24, 2001, by and among PMC Commercial Trust, and certain of its subsidiaries, and Amerihost Properties, Inc., doing business as Arlington Hospitality, Inc. (incorporated by reference from Registrant's form 8-K filed on March 13, 2001).

| $* 10.16$ | Investment Management Agreement between PMC Commercial Trust and PMC Advisers, Ltd. dated July 1, 2001. |
| :--- | :--- | | $* 10.17$ | First Amendment to Credit Agreement between PMC Commercial Trust and Bank One, Texas, N.A. dated June 5, <br> 2000. |
| :--- | :--- |
| $* 210.18$ | Second Amendment to Credit Agreement between PMC Commercial Trust and Bank One, Texas, N.A. dated July 11, <br> 2000. |
| $* 23.1$ | Subsidiaries of the Registrant |

* Filed herewith.


## INVESTMENT MANAGEMENT AGREEMENT

This Investment Management Agreement (the "AGREEMENT") dated this 1st day of July, 2001 by and among PMC Commercial Trust, a Texas real estate investment trust (the "COMPANY"), PMC Asset Management, Inc., a Texas corporation ("PMC ASSET" or the "INVESTMENT MANAGER"), a wholly-owned subsidiary of PMC Advisers, Ltd. ("PMC ADVISERS"), and PMC Capital, Inc. ("PMC CAPITAL").

## 1. CERTAIN DEFINITIONS

As used in this Agreement, the following terms have the meanings set forth below:
"Affiliate" shall mean a Person that directly or indirectly, through one or more intermediaries, controls, is controlled by, or is under common control with, the first mentioned Person.
"Average Annual Value of All Invested Assets" shall mean the book value of the Invested Assets determined in accordance with GAAP on the first day of the year and on the last day of each quarter of such year divided by five.
"Average Annual Value of All Invested Assets at Date of Termination" shall mean the book value of the Invested Assets at Date of Termination determined in accordance with GAAP on the first day of the year and on the last day of each quarter of such year divided by five.
"Average Common Equity Capital" shall mean the Common Equity Capital on the first day of the year and on the last day of each quarter of such year, divided by five.
"Average Quarterly Value of All Assets" shall mean the book value of total assets of the Company or any Person wholly-owned (directly or indirectly) by the Company determined in accordance with GAAP on the first day of the quarter and on the last day of the quarter, divided by two.
"Average Quarterly Value of All Invested Assets" shall mean the book value of Invested Assets determined in accordance with GAAP on the first day of the quarter and on the last day of the quarter, divided by two.
"Code" shall mean the Internal Revenue Code of 1986, as amended.
"Common Equity Capital" shall mean the sum of the stated capital plus the additional paid-in capital for the Common Shares.
"Common Shares" shall mean the Company's common shares of beneficial interest, par value $\$ .01$ per share.
"GAAP" shall mean generally accepted accounting principles.
"Independent Trust Managers" shall mean the trust managers of the Company who are not affiliated with PMC Capital or its subsidiaries.
"Invested Assets" shall have the meaning set forth in Section 2 of this Agreement.
"Invested Assets at Date of Termination" shall mean Primary Investments and Other Investments and any Primary Investments or Other Investments that arise from loan commitments, letters of intent or other agreements, in any case, as in existence on the Termination Date, as set forth on a schedule to be prepared by the Company and delivered to PMC Capital not later than 45 days from such date of termination, which schedule shall be annually updated by the Company and delivered to PMC Capital not later than 90 days following the end of each of the Company's fiscal years during which the Non-Compete Agreement (as defined in Section 10 of this Agreement) is in effect.
"Other Investments" shall have the meaning set forth in Section 2 of this Agreement.
"Person" shall mean an individual, corporation, partnership, association, trust or any unincorporated organization or other entity.
"Primary Investments" shall have the meaning set forth in Section 2 of this Agreement.
"Return on Average Common Equity Capital" means the net income of the Company determined in accordance with GAAP, less preferred dividends, if any, divided by the Average Common Equity Capital.
"Termination Date" shall mean the date on which this Agreement no longer has any force and effect, whether as a result of being terminated in accordance with the provisions of Section 10 hereof (following the expiration of the 60-day notice period provided for therein) or as a result of non-renewal (at the expiration of the term hereof) for whatever reason.

## 2. PURPOSE OF THE COMPANY

The Company intends primarily to originate business loans (a) to small business enterprises that exceed the net worth, asset, income, number of employees or other limitations applicable to the Small Business Administration ("SBA") programs utilized by PMC Capital, (b) in excess of $\$ 1,100,000$ to small business enterprises without regard to SBA eligibility requirements, (c) for which PMC Capital does not have available funds to make such loans or (d) that cannot be originated by PMC Capital or its subsidiaries as a result of industry concentration limitations. All such loans (collectively, the "Primary Investments") will be secured by first liens on real estate and subject to the Company's underwriting criteria. In addition, the Company may (i) purchase from the Resolution Trust Company, the Federal Deposit Insurance Corporation and other sellers loans on which payments are current at the time of the Company's commitment to purchase and which meet the Company's underwriting criteria, (ii) invest in other commercial loans secured by real estate and (iii) invest in real estate (collectively, the "OTHER INVESTMENTS").

Concurrently with the execution of this Agreement, the Company, PMC Asset, and PMC Capital shall enter into a Loan Origination Agreement in the form of Exhibit A hereto (the "LOAN ORIGINATION AGREEMENT") pursuant to which PMC Asset shall determine the allocation of the loan origination opportunities to either the Company or PMC Capital.

The Company's primary investment objective is to obtain current income from interest payments and other related fee income from Primary Investments originated by it and Other Investments acquired by it and, in each case, owned by the Company or by any Person wholly-owned (directly or indirectly) by the Company (collectively, the "INVESTED ASSETS") for distribution to its shareholders. The Company will invest in Invested Assets selected by the Investment Manager in accordance with underwriting criteria established by the trust managers with the intention of creating a portfolio of investments intended to preserve the capital base of the Company and generate income for distribution to the Company's shareholders. The Company's investments are anticipated to be held primarily to maturity.

## 3. THE INVESTMENT MANAGER

PMC Asset shall act as the investment adviser to the Company and is registered with the applicable governmental authorities of the State of Texas. The Company hereto engages the services of PMC Asset as the Company's Investment Manager.

## 4. OBLIGATIONS OF THE INVESTMENT MANAGER

As the Investment Manager, PMC Asset will:
(a) advise the Company as to the acquisition and disposition of Invested Assets and temporary investments (collectively, "INVESTMENTS") in accordance with the Company's underwriting criteria and investment policies;
(b) provide the Company with office space and services to the extent required by the Company's trust managers, officers and employees;
(c) maintain the Company's books of account and other records and files;
(d) report to the Company's trust managers, or to any committee or officer of the Company acting pursuant to the authority of the trust managers, at such times and in such detail as the trust managers deem appropriate in order to enable the Company to determine that its investment policies are being observed and implemented;
(e) undertake its obligations pursuant hereto and any other activities undertaken by PMC Asset on the Company's behalf subject to any directives of the Company's trust managers or any duly constituted committee or officer of the Company acting pursuant to authority of the Company's trust managers;
(f) subject to the Company's investment policies and any specific directives from the Company's trust managers, to effect acquisitions and dispositions for the

Company's account in the Investment Manager's discretion and to arrange for the documents representing acquired Investments to be delivered to the Company's custodian;
(g) on a continuing basis, monitor, manage and service the Company's Investments; and
(h) arrange debt and equity financing for the Company, subject to policies adopted by the Company's trust managers.

## 5. EXPENSES TO BE PAID BY THE INVESTMENT MANAGER

The Investment Manager will pay for its own account all expenses incurred by it in rendering the services hereunder without regard to the compensation received by the Investment Manager from the Company hereunder. Without limiting the generality of the foregoing, the Investment Manager shall bear the following expenses incurred in connection with the performance of its duties under this Agreement:
(a) employment expenses of the personnel employed by the Investment Manager (other than fees paid and reimbursement of expenses made to independent managers, independent contractors, mortgage services, consultants, managers, local property managers or agents employed by or on behalf of the Company including such persons or entities which may be Affiliates of the Investment Manager when acting in any such capacity, all of which shall be the responsibility of the Company), including but not limited to, salaries, wages, payroll taxes and the costs of employee benefit plans;
(b) rent, telephone, utilities, office furniture, equipment and machinery (including computers, to the extent utilized) and other office expenses of the Investment Manager, except to the extent such expenses relate solely to an office maintained by the Company separate from the office of the Investment Manager; and
(c) miscellaneous administrative expenses incurred in supervising, monitoring and inspecting real property and such other investments of the Company or relating to the performance by the Investment Manager of its obligations hereunder.

Notwithstanding the foregoing, any share options granted by the Company to directors, officers and key employees of the Investment Manager shall not be an expense to be borne by the Investment Manager pursuant to this Section 5.

## 6. EXPENSES TO BE PAID BY THE COMPANY

Except as expressly otherwise provided in this Agreement, the Company will pay any expenses incurred by the Company and will reimburse the Investment Manager promptly, against the Investment Manager's voucher, for any such expenses paid by the Investment Manager for the Company's account. Without limiting the generality of the foregoing, such expenses shall include:
(a) all expenses of the Company's organization and of any offering and sale by the Company of its shares;
(b) expenses of the Company operations, except as otherwise provided in Section 5 above;
(c) financing costs and debt service with respect to indebtedness of the Company;
(d) taxes on income and taxes and assessments on real property, if any, and all other taxes applicable to the Company;
(e) legal, auditing, accounting, underwriting, brokerage, listing, reporting, registration and other fees, and printing, engraving and other expenses and taxes incurred in connection with the issuance, distribution, transfer, trading, registration and stock exchange listing of the Company's securities, whether such expenses are directly incurred by the Company or are allocated to the Company by the Investment Manager either pursuant to this Agreement or as otherwise agreed to by the Board of Trust Managers of the Company from time to time;
(f) expenses of organizing, revising, amending, converting, modifying or terminating the Company;
(g) fees and expenses paid to trust managers and officers who are not employees or Affiliates of the Investment Manager, independent advisors, independent contractors, mortgage services, consultants, managers, local property managers or management firms, accountants, attorneys and other agents employed by or on behalf of the Company and out-of-pocket expenses of trust managers of the Company;
(h) expenses directly connected with the acquisition, disposition and ownership of Invested Assets, including real estate interests or other property (including the costs of foreclosure, insurance premiums, legal services, brokerage and sales commissions, maintenance, repair, improvement and local management of property), other than expenses with respect thereto of employees of the Investment Manager to the extent that such expenses are to be borne by the Investment Manager pursuant to Section 5 above, and any expenses allocated to the Company by the Investment Manager as agreed to by the Board of Trust Managers of the Company from time to time;
(i) all insurance costs incurred in connection with the Company (including officer and trust manager liability insurance, if any);
(j) expenses connected with payments of dividends or interest or contributions in cash or any other form made or caused to be made by the trust managers to holders of securities of the Company;
(k) all expenses connected with communications to holders of securities of the Company and other bookkeeping and clerical work necessary to maintaining relations with holders of securities, including the cost of printing and mailing certificates for securities and proxy solicitation materials and reports to holders of the Company securities;
(l) transfer agent's, registrar's and indenture trustee's fees and charges;
(m) legal, accounting and auditing fees and expenses; and
(n) expenses relating to any office or office facilities maintained by the Company separate from the office of the Investment Manager .

If the Company uses the services of attorneys or paraprofessionals on the staff of the Investment Manager in lieu of outside counsel for purposes other than the performance of the services to be performed by the Investment Manager hereunder, the Company will reimburse the Investment Manager for such services at hourly rates calculated to cover the cost of such services, as well as for incidental disbursements.

## 7. RECEIPT OF FEES

All fees that may be paid to the Investment Manager by any person in connection with any investment transaction in which the Company participates or proposes to participate shall be paid over or credited to the Company at the time such investment transaction is consummated. The Investment Manager may, on the other hand, retain for its own account any fees paid to it by any such person for any services rendered to such person which is not related to any such investment transaction. For this purpose, any fees paid for services rendered by attorneys on the staff of the Investment Manager in connection with any such investment transaction shall be treated as transaction costs and shall not be deemed to be fees paid to the Investment Manager in connection with any investment transaction. The Investment Manager will report to the Company's trust managers not less often than quarterly all fees received by the Investment Manager from any source whatever and whether, in its opinion, any such fee is one that the Investment Manager is entitled to retain under the provisions of this Section 7. In the event that any trust manager should disagree, the matter shall be conclusively resolved by a majority of the trust managers of the Company, including a majority of the Independent Trust Managers.

## 8. COMPENSATION OF THE INVESTMENT MANAGER

As the Investment Manager's sole and exclusive compensation for its services to be rendered pursuant to the terms set out above, the Company will, during the term of this Agreement, pay to the Investment Manager the following fees, beginning as of the date of this Agreement:
I. Quarterly in arrears, a fee ("BASE FEE") consisting of a quarterly servicing and advisory fee equal to the sum of (a) the product of $0.3875 \%$ ( $1.55 \%$ on an annual basis) multiplied by the lesser of (i) the Average Quarterly Value of

Common Equity Capital or (ii) the Average Quarterly Value of All Invested Assets and (b) the product of $0.10 \%$ ( $0.40 \%$ on an annual basis) and the difference between the Average Quarterly Value of All Invested Assets and the Average Quarterly Value of Common Equity Capital. Notwithstanding the foregoing or any other provision contained herein, the Base Fee payable to the Investment Manager hereunder shall be reduced for each quarter during the term of this Agreement by an amount equal to the amount of servicing or supervisory servicing fees, if any, required to be paid for such quarter by the Company to any third party which is unaffiliated with the Company or the Investment Manager for the servicing of any Invested Assets. For purposes of calculating the Base Fee, the Average Quarterly Value of Common Equity Capital shall not be increased by the proceeds received from any public offering of Common Shares by the Company (other than pursuant to the Company's dividend reinvestment plan or any employee/trust manager benefit plan) during the 180 calendar day period immediately following such public offering.
II. Quarterly in arrears, a consulting fee equal to the sum of (a) the product of $50 \%$ multiplied by the amount of fees contractually due to any third party assisting in the placement of any of the Company's debt securities or preferred shares of beneficial interest and (b) the product of $12.5 \%$ multiplied by the amount of any fees contractually due any third party assisting in the placement or underwriting of any private or public offering of Common Shares (the "OFFERING FEE"). If the Offering Fee is less than $5.5 \%$, the consulting fee shall be increased by an amount equal to the product of (i) $50 \%$ of the difference between $5.5 \%$ and the actual Offering Fee multiplied by (ii) the gross proceeds of the offering.
III. Quarterly in arrears, an origination fee (the "ORIGINATION FEE") equal to the product of $0.005(1 / 2 \%)$ multiplied by the first $\$ 20$ million in loans funded during a one year period. Thereafter, the origination fee shall be equal to the product of 0.0025 ( $1 / 4 \%$ ) multiplied by the dollar amount of loans funded for the remainder of that one year period.
IV. A fee in the amount of ten thousand dollars (\$10,000) due and payable upon the sale of any Amerihost property.

## 9. INDEMNIFICATION OF THE INVESTMENT MANAGER

The Company confirms that in performing services hereunder the Investment Manager (including its directors, officers and employees) will be an agent of the Company for the purpose of the indemnification provisions of the Company's Declaration of Trust, as amended, and Bylaws, subject, however, to the same limitations as though the Investment Manager were a director or officer of the Company. The Investment Manager shall not be liable to the Company, its shareholders or its creditors except for violations of law or for conduct which would preclude the Investment Manager from being indemnified under such provisions.

The term of this Agreement shall commence as of the first day of July 2001 and shall remain in effect and is renewable annually thereafter by the Company, if (a) a majority of the Independent Trust Managers determines that (i) the Investment Manager's performance has been satisfactory and (ii) the terms of this Agreement are appropriate with respect to the Company's performance and then existing economic conditions and (b) a majority of the independent directors of the Investment Manager approve the renewal of this Agreement.

Notwithstanding any other provision of this Agreement to the contrary, this Agreement, or any extension thereof, may be terminated by either party thereto upon at least sixty (60) days' notice to the other party specifying the effective date of such termination, pursuant to a majority vote of the Independent Trust Managers or upon the vote of the holders of more than two-thirds of the outstanding shares of the Company, or, in the case of a termination by the Investment Manager, by a majority vote of the independent directors of the Investment Manager.

In the event this Agreement is terminated or not renewed by (i) the Company, other than as a result of a material breach of the terms of this Agreement by the Investment Manager, or (ii) the Investment Manager as a result of a material breach of the terms of this Agreement by the Company, PMC Capital shall enter into a non-compete agreement, substantially in the form attached hereto as Exhibit B, which shall have a term of seven (7) years following the Termination Date (the "NON-COMPETE AGREEMENT"). The payment to be made by the Company to PMC Capital as consideration for the Non-Compete Agreement entered into as a result of in the occurrence of any event set forth in clause (i) or (ii) in the preceding sentence shall be an amount equal to the product of the Non-Compete Percentage (as hereinafter defined) multiplied by the Average Annual Value of All Invested Assets at Date of Termination, calculated and payable on an annual basis and prorated on the basis of a 360-day year for any portion of a calendar year during which the Non-Compete Agreement is in effect. In the event this Agreement is terminated or not renewed by ( $x$ ) the Company as a result of a material breach of the terms of this Agreement by the Investment Manager or (y) the Investment Manager, other than as a result of a material breach of the terms of this Agreement by the Company, PMC Capital shall enter into the Non-Compete Agreement either on the terms and conditions provided herein and in Exhibit B hereto or, at the Company's option, such other terms as may be mutually agreeable to PMC Capital and the Company. The "Non-Compete Percentage" shall be equal to $1 \%$ less the amount of the percentage, determined by dividing the dollar amount of loan losses on the Invested Assets at Date of Termination in any year (or portion thereof) during which the Non-Compete Agreement is in effect (as determined based on the audited financial statements of the Company for that year), by the Average Annual Value of All Invested Assets at Date of Termination for such year, in excess of $1 \%$. In no event will the annual fee payable pursuant to the Non-Compete Agreement be reduced below zero. Notwithstanding anything contained in this Section 10 to the contrary, in the event that, following the Termination Date, the Company has foreclosed on an outstanding loan and has liquidated the collateral relating thereto and otherwise exhausted all remedies available to it to collect any remaining deficiency on such obligation, the Company shall, upon written request of the Investment Manager, transfer to the Investment Manager all files related to such loan. If the Investment Manager is successful in collecting any additional amount of the deficiency it may retain $1 \%$ of such additional amount and shall return the remainder to the Company.

The Company may terminate this Agreement at any time in the event of its assignment by the Investment Manager except an assignment to a corporation, association, trust or other successor organization which may take over the property and carry on the affairs of the Investment Manager, provided that following such assignment the Persons who controlled the operations of the Investment Manager on the date such Investment Manager became an advisor to the Company shall control the operation of the successor organization, including the performance of its duties under this Agreement, and they shall be bound by the same restrictions by which they were bound prior to such assignment; however, if at any time subsequent to such an assignment such Persons shall cease to control the operations of the successor organization, the Company may thereupon terminate this Agreement. Such an assignment or any other assignment of this Agreement by the Investment Manager shall bind the assignee hereunder in the same manner as the Investment Manager is bound hereunder. This Agreement shall not be assignable by the Company without the prior written consent of the Investment Manager, except in the case of any assignment by the Company to a Person which is the successor to the Company, in which case such successor shall be bound hereby and by the terms of said assignment in the same manner and to the same extent as the Company is bound hereby. Any successor organization that is a permitted assignee under this Section 11, whether a successor to the Investment Manager or to the Company, shall be obligated to execute such agreements, certificates or other documents as the nonassigning party shall reasonably request to evidence that such successor organization is bound hereby.

This Agreement may not be amended, supplemented or discharged, and none of its provisions may be modified, except expressly by an instrument in writing signed by the party to be charged, provided that, in the case of the Company, such amendment, supplement, discharge or modification must be approved by a majority vote of the Independent Trust Managers or by a vote of the holders of more than two-thirds of the outstanding shares of the Company and, in the case of the Investment Manager, such amendment, supplement, discharge or modification must be approved by a majority vote of the independent directors of the Investment Manager. Any term or provision of this Agreement may be waived, but only in writing by the party which is entitled to the benefit of that provision. No waiver by any party of any default with respect to any provision, condition or requirement hereof shall be deemed to be a continuing waiver in the future thereof or a waiver of any other provision, condition or requirement hereof; nor shall any delay or omission of any party to exercise any right hereunder in any manner impair the exercise of any such right accruing to it thereafter.

## 12. OTHER ACTIVITIES OF INVESTMENT MANAGER

Nothing herein shall prevent the Investment Manager or its Affiliates from engaging in other activities or businesses or from acting as advisor to any other Person (including other real estate investment trusts) or from managing other investments including those of investors or investments advised, sponsored or organized by the Investment Manager even though such Person has investment policies and objectives similar to those of the Company; provided, however, that the Investment Manager shall notify the Company in writing in the event that it
does so act (or intends to so act) as an advisor to another real estate investment trust. The Investment Manager may also render such services to joint ventures and partnerships in which the Company is a co-venturer or partner and to the other entities in such joint ventures and partnerships. Except with respect to loan origination opportunities allocated pursuant to the Loan Origination Agreement, the Investment Manager shall be free from any obligation to present to the Company any particular investment opportunity which comes to the Investment Manager. In addition, nothing herein shall prevent any shareholder or Affiliate of the Investment Manager from engaging in any other business or from rendering services of any kind to any other corporation, partnership or other entity (including competitive business activities).

Directors, officers, employees and agents of the Investment Manager or of its Affiliates may serve as trust managers, officers, employees, agents, nominees or signatories of the Company. When executing documents or otherwise acting in such capacities for the Company, such persons shall use their respective titles in the Company. Such persons shall receive from the Company no compensation for their services to the Company in such capacities.

## 13. BANK ACCOUNTS

The Investment Manager shall establish and maintain one or more bank accounts in its own name or, at the direction of the trust managers, in the name of the Company, and shall collect and deposit into such account or accounts and disburse therefrom any monies on behalf of the Company, provided that no funds in any such account shall be commingled with any funds of the Investment Manager or any other Person. The Investment Manager shall from time to time render an appropriate accounting of such collections and payments to the trust managers and to the auditors of the Company.

## 14. PROTECTION OF INVESTMENTS

The Investment Manager shall use its efforts, in cooperation with the legal counsel to the Company, as deemed appropriate in the Investment Manager's reasonable discretion, (a) to verify title to or procure title insurance in respect of any property in which the Company makes or proposes to make any investment; (b) to verify that any mortgage securing any Investment of the Company shall be a valid lien upon the mortgaged property according to its terms; that any insurance or guaranty issued by the Federal Housing Authority, the Veterans Administration or any similar agency of the United States or Canada, or any subdivision thereof, or any private mortgage insurance company, upon which the trust managers rely, is valid and in full force and effect and enforceable according to its terms; and that any commitments to provide permanent financing on property with respect to which the Company is furnishing interim loans are satisfactory; and (c) to carry on the policies from time to time specified by the trust managers with regard to the protection of the Company's Investments.

## 15. RECORDS

The Investment Manager shall maintain appropriate books of account and records relating to services performed pursuant hereto, which books of account and records shall be
available for inspection by representatives of the Company upon reasonable notice during normal business hours.

## 16. REIT QUALIFICATION

Anything else in this Agreement to the contrary notwithstanding, the Investment Manager shall not take any action (including, without limitation, furnishing or rendering services to tenants of property or managing real property), which action, in its judgment made in good faith, or in the judgment of the trust managers as transmitted to the Investment Manager in writing, would (a) adversely affect the status of the Company as a real estate investment trust as defined and limited in the Code or which would make the Company subject to the Investment Company Act of 1940, as amended, if not in the best interest of the Company's shareholders or (b) violate any law, rule, regulation or statement of policy of any government body or agency having jurisdiction over the Company or over its securities, or (c) otherwise not be permitted by the Declaration of Trust, as amended, or Bylaws of the Company, except if such action shall be ordered by the trust managers, in which event the Investment Manager shall promptly notify the trust managers of the Investment Manager's judgment that such action or omission to act would adversely affect such status or violate any such law, rule or regulation or the Declaration of Trust, as amended, or Bylaws of the Company and shall refrain from taking such action pending further clarification or instructions from the trust managers. In addition, the Investment Manager shall take such affirmative steps which, in its good faith judgment, or in the judgment of the trust managers as transmitted to the Investment Manager in writing, would prevent or cure any action described in (a), (b) or (c) above.

## 17. SELF-DEALING

Neither the Investment Manager nor any Affiliate of the Investment Manager shall sell any property or assets to the Company or purchase any property or assets from the Company, directly or indirectly, except as approved by a majority of the Independent Trust Managers, provided that any Person wholly-owned (directly or indirectly) by the Company may sell property or assets to the Company or purchase assets from the Company without such approval. In addition, except as approved by a majority of the Independent Trust Managers, neither the Investment Manager nor any Affiliate of the Investment Manager shall receive any commission or other remuneration, directly or indirectly, in connection with the activities of the Company (except as expressly provided herein) or any joint venture or partnership in which the Company is a party, unless such joint venture or partnership is wholly-owned (directly or indirectly) by the Company. Except for compensation received by the Investment Manager pursuant to Section 8 hereof, all commissions or other remuneration received by the Investment Manager or an Affiliate of the Investment Manager and not approved by the Independent Trust Managers under this Section 17 shall be reported to the Company annually within ninety (90) days following the end of the Company's fiscal year.

## 18. NO PARTNERSHIP OR JOINT VENTURE

The Company and the Investment Manager are not partners or joint venturers with each other and neither the terms of this Agreement nor the fact that the Company and the Investment

Manager have joint interest in any one or more investments shall be construed so as to make them such partners or joint venturers or impose any liability as such on either of them.

## 19. FIDELITY BOND

The Investment Manager shall not be required to obtain or maintain a fidelity bond in connection with the performance of its services hereunder.
20. JURISDICTION

This Agreement shall be governed by the laws of Texas.
21. LIMITATION OF LIABILITY

The Declaration of Trust establishing the Company (the "Declaration"), a copy of which is duly filed with the County Clerk for Dallas County, Texas, provides that the name "PMC Commercial Trust" refers to the trust managers under the Declaration collectively as trust managers, but not individually or personally; and that no trust manager, officer, shareholder, employee or agent of the Company or its subsidiaries shall be held to any personal liability, jointly or severally, for any obligation of, or claim against, the Company or its subsidiaries. All persons dealing with the Company, in any way, shall look only to the assets of the Company for the payment of any sum or the performance of any obligations. Notwithstanding the foregoing, the Investment Manager hereby acknowledges and agrees that it shall look only to the assets of the Company for the payment of any sum or performance of any obligations due by or from the Company pursuant to the terms and provisions hereof. Furthermore, except as otherwise expressly provided herein, in no event shall the Company (original or successor) ever be liable to the Investment Manager for any indirect or consequential damages suffered by the Investment Manager from whatever cause.

## 22. SURVIVAL OF OBLIGATIONS

The obligations of the Company, PMC Capital and the Investment Manager set forth in Section 10 hereof shall survive any termination or non-renewal of this Agreement for a period of seven (7) years following the Termination Date.

IN WITNESS WHEREOF, the parties have executed this Agreement effective as of the date first above written.

PMC COMMERCIAL TRUST

By:
Lance B. Rosemore
President

By:

PMC ASSET MANAGEMENT, INC.

By:
Lance B. Rosemore
President

PMC CAPITAL, INC.

By:
Lance B. Rosemore
President

THIS FIRST AMENDMENT TO CREDIT AGREEMENT (this "Amendment") is entered into as of June 5, 2000, among PMC COMMERCIAL TRUST, a real estate investment trust organized under the laws of the State of Texas ("Borrower"), certain Lenders, and BANK ONE, TEXAS, N.A., a national banking association ("Administrative Agent").

## PRELIMINARY STATEMENT:

Borrower, Administrative Agent and Lenders are party to that certain Credit Agreement (as renewed, extended, amended and restated, the "Credit Agreement") dated as of November 29, 1999, pursuant to which the Lenders have made and may hereafter make loans to Borrower. Borrower, Administrative Agent and Lenders have agreed to amend the Credit Agreement in order to allow Borrower to establish and implement a stock buyback plan.

Accordingly, for adequate and sufficient consideration, the receipt of which is hereby acknowledged, Borrower, Administrative Agent and Lenders agree as follows:

1. Defined Terms; References. Unless otherwise stated in this Amendment (a) terms defined in the Credit Agreement have the same meanings when used in this Amendment and (b) references to "Sections," "Schedules" and "Exhibits" are to sections, schedules and exhibits to the Credit Agreement.
2. Amendments.
(a) A new defined term is added to Section 1.1 of the Credit Agreement as follows, to be inserted in alphabetical order:

> "Stock Buyback Program" means Borrower's stock buyback program, whereby Borrower may spend up to $\$ 5,000,000$ in order to purchase its Common Shares (as defined in Borrower's Declaration of Trust on file with the Dallas County Clerk's Office, State of Texas, as certified to Administrative Agent and Lenders by Borrower's Assistant Secretary on November 29,2000 ) from the public during the two-year period beginning on June 6,2000 and ending on June $6,2002$. as follows:
(a) Subject to the other provisions in the Credit Documents, including, without limitation, clause (b) below, the proceeds of all Borrowings will be used to either (i) finance Borrower's Mortgage Loan origination, (ii) finance Borrower's purchase of Qualifying Real Estate, or (iii) finance the purchase of shares contemplated by the Stock Buyback Program. The initial advances under this agreement will also be used to retire certain bridge loan indebtedness owing under the Existing Agreement.
(b) if no Event of Default or Potential Default exists or would exist after giving effect to the Distribution, and so long as any such Distributions are made in the ordinary course of business consistent with sound business practices, the following Distributions by Borrower: (i) Distributions declared or paid during any fiscal year which do not exceed the sum of (A) 100\% of Funds from Operations for that fiscal year, plus (B) if paid by May 30 during that year, the portion of the then-preceding fiscal year's Distributions that would have been permitted under clause (A) above that did not represent any carryover from earlier years and was not declared and paid during that preceding fiscal year, (ii) up to an aggregate of $\$ 5,000,000$ in treasury stock purchases made or declared during the term of this agreement and made in connection with the Stock Buyback Program or otherwise, and (iii) up to an aggregate of $\$ 2,000,000$ of other Distributions made or declared during the term of this agreement.
(d) Table 1 of the Schedule attached to the form of Compliance Certificate attached as Exhibit K to the Credit Agreement is amended in its entirety as set forth on Annex A attached hereto.
3. Conditions Precedent. Notwithstanding any contrary provisions, the foregoing paragraphs in this Amendment are not effective unless and until (a) the representations and warranties in this Amendment are true and correct and (b) Lender receives counterparts of this Amendment executed by each party named below.
4. Ratifications. This Amendment modifies and supersedes all inconsistent terms and provisions of the Credit Documents, and except as expressly modified and superseded by this Amendment, the Credit Documents are ratified and confirmed and continue in full force and effect. Borrower, Administrative Agent and Lenders agree that the Credit Documents, as amended by this Amendment, continue to be legal, valid, binding and enforceable in accordance with their respective terms. Without limiting the generality of the foregoing, Borrower hereby ratifies and confirms that all Liens heretofore granted to Administrative Agent on behalf of the Lenders were intended to, do, and continue to secure the full payment and performance of the Obligation. Borrower agrees to perform such acts and duly authorize, execute, acknowledge, deliver, file and record such additional assignments, security agreements, modifications or amendments to any of the foregoing, and such other agreements, documents, and instruments as Administrative Agent or Lenders may reasonably request in order to perfect and protect those Liens and preserve and protect the rights of Administrative Agent and Lenders in respect of all present and future Collateral.
5. Representations and Warranties. Borrower hereby represents and warrants to Administrative Agent and Lenders that (a) this Amendment and any Credit Documents to be delivered under this Amendment have been duly executed and delivered by Borrower, (b) no action of, or filing with, any Governmental Authority is required to authorize, or is otherwise required in connection with, the execution, delivery, and performance by Borrower of this

Amendment and any Credit Document to be delivered under this Amendment, (c) this Amendment and any Credit Documents to be delivered under this Amendment are valid and binding upon Borrower and are enforceable against Borrower in accordance with their respective terms, except as limited by any applicable Debtor Relief Laws, (d) the execution, delivery and performance by Borrower of this Amendment and any Credit Documents to be delivered under this Amendment do not require the consent of any other Person and do not and will not constitute a violation of any Governmental Requirements, agreements or understandings to which Borrower is a party or by which Borrower is bound, (e) the representations and warranties contained in the Credit Agreement, as amended by this Amendment, and any other Credit Document are true and correct in all material respects as of the date of this Amendment, and (f) as of the date of this Amendment, no Event of Default or Potential Default exists or is imminent.
6. References. All references in the Credit Documents to the "Credit Agreement" refer to the Credit Agreement as amended by this Amendment. This Amendment is a "Credit Document" referred to in the Credit Agreement and the provisions relating to Credit Documents in the Credit Agreement are incorporated by reference, the same as if set forth verbatim in this Amendment.
7. Counterparts. This Amendment may be executed in any number of counterparts with the same effect as if all signatories had signed the same document.
8. Parties Bound. This Amendment binds and inures to the benefit of Borrower, Administrative Agent and each Lender, and, subject to Section 14 of the Credit Agreement, their respective successors and assigns.
9. Entirety. THIS AMENDMENT, THE CREDIT AGREEMENT AS AMENDED BY THIS AMENDMENT, AND THE OTHER CREDIT DOCUMENTS REPRESENT THE FINAL AGREEMENT BETWEEN THE PARTIES FOR THE TRANSACTIONS THEREIN, AND MAY NOT BE CONTRADICTED BY EVIDENCE OF PRIOR, CONTEMPORANEOUS, OR SUBSEQUENT ORAL AGREEMENT BETWEEN THE PARTIES. THERE ARE NO UNWRITTEN ORAL AGREEMENT BETWEEN THE PARTIES.

EXECUTED as of the date first stated above.

BANK ONE, TEXAS, N.A.,
as Administrative Agent and a Lender

By:

Alan L. Miller, First Vice President

PMC COMMERCIAL TRUST, as Borrower

By:
Name:

Title:

MIDFIRST BANK,
as a Lender

By:
Roger di Salvatore, Jr., Vice President

TEXAS CAPITAL BANK, N.A., as a Lender

By :
Kevin Stoler, Assistant Vice President

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COVENANT AT
    END OF
    SUBJECT
PERIOD -----
--- --------
---- SECTION
        9.9
DISTRIBUTIONS
        (a) Funds
        from
    Operations
    during the
    fiscal year
        which $
includes the
        Subject
    Period (b)
Distributions
    during that
        period
permitted by
    $ Section
9.9(b)(i)(B)
        (c)
Distributions
during that
        period
permitted by
    $ Section
    9(b)(iii),
```

        and not
    already made
in prior
periods (d)
Sum of lines
(a)-(c) \$
(e)
Distributions
(other than
treasury
stock \$
repurchases)
actually
made during
the fiscal
year which
includes the
Subject
Period - May
not exceed
Line (d) (f)
Treasury
stock
repurchases
made during
the term of
\$ the Credit
Agreement -
may not
exceed
\$5, 000, 000

THIS SECOND AMENDMENT TO CREDIT AGREEMENT (this "Amendment") is entered into as of July 11, 2000, among PMC COMMERCIAL TRUST, a real estate investment trust organized under the laws of the State of Texas ("Borrower"), certain Lenders, and BANK ONE, TEXAS, N.A., a national banking association ("Administrative Agent").

## PRELIMINARY STATEMENT:

Borrower, Administrative Agent and Lenders are party to that certain Credit Agreement (as renewed, extended, amended and restated, the "Credit Agreement") dated as of November 29, 1999, pursuant to which the Lenders have made and may hereafter make loans to Borrower. Borrower, Administrative Agent and Lenders have agreed to amend the Credit Agreement in order to allow for an extension of the time allowed for Borrower's subsidiary, PMC Commercial Receivable Limited Partnership, to transfer its remaining mortgage loans to Borrower. Such extension is to allow additional time for Borrower to include those mortgage loans in an Asset Securitization.

Accordingly, for adequate and sufficient consideration, the receipt of which is hereby acknowledged, Borrower, Administrative Agent and Lenders agree as follows:

1. Defined Terms; References. Unless otherwise stated in this Amendment (a) terms defined in the Credit Agreement have the same meanings when used in this Amendment and (b) references to "Sections," "Schedules" and "Exhibits" are to sections, schedules and exhibits to the Credit Agreement.

## 2. Amendment.

Section 8.14(a) of the Credit Agreement is hereby amended in its entirety as follows:
(a) Mortgage Loans Held by PMC Commercial Receivable Limited Partnership. No later than October 31, 2000, Borrower shall cause its Subsidiary, PMC Commercial Receivable Limited Partnership, to transfer any remaining Mortgage Loans owned by it to Borrower, it being contemplated that, before this time, those Mortgage Loans may be included in an Asset Securitization.
3. Conditions Precedent. Notwithstanding any contrary provisions, the foregoing paragraphs in this Amendment are not effective unless and until (a) the representations and warranties in this Amendment are true and correct and (b) Lender receives counterparts of this Amendment executed by each party named below.
4. Ratifications. This Amendment modifies and supersedes all inconsistent terms and provisions of the Credit Documents, and except as expressly modified and superseded by this Amendment, the Credit Documents are ratified and confirmed and continue in full force and effect. Borrower, Administrative Agent and Lenders agree that the Credit Documents, as amended by this Amendment, continue to be legal, valid, binding and enforceable in accordance with their respective terms. Without limiting the generality of the foregoing, Borrower hereby
ratifies and confirms that all Liens heretofore granted to Administrative Agent on behalf of the Lenders were intended to, do, and continue to secure the full payment and performance of the Obligation. Borrower agrees to perform such acts and duly authorize, execute, acknowledge, deliver, file and record such additional assignments, security agreements, modifications or amendments to any of the foregoing, and such other agreements, documents, and instruments as Administrative Agent or Lenders may reasonably request in order to perfect and protect those Liens and preserve and protect the rights of Administrative Agent and Lenders in respect of all present and future Collateral.
5. Representations and Warranties. Borrower hereby represents and warrants to Administrative Agent and Lenders that (a) this Amendment and any Credit Documents to be delivered under this Amendment have been duly executed and delivered by Borrower, (b) no action of, or filing with, any Governmental Authority is required to authorize, or is otherwise required in connection with, the execution, delivery, and performance by Borrower of this Amendment and any Credit Document to be delivered under this Amendment, (c) this Amendment and any Credit Documents to be delivered under this Amendment are valid and binding upon Borrower and are enforceable against Borrower in accordance with their respective terms, except as limited by any applicable Debtor Relief Laws, (d) the execution, delivery and performance by Borrower of this Amendment and any Credit Documents to be delivered under this Amendment do not require the consent of any other Person and do not and will not constitute a violation of any Governmental Requirements, agreements or understandings to which Borrower is a party or by which Borrower is bound, (e) the representations and warranties contained in the Credit Agreement, as amended by this Amendment, and any other Credit Document are true and correct in all material respects as of the date of this Amendment, and (f) as of the date of this Amendment, no Event of Default or Potential Default exists or is imminent.
6. Waiver. Upon the satisfaction of the conditions precedent to the effectiveness of this Amendment set forth in paragraph 3 above, this Amendment shall also serve as notice to Borrower that Administrative Agent and Lenders do hereby waive any Event of Default that may have arisen prior to the date hereof as a result of Borrower's non-compliance with Section 8.14(a) of the Credit Agreement. This waiver is not a consent or waiver in respect of any other existing or future Events of Default or Potential Defaults or a waiver of Administrative Agent's and Lenders' rights to insist upon Borrower's compliance with Borrower's obligations under each Credit Document.
7. References. All references in the Credit Documents to the "Credit Agreement" refer to the Credit Agreement as amended by this Amendment. This Amendment is a "Credit Document" referred to in the Credit Agreement and the provisions relating to Credit Documents in the Credit Agreement are incorporated by reference, the same as if set forth verbatim in this Amendment.
8. Counterparts. This Amendment may be executed in any number of counterparts with the same effect as if all signatories had signed the same document.
9. Parties Bound. This Amendment binds and inures to the benefit of Borrower, Administrative Agent and each Lender, and, subject to Section 14 of the Credit Agreement, their respective successors and assigns.
10. Entirety. this amendment, the credit agreement as amended by this amendment, and the other credit documents represent the final agreement between the parties for the transactions therein, and may not be contradicted by evidence of prior, contemporaneous, or subsequent oral agreement between the parties. there are no unwritten oral agreement between the parties.

EXECUTED as of the date first stated above.

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BANK ONE, TEXAS, N.A.,
as Administrative Agent and a Lender
By:
    Alan L. Miller, First Vice President
PMC COMMERCIAL TRUST,
as Borrower
By:
Name:
Title:
MIDFIRST BANK, a Federally Chartered Savings
    Association, as a Lender
By:
            Roger N. diSalvatore, Jr.
                Senior Vice President
TEXAS CAPITAL BANK, N.A.,
as a Lender
By:
Kevin Stoler, Assistant Vice President
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STATE OF
COMPANY
INCORPORATION

PMC
Commercial
Receivable Limited
Partnership Delaware PMC Commercial Corp.
Delaware PMC
Commercial
Trust, Ltd 1998-1 Delaware
PMCT Corp. 1998-1 Delaware PMCT Sycamore, L.P. Delaware PMCT AH Sycamore,

Inc. Delaware
PMCT Macomb, L.P. Delaware PMCT AH
Macomb, Inc. Delaware

PMCT
Marysville, L.P. Delaware PMCT AH, Inc.. Delaware PMCT
Plainfield, L.P.

Delaware PMC Joint
Venture,
L.P. 2000

Delaware PMC Joint
Venture LLC 2000
Delaware PMC Joint
Venture, L.P. 2001

Delaware PMC Joint
Venture LLC 2001
Delaware

## CONSENT OF INDEPENDENT ACCOUNTANTS

We hereby consent to the incorporation by reference in the Registration Statement on Form S-3 (file No. 333-24767) of PMC Commercial Trust of our reports dated March 7, 2002 relating to the consolidated financial statements and the financial statement schedule, which appears in this Form 10-K.

PricewaterhouseCoopers LLP
Dallas, Texas
March 28, 2002

